# Horowhenua

## The Outcomes we want to achieve



We uphold Te Tiriti o Waitangi and its principles and recognise the role of Mana Whenua as kaitiaki of their rohe. We support them to maintain and enhance tikanga with their ancestral lands and waterways, wāhi tapu and other taonga, and build mutually respectful partnerships with tangata whenua, supporting whanau, marae, hapū and iwi in achieving their aspirations.



We contribute to improving our natural environment for current and future generations to enjoy, and protect the important natural features in our district.

We ensure our built environment supports the wellbeing of our people and manage competing pressures on resources sustainably.



We provide efficient, reliable and affordable infrastructure, developing and maintaining facilities and infrastructure to meet the needs of current and future generations. Our community facilities and infrastructure are resilient, helping us to respond to climate change and natural hazards, working with partners to develop infrastructure that enables growth.



We are business friendly, supporting diversity and resilience in our local economy and work with others to make our economy grow. We aspire for economic security for all of our people and seize growth opportunities for our district.



We value the diversity of our people, and how our district's heritage shapes our community's sense of identity and pride.

We provide infrastructure, services, facilities and places to build resilient and connected communities where people of all ages and backgrounds feel included and safe. We are building collaborative relationships with service providers to enable all people to live positive and healthy lifestyles, encouraging our people to participate in local decision making.

## Our values – what we stand for

## Mahi Tahi

We are one team, stronger together as we work with and for our community to deliver outcomes that matter.

## Manaakitanga

We put our people first by showing them that they matter, through a focus on whānau's needs and aspirations.

## Our top 10 priorities



Enabling affordable **housing** that meets the needs of a growing population through the implementation of the Housing **Action Plan** 



#arohatōmahi

Tiakitanga

Get the basics right and support the customer focused delivery of core services

We love our work and know that our work matters.

That is why we do what we say we will do and apply

Ne proudly and professionally contribute every

courage, positivity and mana – leaving a legacy

which future generations will embrace.

day to the care of our community and whenua with

energy and enthusiasm across our mahi.

Achieve the best outcome for Horowhenua in the face of Three Waters Reform Transition



Deliver the **capital infrastructure programme**, and achieve an increase in the percentage of completed works

Reset our engagement and

Enable the **rebuilding** of the

Horowhenua District Council

organisation, with a focus to

empower a culture of excellence,

service and continuous improvement

**partnership** approach, and work

more with and for the community



Deliver on the Levin **Town Centre** Transformation Strategy



Complete a **Rates review** as part of the Long Term Plan Amendment, to ensure a rating system that is fair and equitable



Provide advocacy and leadership to **Ōtaki to North Levin** expressway project.



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Make a decision on the **Future** of the Levin Landfill and follow through on the review of our WMMP



# He rau ringa e pakari ai nga taura whiri I o tatou hapori – maii te pae maunga o Tararua ki te moana

With many hands the threads which weave our neighbourhood and communities together will be strengthened from the Tararua ranges to the sea. Growing neighbourhoods and building stronger communities together.

## Following the 2022 triennial election, Council has taken the time to discuss the key issues and opportunities facing Horowhenua **District Council and has confirmed** the general direction they wish to take Horowhenua.

Council agreed that the platform built by Horowhenua 2040, and the Horowhenua Blueprint has provided building blocks for success. Our context of growth, reform and change, means that right now we want to focus our energy into the future through tackling the hard issues, lifting organisation performance and ultimately shifting the dial on how the communities we serve see value in Horowhenua District Council.

Right now we are focused on a Long Term Plan Amendment as we know we need to deliver, and get some big things done in order to have the space to re-imagine the future of this District and the Horowhenua District Council.

# Our other areas of focus



Undertake a review of Council policies

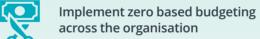
Undertake a review of **Council Bylaws** 

MARK

Monitor the implementation of **CouncilMARK** recommendations and progress



Review and approve Section 17a Reviews, to ensure we are reviewing the way we deliver services



events by dealing with longstanding

Increase resiliency to weather



stormwater issues

Develop a Māori Engagement Framework

Develop the Horowhenua **Blueprint Implementation Plan** 



Continue to foster our community wellbeing networks, preparing ourselves for a new future for Local Government

**Partnerships** Matter

# Our committee structure – how we work



#### **Risk and Assurance Committee**

The purpose of the Risk and Assurance Committee is to contribute to improving the governance, performance, and accountability of Horowhenua District Council by ensuring that Council has appropriate financial, health and safety, risk management and internal control systems in place. The committee seek reasonable assurance as to the integrity and reliability of Council's financial and non-financial reporting while providing a communications link between management, Council and the external and internal auditors and ensuring their independence and adequacy.



#### **Chief Executive Employment and Performance Committee**

The Chief Executive Employment and Performance Committee will have responsibility for the effective monitoring of the Chief Executive Officer's performance and has the authority to undertake the annual remuneration review.



#### **Delivery of Capital Projects Steering Group**

Monitor the delivery of the Capital Projects Programme, and guide scope and direction of the programme achieving an increase of % of works completed.



#### **Review of District Plan Steering Group**

Monitor the delivery of the District Plan project, and guide scope and direction of the project.



#### **Rating and Financing Review Taskforce**

Lead and monitor Rates Reviews, and a review f associated Rates and Revenue and Financing Policies as part of the Long Term Plan Amendment and Long Term Plan 2024 - 2034.



### **Three Waters Transition and Planning Taskforce**

Lead and monitor the transition of Three Waters Assets to the new Water Entity, and provide direction to the organisation throughout transition.



#### **Community Funding and Recognition Committee**

The Community Funding and Recognition Committee is responsible for the effective allocation and monitoring of Council's grants. In addition, the committee is responsible for considering applications and making recommendations for Civic Honours and Youth Excellence Scholarships.



#### **Community Wellbeing Committee**

The Community Wellbeing Committee brings together representatives from Council, government and non-government organisations, and community forums.



#### **Hearings and Regulatory Committee**

The Hearings and Regulatory Committee will consider and determine matters under the Resource Management Act 1991 and Dog Control Act 1996.



#### **District Licensing Committee**

The Sale and Supply of Alcohol Act 2012 (the Act) requires Council to appoint a District Licensing Committee to deal with licensing matters. The District Licensing Committee is appointed to administer Council's alcohol licensing framework, as determined by the Act.



#### **Ō2NL and Town Centre Taskforce**

Lead and monitor key inputs required by Council for the Ōtaki to North Levin Project with a key focus on delivering Levin Town Centre Transformation.



#### Waste and Landfill Taskforce

Lead and monitor the development and implementation of the WMMP and Section 17a Review of Solid Waste for Horowhenua.

