### Water Supply

The Water Supply Activity aims to provide a safe and reliable supply of water to urban (residential, industrial and commercial) and agreed rural properties, which adjoin urban areas.

#### What Water Supply involves:

- Providing drinking water to defined urban and rural areas for Levin, Foxton Beach, Foxton, Shannon, Mangaore and Tokomaru.
- Management and maintenance of river intakes, groundwater bores, water treatment plants and <u>treated water</u> storage facilities, pump stations, underground pipe networks and associated infrastructure.
- <u>Ensuring that Implementing</u> water demand management <u>kept current</u> using tools such as the SCADA (Supervisory Control and Data Acquisition), <u>i2O</u> systems and PRVs (pressure reducing valves).
- <u>Continuous Investigating</u> improvements and extensions to Council's water supply <u>pipe</u> network <u>that addresses leaky pipes through</u> <u>applying a good asset management process.</u>-
- Providing water for firefighting capability in areas where a Council reticulated water supply is provided and ensuring compliance with firefighting requirements in areas not reticulated.
- Ensuring compliance with relevant legislation:
  - Meeting resource consent requirements for water <u>in</u>takes and assets
  - Meeting with Drinking Water Standards under the new regulator, Taumata Arowai. This replaces Drinking Water Standards for New Zealand 2018
- Respond to and resolve (if possible) complaints relating to the Water Supply Activity.

#### Rationale for this Activity (why we do it):

Activity	Community Outcome	Council Role
Maintain a safe and reliable water supply for domestic and business activity use.	Vibrant economy Providing a safe and reliable water supply is essential for supporting existing businesses and enabling new businesses to establish.  'Fit for purpose' infrastructure Our water assets are maintained and developed to meet the current and future needs of the community. They support the ongoing growth of our	Funder/Provider

	community and are planned to reduce the risk from climate change and other natural hazards.	
Resource consents restricting water usage are monitored and adhered to through Water Demand Management.	Outstanding environment We are continuously improving water leakage in our water networks and consumption through public education and Water Demand Management so that less water is required to be taken from bores and rivers.	Funder/Provider
Deliver education to the Community to encourage sustainable use of the natural water resource.	Outstanding environment We are encouraging the public to report leakages and advocate for sustainable use of water to reduce the volume of water required to be taken from bores and rivers.	Provider/Advocate
The water supply is safe to drink.	Strong Communities Proving safe drinking water supply for our community and meeting with NZ Drinking Water Standards. Safe water is essential for protecting the health and wellbeing of our community.	Funder/Provider
There is adequate supply of water for firefighting.	Strong Communities Providing sufficient water for firefighting for residential or up to FW3 level to protect our community. This provides a reliable supply of water in case of a fire emergency.  'Fit for purpose' infrastructure There is sufficient capacity in our networks to provide up to FW3 level firefighting flow.	Funder/Provider
The water supply can be quickly restored following a natural disaster event.	Strong communities Providing safe drinking water supply for our community is an essential part of ensuring community health and wellbeing.  'Fit for purpose' infrastructure We are improving the resilience of our infrastructure so that it can be restored quickly in a natural disaster event.	Funder/Provider

### How we measure our performance

Service	Community Outcomes	How will we measure our performance	Target 2022/23	Target 2023/24	Target 2024/41
Safe water supply*	Strong communities	Council's drinking water supply complies with:  (a) MAV Table 1¹ of the Drinking Water Standards (bacteria compliance criteria) in Levin Shannon Foxton Foxton Beach Tokomaru  (b) MAV Table 1¹ of the Drinking Water Standards (protozoa compliance criteria) in: Levin Shannon Foxton Foxton Beach Tokomaru  1 Table 1: Maximum Allowable Value for Microbiological Determinands. New Drinking Water Standards under new water	1 1 1 1 1 1 1	1 1 1 1 1 1 1 1	1 1 1 1 1 1 1 1

	<u> </u>	regulator Taymata	T		T
		regulator, Taumata Arowai			
	J 2 -1 :				
		informs ratepayers and consume nistry of Health, provide a recog			New Zealand Drinking
water Standards,	Tonitored by the iviii		l	/ <b>.</b>	1
Drinking water	Strong	The total number of			
that tastes and	communities	complaints received about			
looks		any of the following			
satisfactory*		(expressed per 1000			
		connections):	1		1
			1	1	1
		Drinking water clarity;		1	
		Drinking water taste;		1	
		Drinking water odour;		1	
		Drinking water pressure or		1	
		flow; Continuity of supply;		1	1
		and Council's response to			
		any of these issues	- 0		- 0
			≤ 6	≤ 6	≤ 6
		Total:*	•		•
		f complaints provides an indicati as the need for maintenance, rep		-	e also provides information
Response to	Strong	The median time from the			
faults*	communities	time that Council received			
		notification, to the time			
		that service personnel:			
	Fit for purpose Infrastructure	Reach the site for urgent	< 1 hour	< 1 hour	< 1 hour
		call–outs;^	< 8 hours	4 O hauns	< 8 hours
		Confirm resolution of the		< 8 hours	
		fault or interruption of			
		urgent call-outs;^	< 3 days	< 3 days	< 3 days

		Reach the site for non-			
		urgent callouts; and*^	< 3 days	< 3 days	< 3 days
		Confirm resolution of the		o days	·
		fault or interruption of no-			
		urgent call-outs.*^			
What does this tel	l me? Households ar	nd businesses rely heavily on wa	 ter_so_it's important that we r	<u> </u>	se when something goes
		no water is being delivered. A no	•	•	
	Strong	Percentage of sampled	≥ 80%	≥ 80%	≥ 80%
Firefighting needs are met	communities			2 00 70	
needs are met	communities	network where firefighting			
		flows in urban residential			
	Fit for purpose	areas meet the NZ Fire			
	Infrastructure	Service firefighting water			
		supplies Code of Practice			
		SZ 4509:2008.			
		e requires a minimum pressure	from a water network to effec	tively control fires. This	measure indicates the
adequacy of our w	ater network for fire	fighting.	Aplaious		A alaisava
Water supply	Strong	Network supply pressure	Achieve	Achieve	Achieve
has adequate	communities	at the property boundary			
flow and		is not less than 250kPa			
pressure	Fit for purpose	for on demand			
	Infrastructure	connections and 150kPa			
		for restricted flow			
		connections.			
What does this tel	I me? The water in t	he supply network is maintained	at positive pressure to ensure	e that water reaches al	parts of the network, that a
		e-off point and to ensure that un	· · · · · · · · · · · · · · · · · · ·		•
ensure that these	objectives are met.				
Water supply is	Strong	Average consumption of	≤ 300 lpcd	≤ 300 lpcd	≤ 300 lpcd
sustainable*	communities	drinking water per person		,	
		per day (lpcd) within the			
	Outstanding	water supply areas (target			
	environment	based on Horizons One			
	SHALLOUR	22304 011 1101120110 0110	1		

			Plan - Section 5.4.3.1).			
			lpcd – litres per capita pe	r		
			day.			
			G	• •		efficiently, and that productivity
				_		construct and maintain, uses few
			ere is increasing demand for wa		ovides a means for a Con	nmunity to defer investment in
			ore efficient use of existing resou	Band "B"		Band "B"
	al water	Outstanding	Percentage of real water	Dana D	Band "B"	Band B
osses'	<b>k</b>	environment	loss from the network as			
			measured by the standard			
			World Bank Institute Band	t l		
			for Leakage.*			
grading	system ran			_		from the network. This uses a improvements: consider pressu
manage operati	ement, bett onal perfor	nked from Band "A er active leakage co mance in real loss r Bank Institute Bands for		et is Band "B" and represe work maintenance. The Inf ls, which (for Developed Co intries	nts potential for marked rastructure Leakage Ind	improvements; consider pressuex (ILI) is used to categorise
manage operation	ement, bett onal perfor Table 2.3 World ILI Range	nked from Band "A er active leakage co mance in real loss r Bank Institute Bands for Guideline Descri Cate	to D". Specifically Council's targ ontrol practices, and better net management into one of 4 Band r Leakage Management in Developed Cou ption of Real Loss Management Perfo egories for Developed Countries	et is Band "B" and represe work maintenance. The Inf ls, which (for Developed Co intries	nts potential for marked rastructure Leakage Ind	improvements; consider pressuex (ILI) is used to categorise
manage operation 1 Band A	ement, bett onal perfor Table 2.3 World ILI Range < 2.0	er active leakage of mance in real loss repaired by Bank Institute Bands for Guideline Descricate Further loss reduction careful analysis neede	to D". Specifically Council's targ ontrol practices, and better net management into one of 4 Bands Leakage Management in Developed Couption of Real Loss Management Performance for Developed Countries in may be uneconomic unless there are do to identify cost-effective leakage management of the control of the cost-effective leakage management of the cost-effective leakagement of the cos	et is Band "B" and represe work maintenance. The Inf ls, which (for Developed Co intries irmance e shortages; agement	nts potential for marked rastructure Leakage Ind	improvements; consider pressuex (ILI) is used to categorise
manage operation	ement, bett onal perfor Table 2.3 World ILI Range	er active leakage comance in real loss results and for the second of the	to D". Specifically Council's targe ontrol practices, and better network management into one of 4 Bands relating to the price of the pr	et is Band "B" and represe work maintenance. The Inf ls, which (for Developed Co intries irmance e shortages; agement	nts potential for marked rastructure Leakage Ind	improvements; consider pressuex (ILI) is used to categorise
manage operation 1 Band A	ement, bett onal perfor Table 2.3 World ILI Range < 2.0	er active leakage of mance in real loss resulting leakage of mance in real loss resulting leakage of mance in real loss resulting leakage of leakage of leakage managers resulting leakage of leakage of leakage managers resulting leakage of l	to D". Specifically Council's targ ontrol practices, and better net management into one of 4 Bands Leakage Management in Developed Couption of Real Loss Management Performance for Developed Countries in may be uneconomic unless there are do to identify cost-effective leakage management of the control of the cost-effective leakage management of the cost-effective leakagement of the cos	et is Band "B" and represe work maintenance. The Inf ls, which (for Developed Countries e shortages; agement nanagement, or resources;	nts potential for marked rastructure Leakage Ind	improvements; consider pressuex (ILI) is used to categorise
manage operation Band A B	ement, bett onal perfor Table 2.3 World ILI Range < 2.0 2.0 to < 4.0	er active leakage of mance in real loss results and for mance in real loss reduction careful analysis needed. Possibilities for furth better active leakage of poor leakage manageven then, analyse levely inefficient use of mance in the management in	to D". Specifically Council's targe ontrol practices, and better network management into one of 4 Bands Leakage Management in Developed Countries of Developed Countries of Developed Countries of Management Performance of the identify cost-effective leakage manager improvement; consider pressure of control, better maintenance of the identify control of plentiful cheapment, tolerable only if plentiful cheapment.	et is Band "B" and represe work maintenance. The Inf Is, which (for Developed Countries ermance e shortages; agement nanagement, or resources; ction efforts enance and	nts potential for marked rastructure Leakage Ind	improvements; consider pressuex (ILI) is used to categorise
Band A B C	ement, bett onal perfor Table 2.3 World ILI Range < 2.0 2.0 to < 4.0 4.0 to < 8.0 8.0 or more the 'Band' t	rer active leakage of mance in real loss repaired in the loss relative Bank Institute Banks for Cate Further loss reduction careful analysis needed Possibilities for furthe better active leakage of Poor leakage manage even then, analyse leak Very inefficient use of system condition in ghigh priority.	to D". Specifically Council's targe ontrol practices, and better network management into one of 4 Bands relating to the propertion of Real Loss Management Performance for Developed Countries in may be uneconomic unless there are do to identify cost-effective leakage manager improvement; consider pressure in control, better maintenance ement, tolerable only if plentiful cheal yel and nature of leakage, intensify reductor resources, indicative of poor maintenance.	et is Band "B" and represe work maintenance. The Infils, which (for Developed Countries brance e shortages; agement nanagement, or resources; tion efforts enance and perative and	nts potential for marked rastructure Leakage Indo ountries) are as shown ir	improvements; consider pressuex (ILI) is used to categorise a below:
Band A B C D Higher to	ement, bett onal perfor Table 2.3 World ILI Range < 2.0 2.0 to < 4.0 4.0 to < 8.0  8.0 or more the 'Band' ton requirem	ractive leakage of mance in real loss report leakage of mance in real loss report leakage of mance in real loss report leakage of leakage manageven then, analyse level leakage of leakage of leakage of leakage of leakage of leakage manageven then, analyse level leakage of leakage manageven then analyse level leakage of leakage of leakage manageven then analyse level leakage of leakage manageven then analyse level leakage of	to D". Specifically Council's targe ontrol practices, and better network management into one of 4 Bands relating to the propertion of Real Loss Management Performance for Developed Countries in may be uneconomic unless there are do identify cost-effective leakage manager improvement; consider pressure in control, better maintenance ement, tolerable only if plentiful cheal yel and nature of leakage, intensify reduction resources, indicative of poor mainteneral, leakage reduction programs importance from a water leakage process.	et is Band "B" and represe work maintenance. The Infils, which (for Developed Countries brance e shortages; agement nanagement, or resources; tion efforts enance and perative and	nts potential for marked rastructure Leakage Indo ountries) are as shown ir	improvements; consider pressuex (ILI) is used to categorise a below:
Band A B C D Higher to	ement, bett onal perfor Table 2.3 World ILI Range < 2.0 2.0 to < 4.0 4.0 to < 8.0  8.0 or more the 'Band' to requirementable	ractive leakage of mance in real loss report loss reductions and mance in real loss reduction careful analysis needed Possibilities for furth better active leakage of Poor leakage manageven then, analyse level loss reduction in ghigh priority.  The better the performent.  Outstanding	to D". Specifically Council's targe ontrol practices, and better network management into one of 4 Bands relating to the properties of the	et is Band "B" and represe work maintenance. The Infils, which (for Developed Countries brance e shortages; agement nanagement, or resources; tion efforts enance and perative and	nts potential for marked rastructure Leakage Indo ountries) are as shown ir	improvements; consider pressuex (ILI) is used to categorise a below:
Band A B C D Higher to condition	ement, bett onal perfor Table 2.3 World ILI Range < 2.0 2.0 to < 4.0 4.0 to < 8.0  8.0 or more the 'Band' to require mable supply	ractive leakage of mance in real loss report leakage of mance in real loss report leakage of mance in real loss report leakage of leakage manageven then, analyse level leakage of leakage of leakage of leakage of leakage of leakage manageven then, analyse level leakage of leakage manageven then analyse level leakage of leakage of leakage manageven then analyse level leakage of leakage manageven then analyse level leakage of	to D". Specifically Council's targe ontrol practices, and better network management into one of 4 Bands of Leakage Management in Developed Countries of Developed Countries of Developed Countries of Management Perfect to identify cost-effective leakage manager improvement; consider pressure of control, better maintenance ement, tolerable only if plentiful cheat yel and nature of leakage, intensify reduction resources, indicative of poor mainteneral, leakage reduction programs importance from a water leakage of The number of:	et is Band "B" and represe work maintenance. The Infils, which (for Developed Countries brance e shortages; agement nanagement, or resources; tion efforts enance and perative and	nts potential for marked rastructure Leakage Indo ountries) are as shown in	improvements; consider pressuex (ILI) is used to categorise a below:
Band A B C D Higher to condition	ement, bett onal perfor Table 2.3 World ILI Range < 2.0 2.0 to < 4.0 4.0 to < 8.0  8.0 or more the 'Band' to requirementable	ractive leakage of mance in real loss report loss reductions and mance in real loss reduction careful analysis needed Possibilities for furth better active leakage of Poor leakage manageven then, analyse level loss reduction in ghigh priority.  The better the performent.  Outstanding	to D". Specifically Council's targe ontrol practices, and better network management into one of 4 Bands relating to the propertion of Real Loss Management Performance for Developed Countries in may be uneconomic unless there are do identify cost-effective leakage manager improvement; consider pressure in control, better maintenance ement, tolerable only if plentiful cheal yel and nature of leakage, intensify reduction resources, indicative of poor mainteneral, leakage reduction programs importance from a water leakage process.	et is Band "B" and represe work maintenance. The Inf Is, which (for Developed Countries e shortages; agement nanagement, or resources; ction efforts enance and perative and	nts potential for marked rastructure Leakage Indo ountries) are as shown ir	improvements; consider pressuex (ILI) is used to categorise below:

	Strong	Enforcement Orders; and	0	0	0
	communities	Convictions received by	0	0	0
		Council in relation to			
		Horizons Regional			
		Council resource			
		consents.*			
		e indicates how well Council is ma Council is not managing its proce		-	
Customer	Strong	Percentage of customers	≥ 84%	≥ 84%	≥ 84%
Satisfaction	communities	not dissatisfied with the			
		service, based on the			
		*			
		Annual Customer			
		, i			

<sup>\*</sup> These performance measurements are provided by the Department of Internal Affairs and they are mandatory.

### Challenges Council face for Water Supply Activities

- A major challenge facing Council for its Water Supply Group of Activities is source of Water Supply for growth specifically in Levin.
- Aging infrastructure of water supply assets. Asset ageing affects reliability, maintenance costs, and overall performance. Council's
  response to ageing infrastructure is to increase renewal through investigations, collecting data and develop and implement targeted
  renewal programmes for the water supply networks and treatment plants.
- Achieving compliance with New Zealand Drinking Water Standards (Taumata Arowai) and the Horizons Regional Council's One Plan is also a challenge and is a major driver in capital expenditure as Council is required to increase some Levels of Service and to obtain and be compliant with 20 resource consents.
- An additional challenge for the District is water sustainability. Making sure the District's Communities have sufficient and safe drinking
  water is critical. There are quantity issues that need addressing to ensure Council can secure water supply to existing and future
  Communities.

<sup>^</sup> Urgent call-out is defined as a complete loss of service to the water supply

Significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with this Activity

• A significant negative effect associated with the Water Supply Group of Activities is the impact of water abstraction from rivers/streams and underground aquifers. If over abstraction occurs it affects the rivers ecological habitat. This is mitigated by continued monitoring and compliance with Council's resource consents and their conditions, reinforced through the Water Demand Management Plan.

Key Risks and Assumptions associated with this Activity

 Risks associated with the Water Supply Group of Activities include service failures/disruption, inconsistent strategic planning and poor business/continuity planning.

# **Capital Expenditure for Water Supply**

Water Supply Project Primary Type- to replace existing assets	<u>AP</u> 20/21 \$000	<u>Yr 1</u> 21/22 \$000	<u>Yr 2</u> 22/23 \$000	<u>Yr 3</u> 23/24 \$000	<u>Yr 4</u> 24/25 \$000	<u>Yr 5</u> 25/26 \$000	<u>Yr 6</u> 26/27 \$000	<u>Yr 7</u> 27/28 \$000	<u>Yr 8</u> 28/29 \$000	<u>Yr 9</u> 29/30 \$000	Yr 10 30/31 \$000
Levin reticulation - Renewals	1,506	1,272	1,139	1,500	<u>1,556</u>	1,604	1,649	1,691	1,730	1,766	1,800
Foxton Water Reticulation - Renewals	<u>97</u>	<u>450</u>	424	<u>410</u>	<u>425</u>	438	<u>451</u>	462	<u>473</u>	483	492
<u>Shannon Water Reticulation -</u> <u>Shannon - Mangaore Renewals</u>	341	1,302	<u>311</u>	<u>1,500</u>	<u>1,556</u>	1,604	_	-			=
Foxton Beach treatment plant - Renewals	<u>28</u>	<u>69</u>	<u>72</u>	40	41	43	44	45	<u>46</u>	<u>47</u>	48
Levin Treatment Plant - Renewals	<u>53</u>	<u>-</u>	_=	<u>100</u>	<u>100</u>						
Shannon Water Treatment Plant - Renewals	<u>133</u>	360	88	<u>50</u>	<u>52</u>	<u>53</u>	<u>55</u>	<u>56</u>	<u>58</u>	<u>59</u>	<u>60</u>
<u>Districtwide Water Reticulation -</u> <u>Reactive renewals</u>	<u>129</u>	<u>120</u>	114	<u>105</u>	<u>104</u>	102	99	<u>96</u>	92	88	84
<u>Tokomaru Water Treatment Plant - Renewals</u>	<u>101</u>	<u>100</u>	<u>31</u>	<u>30</u>	<u>31</u>	<u>32</u>	<u>33</u>	<u>34</u>	<u>35</u>	<u>35</u>	<u>36</u>
Foxton Beach Water Reticulation - Renewals	<u>165</u>	<u>252</u>	<u>263</u>	200	207	214	220	225	<u>231</u>	235	240
Foxton Water Treatment Plant - Renewals	<u>30</u>	<u>199</u>	<u>155</u>	<u>70</u>	<u>73</u>	<u>75</u>	<u>77</u>	<u>79</u>	<u>81</u>	<u>82</u>	<u>84</u>
<u>Levin Water Reticulation -</u> <u>Property renewals</u>		<u>14</u>	<u>15</u>	<u>38</u>	<u>39</u>	41	42	43	44	<u>45</u>	46
Shannon Water Treatment Plant - Resource consent renewal	_	<u>199</u>	=	_	_	_	=	=	_	_	ے
<u>Levin Water Treatment Plant -</u> <u>Master plan &amp; Strategic Upgrade</u>	-	=	=	1,000	4,148	1,604	1,649	<u>1,691</u>	3,459	3,531	3,600
<u>Districtwide Water Demand</u> <u>Management - Renewals</u>		=	=	<u>30</u>	<u>31</u>	<u>32</u>	<u>33</u>	<u>34</u>	<u>35</u>	<u>35</u>	<u>36</u>

Water Supply Project Primary Type- to replace existing assets	AP 20/21 \$000	<del>Yr 1</del> 21/22 \$000	<del>Yr 2</del> 22/23 \$000	<del>Yr 3</del> 23/24 \$000	¥r-4 24/25 \$000	<del>Yr 5</del> 25/26 \$000	Yr 6 26/27 \$000	Yr 7 27/28 \$000	<del>Yr 8</del> 28/29 \$000	<del>Yr 9</del> 29/30 \$000	Yr 10 30/31 \$000
Levin reticulation - Renewals	<del>-1,506</del>	<del>1,272</del>	<del>-1,139</del>	<del>-1,500</del>	<del>-1,556</del>	<del>-1,604</del>	<del>-1,649</del>	<del>-1,691</del>	<del>-1,730</del>	<del>-1,766</del>	<del>-1,800</del>
Foxton Water Reticulation - Renewals	<del>-97</del>	<del>-450</del>	<del>-42</del> 4	<del>-410</del>	<del>-425</del>	<del>-438</del>	451	<del>-462</del>	<del>-473</del>	<del>-483</del>	<del>-492</del>
Shannon Water Reticulation - Shannon - Mangaore Renewals	-341	<del>1,302</del>	311	<del>-1,500</del>	<del>-1,556</del>	<del>-1,604</del>	_	_	_	_	_
Foxton Beach treatment plant - Renewals	<del>-28</del>	<del>-69</del>	<del>-72</del>	-40	-41	-43	-44	-45	-46	-47	-48
Levin Treatment Plant - Renewals	<del>-53</del>	_	_	<del>-100</del>	<del>-100</del>	<del>-100</del>	<del>-100</del>	<del>-100</del>	<del>-100</del>	<del>-100</del>	<del>-100</del>
Shannon Water Treatment Plant - Renewals	<del>-133</del>	<del>-360</del>	-88	<del>-50</del>	<del>-52</del>	<del>-53</del>	<del>-55</del>	<del>-56</del>	<del>-58</del>	<del>-59</del>	<del>-60</del>
Districtwide Water Reticulation - Reactive renewals	<del>-129</del>	<del>-120</del>	<del>-114</del>	<del>-105</del>	<del>-104</del>	<del>-102</del>	<del>-99</del>	<del>-96</del>	<del>-92</del>	-88	-84
Tokomaru Water Treatment Plant - Renewals	<del>-101</del>	<del>-100</del>	<del>-31</del>	<del>-30</del>	<del>-31</del>	<del>-32</del>	<del>-33</del>	<del>-3</del> 4	<del>-35</del>	<del>-35</del>	<del>-36</del>
Foxton Beach Water Reticulation - Renewals	<del>-165</del>	<del>-252</del>	<del>-263</del>	<del>-200</del>	<del>-207</del>	214	<del>-220</del>	<del>-225</del>	<del>-231</del>	<del>-235</del>	<del>-240</del>
Foxton Water Treatment Plant - Renewals	<del>-30</del>	<del>-199</del>	<del>-155</del>	<del>-70</del>	<del>-73</del>	<del>-75</del>	<del>-77</del>	<del>-79</del>	<del>-81</del>	<del>-82</del>	<del>-84</del>
Levin Water Reticulation - Property renewals		<del>-14</del>	<del>-15</del>	<del>-38</del>	<del>-39</del>	-41	<del>-42</del>	-43	-44	<del>-45</del>	-46
Shannon Water Treatment Plant - Resource consent renewal	_	<del>-199</del>	_	_	-	_	_ '	_	_	_	_
Levin Water Treatment Plant - Master plan & Strategic Upgrade	_	_	_	<del>-1,000</del>	<del>-4,148</del>	<del>-1,604</del>	<del>-1,649</del>	<del>-1,691</del>	<del>-3,459</del>	<del>-3,531</del>	-3,600
Districtwide Water Demand Management - Renewals	_	-	_	<del>-30</del>	<del>-31</del>	<del>-32</del>	<del>-33</del>	<del>-3</del> 4	<del>-35</del>	<del>-35</del>	<del>-36</del>

Yr 11 31/32 \$000	Yr 12 32/33 \$000	Yr 13 33/34 \$000	Yr 14 34/35 \$000	Yr 15 35/36 \$000	Yr 16 36/37 \$000	Yr 17 37/38 \$000	Yr 18 38/39 \$000	Yr 19 39/40 \$000	Yr 20 40/41 \$000	Water Supply Project Primary Type- to replace existing assets
1,833 <del>1,833</del>	<u>1,865</u> <del>1,944</del>	<u>1,944</u> <del>2,024</del>	2,024 2,103	<u>2,103</u> <del>2,183</del>	2,183 2,262	2,262 2,342	2,342 2,421	2,421 2,501	<u>2,501</u> –	Levin reticulation - Renewals
<u>501</u> <del>501</del>	<u>510</u> <del>531</del>	<u>531</u> <del>553</del>	<u>553</u> <del>575</del>	<u>575</u> <del>597</del>	<u>597</u> - <del>618</del>	618 640	<u>640</u> - <del>662</del>	<u>662</u> - <del>683</del>	<u>683</u> –	Foxton Water Reticulation - Renewals
	<u>-</u> -			<u>-</u> -	<u></u>	<u>-</u> -	<u></u> -	<u>-</u> -	<u></u>	Shannon Water Reticulation - Shannon - Mangaore Renewals
<u>49</u> -4 <del>9</del>	<u>50</u> - <del>52</del>	<u>52</u> -54	<u>54 <del>- 56</del></u>	<u>56</u> -58	<u>58</u> - <del>60</del>	<u>60 <del>62</del></u>	<u>62 <del>65</del></u>	<u>65</u> - <del>67</del>	<u>67</u> –	Foxton Beach treatment plant - Renewals
100 100	100 100	100 100	100 100	<u>100</u> <del>100</del>	<u>100</u> <u>100</u>	100 100	<u>100</u> <u>100</u>	<u>100</u> <u>100</u>	<u>100</u> —	Levin Treatment Plant - Renewals
<u>61</u> -61	<u>62</u> - <del>65</del>	<u>65</u> - <del>67</del>	<u>67</u> - <del>70</del>	<u>70</u> - <del>73</del>	<u>73</u> - <del>75</del>	<u>75</u> - <del>78</del>	<u>78</u> -81	<u>81</u> -83	<u>83</u> –	Shannon Water Treatment Plant - Renewals
<u>79</u> - <del>79</del>	<u>75</u> -		<u>-</u> -	<u>-</u> -		<u>-</u> -	<u>-</u> -	<u>-</u> -		Districtwide Water Reticulation - Reactive renewals
<u>37</u> - <del>37</del>	<u>37</u> - <del>39</del>	<u>39</u> -40	<u>40</u> - <del>42</del>	42-44	44-45	<u>45</u> -47	<u>47</u> -48	48 - 50	<u>50</u> –	Tokomaru Water Treatment Plant - Renewals
<u>244</u> <del>2</del> 44	249 259	259 270	270 280	<u>280</u> <del>291</del>	<u>291</u> <del>302</del>	302 312	<u>312</u> <del>323</del>	323 333	333 –	Foxton Beach Water Reticulation - Renewals
<u>86</u> - <del>86</del>	<u>87</u> <del>91</del>	<u>91 <del>9</del>4</u>	94 98	98 102	<u>102</u> <del>106</del>	<u>106</u> <del>109</del>	<u>109</u> <u>113</u>	<u>113</u> <del>117</del>	<u>117</u> _	Foxton Water Treatment Plant - Renewals
<u>46</u> -46	<u>47</u> -49	<u>49</u> <del>51</del>	<u>51</u> -53	<u>53</u> <del>55</del>	<u>55</u> <del>57</del>	<u>57</u> - <del>59</del>	<u>59</u> -61	<u>61 <del>63</del></u>	<u>63</u> –	Levin Water Reticulation - Property renewals
<u>-</u> -	<u>-</u> -	<u>- 270</u>	<u>270</u> –	<u>-</u> -	<u>-</u> -	<u>-</u> -	<u>-</u> -	<u>-</u> -	<u>-</u> -	Shannon Water Treatment Plant - Resource consent renewal
<u>3,666</u> <del>3,666</del>	<u>-</u> -	<u>-</u> -	<u>-</u> -	<u>-</u> -		<u>-</u> -	<u>-</u> -	<u>-</u> -		Levin Water Treatment Plant - Master plan & Strategic Upgrade
<u>37</u> - <del>37</del>	<u>37</u> - <del>39</del>	<u>39</u> -40	<u>40</u> - <del>42</del>	<u>42</u> -44	44-45	<u>45</u> -47	<u>47</u> -48	48 50	<u>50</u> –	Districtwide Water Demand Management - Renewals
	<u></u>				<u>-</u>	<u>-</u> -	<u>-</u> -		<u>-</u> -	Districtwide Water Demand Management - Universal water metering

Water Supply Project Primary Type- to replace existing assets	AP 20/21 \$000	Yr 1 21/22 \$000	Yr 2 22/23 \$000	Yr 3 23/24 \$000	Yr 4 24/25 \$000	Yr 5 25/26 \$000	Yr 6 26/27 \$000	Yr 7 27/28 \$000	Yr 8 28/29 \$000	Yr 9 29/30 \$000	Yr 10 30/31 \$000
<u>Districtwide Water Demand</u> <u>Management - Universal water</u> <u>metering</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>50</u>	2,074	2,138	2,198	<u>-</u>	<u>-</u>	-	<u>-</u>
Shannon Water Treatment Plant - Strategic upgrade	-	-	-	-	-	-	- 1	225	2,306	-	-
Shannon Water Treatment Plant - Intake resilience	-	-	-	-	259	-	-	-	-	-	-
Foxton Water Treatment Plant - Strategic upgrade	-	-	-	-	-	-	-	-	577	589	-
Foxton Beach Water Treatment Plant - Strategic Upgrade	-	-	-	-	-	-	-	-	1,153	-	-
Mangaore Reservoir - Planned renewal	-	-	-	-	-	-	-	-	-	-	60
Tokomaru Water Treatment Plant - Strategic upgrade	-	-	-	50	156	-	-	-	-	-	480
Tokomaru Water Treatment Plant Reservoir - Planned renewal	-	-	-	-	-	-	-	-	-	-	300
Foxton Water Treatment Plant - Resource consents expiring 2038	-	-	-	-	-	-	-	-	-	-	-
Condition assessment for renewals - Water Supply	33	-	-	-	-	-	-	-	-	-	-
Firefighting reservoir capacity increase - tanks (Waitarere Beach/Waikawa/Hokio Beach)	-	125	-	-	-	-	-	-	-	-	-
Total renewals	2,616	4,462	2,612	5,173	10,852	8,080	6,650	4,781	10,420	7,095	7,466

Yr 11 31/32 \$000	Yr 12 32/33 \$000	Yr 13 33/34 \$000	Yr 14 34/35 \$000	Yr 15 35/36 \$000	Yr 16 36/37 \$000	Yr 17 37/38 \$000	Yr 18 38/39 \$000	Yr 19 39/40 \$000	Yr 20 40/41 \$000	Water Supply Project Primary Type- to replace existing assets
=	_	<u>-</u>	=	<u>-</u>	_	<u>-</u>	<u>-</u>	_	<u>-</u>	<u>Districtwide Water Demand</u> <u>Management - Universal water</u> <u>metering</u>
<u>-</u> -	<u></u> -	<u></u> -	<u></u> -	<u>-</u> -	<u>-</u> -		<u>-</u> -	<u>-</u> -	<u>-</u> -	Shannon Water Treatment Plant - Strategic upgrade
	<u>-</u> -			<u>-</u> -	<u>-</u> -			<u>-</u> -		Shannon Water Treatment Plant - Intake resilience
<u>-</u> -	<u>-</u> -	<u>-</u> -	<u></u> -	<u>-</u> -	<u>-</u> -	<u>-</u> -	<u>-</u> -	<u>-</u> -	<u>-</u> -	Foxton Water Treatment Plant - Strategic upgrade
						<u>-</u> -				Foxton Beach Water Treatment Plant - Strategic Upgrade
<u>-</u> -	<u>-</u> -	<u>-</u> -	<u></u> -	<u>-</u> -	<u>-</u> -	<u>-</u> -	<u>-</u> -	<u>-</u> -	<u>-</u> -	Mangaore Reservoir - Planned renewal
						<u>-</u> -				Tokomaru Water Treatment Plant - Strategic upgrade
<u>-</u> -	<u>-</u> -	<u>-</u> -	<u></u> -	<u>-</u> -	<u>-</u> -	<u>-</u> -	<u>-</u> -	<u>-</u> -	<u>-</u> -	Tokomaru Water Treatment Plant Reservoir - Planned renewal
<u>153</u> <del>153</del>	<u>124</u> -65	<u>65</u> - <del>67</del>	<u>67</u> _140	<u>140</u> <u>146</u>	<u>146</u> –	<u>-</u> -				Foxton Water Treatment Plant - Resource consents expiring 2038
<u>-</u> -	<u>-</u> -	<u>-</u> -	<u></u> -	<u>-</u> -	<u>-</u> -	<u>-</u> -	<u>-</u> -	<u>-</u> -	<u>-</u> -	Condition assessment for renewals - Water Supply
	<u></u> -	<u>-</u> -					<u>-</u> -	<u>-</u> -		Firefighting reservoir capacity increase - tanks (Waitarere Beach/Waikawa/Hokio Beach)
6,892 6,892	3,243 3,234	3,234 3,630	3,630 3,559	3,559 3,693	3,693 3,670	3,670 3,796	3,796 3,922	3,922 4,047	<u>4,047</u> –	Total renewals

Water Supply Project Primary Type- to improve the Level of Service	AP 20/21 \$000	Yr 1 21/22 \$000	Yr 2 22/23 \$000	Yr 3 23/24 \$000	Yr 4 24/25 \$000	Yr 5 25/26 \$000	Yr 6 26/27 \$000	Yr 7 27/28 \$000	Yr 8 28/29 \$000	Yr 9 29/30 \$000	Yr 10 30/31 \$000
Hydraulic Modelling - Water Supply	25	-	-	-	-	-	-	-	-	-	-
New Water Connections Foxton	5	-	-	-	=	-	-	-	-	=	-
New Water Connections Foxton Beach	5	-	-	-	-	-	-	-	-	-	-
New Water Connections Levin	20	-	-	-	-	-	-	-	-	-	-
New Water Connections Shannon	1	-	-	-	-	-	-	-	-	-	-
Districtwide - Marae water treatment assessment & upgrade	-	259	-	-	-	-	-	-	-	-	-
Total level of service	56	259	_	_	_	_	_	_	_		_
Total level of Service	50	259	-	-	-	-	-	•	-	-	-

Yr 11 31/32 \$000	Yr 12 32/33 \$000	Yr 13 33/34 \$000	Yr 14 34/35 \$000	Yr 15 35/36 \$000	Yr 16 36/37 \$000	Yr 17 37/38 \$000	Yr 18 38/39 \$000	Yr 19 39/40 \$000	Yr 20 40/41 \$000	Water Supply Project Primary Type- to improve the Level of Service
-	-	-	-	-	-	-	-	-	-	Hydraulic Modelling - Water Supply
-	-	-	-	-	-	-	-	-	-	New Water Connections Foxton
-	-	-	-	-	-	-	-	-	-	New Water Connections Foxton Beach
-	-	-	-	-	-	-	-	-	-	New Water Connections Levin
-	-	-	-	-	-	-	-	-	-	New Water Connections Shannon
-	-	-	-	-	-	-	-	-	-	Districtwide - Marae water treatment assessment & upgrade
-	-	-	-	-	-	-	-	-	-	Total level of service

Water Supply Projects Primary Type- to meet additional demand	AP 20/21 \$000	Yr 1 21/22 \$000	Yr 2 22/23 \$000	Yr 3 23/24 \$000	Yr 4 24/25 \$000	Yr 5 25/26 \$000	Yr 6 26/27 \$000	Yr 7 27/28 \$000	Yr 8 28/29 \$000	Yr 9 29/30 \$000	Yr 10 30/31 \$000
Levin Water Reticulation - Growth area	874	530	553	-	-	-	132	1,691	1,165	1,589	1,260
Ohau future water supply services option	-	-	-	-	-	-	-	-	-	29	240
Waitarere Beach Water Reticulation - Future water supply services option	-	-	-	-	-	-	-	-	-	-	-
Taraika - WS 300dia Central Trunk Main	-	-	-	1,300	-	-	-	-	-	-	-
Levin Water Treatment Plant - Poads Rd Source Water Reservoir	-	200	-	1,000	3,111	16,035	16,485	-	-	-	-
Levin Water Treatment Plant - resilience (secondary pipeline from River to WTP)	_	386	-	-	400	-	_	-	<u>-</u> '	-	_
Tara-lka - Water Reticulation	-	-	2,381	-	-	-	-	-	-	-	-
Total gGrowth	874	1,116	2,934	2,300	3,511	16,035	16,617	1,691	1,165	1,618	1,500

Yr 11 31/32 \$000	Yr 12 32/33 \$000	Yr 13 33/34 \$000	Yr 14 34/35 \$000	Yr 15 35/36 \$000	Yr 16 36/37 \$000	Yr 17 37/38 \$000	Yr 18 38/39 \$000	Yr 19 39/40 \$000	Yr 20 40/41 \$000	Water Supply Projects Primary Type- to meet additional demand
<u>1,283</u> <del>1,283</del>	1,896 1,976	<u>1,976</u> –				<u>-</u> -				Levin Water Reticulation - Growth area
3,055 3,055	3,729 3,888	3,888 4,047	4,047 –	<u>-</u> -	<u>-</u> -	<u>-</u> -	<u>-</u> -	<u></u> -	<u>-</u> -	Ohau future water supply services option
	<u>- 32</u>	<u>32</u> - <del>270</del>	<u>270</u> 4 <del>,206</del>	4,206 4,365	4,365 4,524	4,524 4,683	4,683 4,842	4,842 –		Waitarere Beach Water Reticulation - Future water supply services option
<u>-</u> -	<u>-</u> -	<u>-</u> -	<u>-</u> -	<u>-</u> -	<u>-</u> -	<u>-</u> -	<u>-</u> -	<u>-</u> -	<u>-</u> -	Tara-Ika - WS 300dia Central Trunk Main
										Levin Water Treatment Plant - Poads Rd Source Water Reservoir
<u></u> -	<u>-</u> -	<u>-</u> -	<u>-</u> -	<u>-</u> -	<u>-</u> -	<u>-</u> -	<u>-</u> -	<u></u> -	<u></u> -	Levin Water Treatment Plant - resilience (secondary pipeline from River to WTP)
						<u>-</u> -			<u>-</u> -	Tara-lka - Water Reticulation
4.000	E 00E	E 000	4.047	4.000	4.005	4.504	4.000	4.040		Total manife
4,338 4,338	<u>5,625</u> <del>5,896</del>	<u>5,896</u> <del>4,317</del>	4,317 4,206	4,206 4,365	<u>4,365</u> 4 <del>,52</del> 4	4,524 4,683	<u>4,683</u> <del>4,842</del>	<u>4,842</u> –		Total growth

Total Water Supply Projects by Type	AP 20/21 \$000	Yr 1 21/22 \$000	Yr 2 22/23 \$000	Yr 3 23/24 \$000	Yr 4 24/25 \$000	Yr 5 25/26 \$000	Yr 6 26/27 \$000	Yr 7 27/28 \$000	Yr 8 28/29 \$000	Yr 9 29/30 \$000	Yr 10 30/31 \$000
Growth	874	1,116	2,934	2,765	3,992	16,530	17,125	2,210	1,695	2,150	1,978
Level of Service	56	259	-	-	-	-	-	-	-	9	72
Renewals	2,616	4,462	2,612	4,708	10,370	7,583	6,140	4,261	9,887	6,555	6,916
Total Water Supply Projects	3,546	5,837	5,546	7,473	14,363	24,113	23,265	6,471	11,582	8,713	8,966

Total Water Supply Projects by Type	Yr 20 40/41 \$000	Yr 19 39/40 \$000	Yr 18 38/39 \$000	Yr 17 37/38 \$000	Yr 16 36/37 \$000	Yr 15 35/36 \$000	Yr 14 34/35 \$000	Yr 13 33/34 \$000	Yr 12 32/33 \$000	Yr 11 31/32 \$000
Growth	<u>740</u> –	4,106 740	3,971 4,106	3,836 3,971	3,731 3,836	3,595 3,731	3,634 3,595	<u>5,309</u> <del>3,63</del> 4	5,098 5,309	<u>4,011</u> 4,011
Level of Service	<u>-</u> -	<u>1,453</u> –	<u>1,405</u> <del>1,453</del>	<u>1,357</u> <del>1,405</del>	<u>1,339</u> <del>1,357</del>	<u>1,290</u> <del>1,339</del>	<u>1,362</u> <del>1,290</del>	<u>1,189</u> <del>1,362</del>	<u>1,144</u> <del>1,189</del>	947 947
Renewals	<u>3,307</u> –	3,205 3,307	3,103 3,205	3,001 3,103	<u>2,987</u> <del>3,001</del>	<u>2,882</u> <del>2,987</del>	<u>2,952</u> <del>2,882</del>	2,632 2,952	2,626 2,632	6,272 6,272
Total Water Supply Projects	<u>4,047</u> –	<u>8,764</u> 4 <del>,047</del>	<u>8,479</u> <del>8,76</del> 4	<u>8,195</u> <del>8,479</del>	<u>8,056</u> 8 <del>,195</del>	<u>7,766</u> 8,056	7,948 7,766	9,131 <del>7,948</del>	<u>8,867</u> <del>9,131</del>	11,230 11,230

# **Funding impact statement for Water Supply**

Horowhenua District Council	<u>AP</u>	<u>Yr 1</u>	<u>Yr 2</u>	<u>Yr 3</u>	<u>Yr 4</u>	<u>Yr 5</u>	<u>Yr 6</u>	<u>Yr 7</u>	<u>Yr 8</u>	<u>Yr 9</u>	<u>Yr 10</u>
Funding impact statement for the years	<u>20/21</u>	<u>21/22</u>	<u>22/23</u>	<u>23/24</u>	<u>24/25</u>	<u>25/26</u>	<u>26/27</u>	<u>27/28</u>	<u>28/29</u>	<u>29/30</u>	<u>30/31</u>
2021/22 to 2040/41 for Water Supply Group of Activities	<u>\$000</u>	\$000	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>
Sources of Operating Funding											
General rates, uniform annual general charges, rates penalties	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ
<u>Targeted rates</u>	6,600	<u>7,165</u>	7,457	<u>7,135</u>	8,294	10,294	12,926	14,390	<u>15,755</u>	15,207	14,937
Subsidies and grants for operating purposes	Ξ	=	=	Ξ	Ξ	Ξ	Ξ.	Ξ	Ξ	=	Ξ
Fees and charges	<u>128</u>	<u>62</u> <u>128</u>	<u>64</u> 147	94	<u>68</u>	<u>70</u>	<u>72</u>	<u>74</u>	<u>76</u>	<u>78</u>	<u>80</u>
<u>Local authorities fuel tax, fines, infringement</u> fees, and other receipts	Ξ	<u>128</u>	<u>147</u>	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ
Internal charges and overheads recovered	=	Ξ	Ξ	=	=	=	=	=	Ξ	=	=
Total Operating Funding (A)	<u>6,728</u>	<u>7,355</u>	<u>7,668</u>	7,229	<u>8,362</u>	10,364	12,998	14,464	<u>15,831</u>	<u>15,285</u>	<u>15,017</u>
Applications of Operating Funding											
Applications of Operating Funding  Payments to staff and suppliers	2 11/	3 805	3 956	4 030	5.018	5.083	5 214	5 362	5 512	5 662	5 702
Payments to staff and suppliers	3,114 523	3,805 471	3,856 423	<u>4,939</u>	5,018 1,059	<u>5,083</u>	<u>5,214</u>	5,362 1 775	5,512 1 927	<u>5,662</u>	<u>5,792</u>
Payments to staff and suppliers Finance costs	523	471	423	4,939 819	5,018 1,059	5,083 1,139	<u>5,214</u> <u>1,507</u>	<u>5,362</u> <u>1,775</u>	5,512 1,927	5,662 2,182	5,792 2,492
Payments to staff and suppliers Finance costs Internal charges and overheads applied											
Payments to staff and suppliers Finance costs Internal charges and overheads applied Other operating funding applications	523 747 =	471 852 =	423 870 =	819 = =	1,059 = =	1,139 = =	1,507 = =	1,775 <u>-</u> -	1,927 <u>-</u> -	2,182 = =	<u>2,492</u> = =
Payments to staff and suppliers Finance costs Internal charges and overheads applied	523	471	423								
Payments to staff and suppliers Finance costs Internal charges and overheads applied Other operating funding applications Total applications of operating funding (B)	523 747 4,384	471 852 - 5,128	423 870 5,149	819 = - 5,758	1,059 = - 6,077	1,139 = - 6,222	1,507 = - - 6,721	1,775 = - 7,137	1,927 = - 7,439	2,182 = - - 7,844	2,492 = = 8,284
Payments to staff and suppliers Finance costs Internal charges and overheads applied Other operating funding applications Total applications of operating funding	523 747 =	471 852 =	423 870 =	819 = =	1,059 = =	1,139 = =	1,507 = =	1,775 <u>-</u> -	1,927 <u>-</u> -	2,182 = =	<u>2,492</u> = =
Payments to staff and suppliers Finance costs Internal charges and overheads applied Other operating funding applications Total applications of operating funding (B)  Surplus (deficit) of operating funding (A-B)	523 747 4,384	471 852 - 5,128	423 870 5,149	819 = - 5,758	1,059 = - 6,077	1,139 = - 6,222	1,507 = - - 6,721	1,775 = - 7,137	1,927 = - 7,439	2,182 = - - 7,844	2,492 = = 8,284
Payments to staff and suppliers Finance costs Internal charges and overheads applied Other operating funding applications Total applications of operating funding (B)  Surplus (deficit) of operating funding (A-B)  Sources of capital funding	523 747 4,384	471 852 5,128 2,227	423 870 5,149	819 = - 5,758	1,059 = - 6,077	1,139 = - 6,222	1,507 = - - 6,721	1,775 = - 7,137	1,927 = - 7,439	2,182 = - - 7,844	2,492 = = 8,284
Payments to staff and suppliers Finance costs Internal charges and overheads applied Other operating funding applications Total applications of operating funding (B)  Surplus (deficit) of operating funding (A-B)	523 747 4,384	471 852 - 5,128	423 870 5,149	819 = - 5,758	1,059 = - 6,077	1,139 = - 6,222	1,507 = - - 6,721	1,775 = - 7,137	1,927 = - 7,439	2,182 = - - 7,844	2,492 = = 8,284

<u>Yr 1</u>	1 Yr 12	<u>Yr 13</u>	<u>Yr 14</u>	<u>Yr 15</u>	<u>Yr 16</u>	<u>Yr 17</u>	<u>Yr 18</u>	<u>Yr 19</u>	<u>Yr 20</u>	Horowhenua District Council  Funding impact statement for the years 2021/22
\$00	0 \$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	to 2040/41 for Water Supply Group of Activities
	_			<u> </u>	<u></u>	<u></u>	<u> </u>	<u></u>	<u></u>	
										Sources of Operating Funding
	= =	=	=	=	<u>=</u>	=	<u>=</u>	=	<u>=</u>	General rates, uniform annual general charges,
44.00	44040	40.070	40.004	40.540	44.540	40.400	40.407	40.000	40.000	rates penalties
<u>14,80</u>	<u>8</u> <u>14,219</u>	<u>13,270</u>	<u>13,661</u>	<u>12,548</u>	<u>11,510</u>	<u>13,439</u>	<u>10,497</u>	<u>10,080</u>	<u>12,629</u>	Targeted rates
	= =	=	=	=	<u>-</u>	=	=	=	=	Subsidies and grants for operating purposes
<u>8</u>			<u>83</u>	Fees and charges						
	= =	=	=	=	=	Ξ	=	=	=	Local authorities fuel tax, fines, infringement fees, and other receipts
		_	_	_	_	_	_	_	_	Internal charges and overheads recovered
14,89		13,353	13,744	12,631	11,593	13,522	10,580	10,163	12,712	Total Operating Funding (A)
				,					,	<u> </u>
										Applications of Operating Funding
<u>5,90</u>	6,022	6,021	6,021	6,022	6,022	6,027	6,027	6,028	6,034	Payments to staff and suppliers
<u>2,80</u>	<u>6</u> 3,007	3,070	<u>3,046</u>	<u>3,102</u>	<u>3,310</u>	<u>3,520</u>	<u>3,773</u>	<u>4,127</u>	<u>4,349</u>	Finance costs
		<u>=</u>	_	<u>=</u>		<u>=</u>	<u>=</u>	<u>=</u>		Internal charges and overheads applied
	= =		_ =	_ =		_ =	_ =	_ =		Other operating funding applications
<u>8,71</u>	<u>9,029</u>	<u>9,091</u>	<u>9,067</u>	<u>9,124</u>	<u>9,332</u>	<u>9,547</u>	<u>9,800</u>	<u>10,155</u>	<u>10,383</u>	Total applications of operating funding (B)
										- · · · · - · · · · · · · · · · · · · ·
<u>6,17</u>	<u>5,273</u>	<u>4,262</u>	<u>4,677</u>	<u>3,507</u>	<u>2,261</u>	<u>3,975</u>	<u>780</u>	<u>8</u>	<u>2,329</u>	Surplus (deficit) of operating funding (A-B)
										Courses of conital funding
										Subsidies and grants for capital expanditure
	= =	_=	=	=	=	=	=	=	Ξ	Subsidies and grants for capital expenditure
<u>1,08</u>	<u>1 1,103</u>	<u>1,103</u>	Development and financial contributions							

Horowhenua District Council	<u>AP</u>	<u>Yr 1</u>	<u>Yr 2</u>	<u>Yr 3</u>	<u>Yr 4</u>	<u>Yr 5</u>	<u>Yr 6</u>	<u>Yr 7</u>	<u>Yr 8</u>	<u>Yr 9</u>	<u>Yr 10</u>
Funding impact statement for the years	<u>20/21</u>	<u>21/22</u>	<u>22/23</u>	<u>23/24</u>	24/25	<u>25/26</u>	<u>26/27</u>	<u>27/28</u>	<u>28/29</u>	<u>29/30</u>	30/31
2021/22 to 2040/41 for Water Supply Group of	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>
Activities											
Increase (decrease) in debt	<u>1,388</u>	<u>1,912</u>	<u>2,014</u>	<u>5,740</u>	(2,360)	<u>5,934</u>	<u>10,192</u>	<u>3,959</u>	<u>4,175</u>	<u>5,654</u>	<u>6,910</u>
Gross proceeds from sale of assets		=	Ξ	=	_ =	=	_ =	=		=	Ξ
<u>Lump sum contributions</u>	_		=	=		=	=	=			=
Other dedicated capital funding	Ξ.	Ξ	Ξ	Ξ		Ξ		Ξ	Ξ	Ξ	Ξ
Total sources of capital funding (C)	<u>1,388</u>	<u>3,386</u>	<u>4,079</u>	<u>6,036</u>	<u>(1,464)</u>	<u>6,855</u>	<u>11,138</u>	<u>4,933</u>	<u>5,178</u>	<u>6,686</u>	<u>7,969</u>
Applications of capital funding											
Capital expenditure											
<ul> <li>to meet additional demand</li> </ul>	<u>874</u>	<u>1,420</u>	<u>3,077</u>	<u>2,765</u>	<u>3,992</u>	<u>16,530</u>	<u>17,125</u>	<u>2,210</u>	<u>1,695</u>	<u>2,150</u>	<u>1,978</u>
- to improve the level of service	<u>56</u>	<u>517</u>	<u>188</u>	Ξ		Ξ		Ξ	Ξ	<u>9</u>	<u>72</u>
<ul> <li>to replace existing assets</li> </ul>	<u>2,616</u>	<u>3,899</u>	<u>3,644</u>	<u>4,708</u>	<u>10,370</u>	<u>7,583</u>	<u>6,140</u>	<u>4,261</u>	<u>9,887</u>	<u>6,555</u>	<u>6,916</u>
Increase (decrease) in reserves	<u>186</u>	<u>(223)</u>	<u>(311)</u>	<u>34</u>	<u>(13,541)</u>	<u>(13,116)</u>	<u>(5,850)</u>	<u>5,789</u>	<u>1,988</u>	<u>5,413</u>	<u>5,736</u>
Increase (decrease) of investments	_		=	=		=	=	=			=
Total applications of capital funding (D)	<u>3,732</u>	<u>5,613</u>	<u>6,598</u>	<u>7,507</u>	<u>821</u>	<u>10,997</u>	<u>17,415</u>	<u>12,260</u>	<u>13,570</u>	<u>14,127</u>	<u>14,702</u>
-											
Surplus (deficit) of capital funding (C-D)	(2,344)	<u>(2,227)</u>	<u>(2,519)</u>	<u>(1,471)</u>	<u>(2,285)</u>	<u>(4,142)</u>	<u>(6,277)</u>	<u>(7,327)</u>	<u>(8,392)</u>	<u>(7,441)</u>	<u>(6,733)</u>
-											
Funding Balance ((A-B) +(C-D))	=	=	=	=	=	=	=	=	=	=	Ξ
=											
<u>Depreciation</u>	<u>2,742</u>	<u>3,338</u>	<u>4,035</u>	<u>4,078</u>	<u>4,166</u>	<u>5,008</u>	<u>5,299</u>	<u>5,578</u>	<u>6,222</u>	<u>6,366</u>	<u>6,486</u>

<u>Yr 11</u>	<u>Yr 12</u>	<u>Yr 13</u>	<u>Yr 14</u>	<u>Yr 15</u>	<u>Yr 16</u>	<u>Yr 17</u>	<u>Yr 18</u>	<u>Yr 19</u>	<u>Yr 20</u>	Horowhenua District Council
31/32	32/33	33/34	<u>34/35</u>	<u>35/36</u>	<u>36/37</u>	<u>37/38</u>	38/39	<u>39/40</u>	40/41	Funding impact statement for the years 2021/22
<u>\$000</u>	\$000 0.550	<u>\$000</u>	5000	\$000 0.050	<u>\$000</u>	\$000 0.000	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	to 2040/41 for Water Supply Group of Activities
6,383	2,553	241	(1,333)	3,852	5,385	3,928	7,327	8,399	1,496	Increase (decrease) in debt
-	-	-	-	-	-	-	-	-	-	Gross proceeds from sale of assets
-	-	-	-	-	-	-	-	-	-	<u>Lump sum contributions</u>
-	-	-	-	-	-	-	-	-	-	Other dedicated capital funding
7,464	3,656	1,344	(230)	4,955	6,488	5,031	8,430	9,502	2,599	Total sources of capital funding (C)
										<b>Applications of capital funding</b>
										Capital expenditure
4,011	5,098	5,309	3,634	3,595	3,731	3,836	3,971	4,106	740	- to meet additional demand
947	1,144	1,189	1,362	1,290	1,339	1,357	1,405	1,453	-	- to improve the level of service
6,272	2,626	2,632	2,952	2,882	2,987	3,001	3,103	3,205	3,307	- to replace existing assets
2,412	61	(3,524)	(3,501)	695	692	812	731	746	881	Increase (decrease) in reserves
-	-	-	-	-	-	-	-	-	-	Increase (decrease) of investments
13,642	8,929	5,606	4,447	8,462	8,749	9,006	9,210	9,510	4,928	Total applications of capital funding (D)
										_
(6,178)	(5,273)	(4,262)	(4,677)	(3,507)	(2,261)	(3,975)	(780)	(8)	(2,329)	Surplus (deficit) of capital funding (C-D)
										_
-	-	-	-	-	-	-	-	-	-	Funding Balance ((A-B) +(C-D))
7,107	7,290	7,444	8,351	8,500	8,649	10,279	10,456	10,639	12,643	<u>Depreciation</u>

# **Activity Expenditure for Water Supply**

Activity Operating Expenditure	<u>AP</u>	<u>Yr 1</u>	<u>Yr 2</u>	<u>Yr 3</u>	<u>Yr 4</u>	<u>Yr 5</u>	<u>Yr 6</u>	<u>Yr 7</u>	<u>Yr 8</u>	<u>Yr 9</u>	<u>Yr 10</u>
Including depreciation	20/21	21/22	<u>22/23</u>	23/24	24/25	<u>25/26</u>	<u> 26/27</u>	<u>27/28</u>	<u>28/29</u>	<u>29/30</u>	30/31
	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>
Levin Water Supply	<u>3,873</u>	<u>4,693</u>	<u>5,082</u>	<u>5,625</u>	<u>5,720</u>	<u>6,298</u>	<u>6,995</u>	<u>7,674</u>	<u>8,417</u>	<u>8,954</u>	<u>9,538</u>
Shannon Water Supply	<u>793</u>	<u>975</u>	<u>1,065</u>	<u>1,210</u>	<u>1,320</u>	<u>1,494</u>	<u>1,547</u>	<u>1,534</u>	<u>1,584</u>	<u>1,570</u>	<u>1,536</u>
Ohau Water Supply	<u>12</u>	<u>67</u>	<u>68</u>	<u>67</u>	<u>67</u>	<u>76</u>	<u>76</u>	<u>76</u>	<u>82</u>	<u>82</u>	<u>83</u>
Foxton Water Supply	<u>1,076</u>	<u>1,222</u>	<u>1,327</u>	<u>1,276</u>	<u>1,407</u>	<u>1,515</u>	<u>1,542</u>	<u>1,565</u>	<u>1,637</u>	<u>1,657</u>	<u>1,666</u>
Foxton Beach Water Supply	<u>862</u>	<u>959</u>	<u>1,064</u>	<u>1,027</u>	<u>1,071</u>	<u>1,152</u>	<u>1,157</u>	<u>1,157</u>	<u>1,211</u>	<u>1,214</u>	<u>1,197</u>
Tokomaru Water Supply	<u>497</u>	<u>529</u>	<u>560</u>	<u>615</u>	<u>641</u>	<u>678</u>	<u>685</u>	<u>691</u>	<u>711</u>	<u>714</u>	<u>731</u>
Waitarere Beach Water Supply	<u>12</u>	<u>20</u>	<u>18</u>	<u>16</u>	<u>17</u>	<u>17</u>	<u>18</u>	<u>18</u>	<u>19</u>	<u>19</u>	<u>19</u>
Total Expenditure	<u>7,125</u>	<u>8,465</u>	<u>9,184</u>	<u>9,836</u>	10,243	<u>11,230</u>	<u>12,020</u>	<u>12,715</u>	<u>13,661</u>	<u>14,210</u>	<u>14,770</u>

Yr 11 31/32	Yr 12 32/33	<u>Yr 13</u> 33/34	Yr 14 34/35	Yr 15 35/36	Yr 16 36/37	Yr 17 37/38	Yr 18 38/39	Yr 19 39/40	Yr 20 40/41	Activity Operating Expenditure Including depreciation
\$000	3000	\$000	3000	3000	\$000	3000	\$000	3000	<u>\$000</u>	
<u>10,453</u>	<u>10,965</u>	<u>11,251</u>	<u>11,944</u>	<u>12,116</u>	<u>12,357</u>	<u>13,562</u>	<u>13,894</u>	<u>14,318</u>	<u>15,877</u>	<u>Levin Water Supply</u>
<u>1,548</u>	<u>1,504</u>	<u>1,442</u>	<u>1,459</u>	<u>1,400</u>	<u>1,331</u>	<u>1,398</u>	<u>1,321</u>	<u>1,248</u>	<u>1,333</u>	Shannon Water Supply
<u>92</u>	<u>145</u>	<u>208</u>	<u>300</u>	<u>375</u>	<u>375</u>	<u>435</u>	<u>435</u>	<u>435</u>	<u>506</u>	Ohau Water Supply
<u>1,718</u>	<u>1,727</u>	<u>1,712</u>	<u>1,762</u>	<u>1,739</u>	<u>1,721</u>	<u>1,843</u>	<u>1,804</u>	<u>1,769</u>	<u>1,908</u>	Foxton Water Supply
<u>1,218</u>	<u>1,192</u>	<u>1,151</u>	<u>1,171</u>	<u>1,125</u>	<u>1,078</u>	<u>1,151</u>	<u>1,099</u>	<u>1,050</u>	<u>1,144</u>	Foxton Beach Water Supply
<u>770</u>	<u>766</u>	<u>750</u>	<u>754</u>	<u>736</u>	<u>718</u>	<u>739</u>	<u>719</u>	<u>700</u>	<u>725</u>	Tokomaru Water Supply
<u>20</u>	<u>20</u>	<u>21</u>	<u>28</u>	<u>133</u>	<u>401</u>	<u>698</u>	<u>984</u>	<u>1,274</u>	<u>1,533</u>	Waitarere Beach Water Supply
<u>15,819</u>	<u>16,319</u>	<u>16,535</u>	<u>17,418</u>	<u>17,624</u>	<u>17,981</u>	<u>19,826</u>	<u>20,256</u>	<u>20,794</u>	<u>23,026</u>	<u>Total Expenditure</u>

### Wastewater Treatment

The Wastewater Treatment Activity aims to protect human health and the environment by treating wastewater from residential and industrial properties and discharging treated water back into the environment.

#### What Wastewater Treatment involves:

- The collection, transportation, treatment and discharge of treated effluent and trade waste from residential, commercial and industrial properties in Levin, Foxton, Foxton Beach, Shannon, Mangaore, Tokomaru and Waitārere Beach<sup>1</sup>.
- Maintenance and extension to Council's wastewater systems including; pipes, pumping stations, wastewater treatment plants and discharge facilities.
- Meeting resource consent requirements for the discharge of treated wastewater.
- Responding to and resolving (if possible) customer complaints relating to the Wastewater Activity.
- Incorporate new environmental requirements (national regulatory driver) in our new infrastructure plans
- Incorporate new environmental requirements (national regulatory driver) in our new infrastructure plans

Rationale for this Activity (why we do it)

Activity Community Outcome Council Role

<sup>&</sup>lt;sup>1</sup> Council does not provide a wastewater disposal service for Waikawa Beach, Hokio Beach, Manakau and Ōhau.

Maintain the safe collection, treatment, and disposal of wastewater produced by residential and business activities.	Vibrant economy Providing a safe collection and treatment of wastewater is essential for supporting existing businesses and enabling new businesses to establish.  'Fit for purpose' infrastructure Our wastewater assets are maintained and developed to meet the current and future needs of our community. They support the ongoing growth of our community and are planned to reduce the risk from climate change and other natural hazards.	Funder/Provider
Resource consent conditions on the quality of discharges are met.	Outstanding environment  Making sure that wastewater treatment plants are designed to incorporate resource consent requirements, operated and monitored to meet resource consent conditions to ensure the quality of discharges are met.	Funder/Provider
The collection network is reliable and has minimal blockages or overflows.	'Fit for purpose' infrastructure  We are improving the resilience of our infrastructure so that it can be restored quickly in a natural disaster event.  Outstanding environment  Our infrastructure are resilient during wet-weather events and has minimal impact on environment by ensuring overflows or blockages are reduced.	Funder/Provider

### How we will measure our performance

Service	Community	How we will	Target 2022/23	Target 2023/24	Target 2024/41
	Outcomes	measure our			
		performance			

Reliable wastewater	Outstanding	The number of dry	≤ 2	≤ 2	≤ 2
collection and	environment and Fit	weather wastewater	<u> </u>	<u> </u>	<u> </u>
disposal*	for purpose	overflows from the			
	infrastructure	wastewater system			
		per 1000			
		connections.*			
What does this tell n	ne? This measure provi	des information on whe	ther the wastewater sy	stem is designed to	
an adequate standard	and is being maintaine	d in a way that minimis	es harm to the Commu	nity. Overflows are	
when wastewater esca	apes the wastewater sy	stem and enters the en	vironment.		
Council provides a		The median time	< 1 hour	< 1 hour	< 1 hour
good response to		(hrs) from the time			
wastewater system		that Council			
faults reported*		receives a			
		notification, to the			
		time that services			
		personnel reach the			
		site in responding to			
		an overflow resulting			
		from a wastewater			
		blockage or other			
		fault. *			
		The median time	< 12 hours	< 12 hours	< 12 hours
		(hrs) from the time			
		that Council			
		receives a			
		notification, to the			
		time that services			
		personnel confirm a			
		resolution of a			

	T	la la alca va a va atla a v			T
		blockage or other			
		fault within the			
		wastewater system			
		causing the			
		overflow. *			
What does this tell n	ne? This measure show	s how quickly we respo	and when there is a prol	olem with the	
sewerage system, and	d how quickly the proble	em is resolved.			
The service is	Fit for purpose	The total number of			
satisfactory*	infrastructure	complaints received			
		(expressed per 1000			
		connections to the			
		wastewater system)			
		regarding:			
		Wastewater odour;	<4	<3	<3
		Wastewater systems	<6	<6	<6
		faults;			
		Wastewater system	<8	<8	<8
		blockages; and			
		Council's response	<4	<3	<3
		to issues with its			
		wastewater system.			
		Total number of	<22	<20	<20
		complaints received			
		about any of the			
		above. *			
		Percentage of	≥84%	≥84%	≥84%
		customers not			
		dissatisfied with the			
		service, based on			
		SCI VICC, DASCA OII			

		the Annual								
		Customer								
		Satisfaction Survey								
What does this tell m										
This measure also pro										
renewals, upgrades, o										
Safe disposal of	Outstanding	The number of								
wastewater*	environment	Abatement Notices;	0	0	0					
		Infringement	0	0	0					
		Notices;								
		Enforcement	0	0	0					
		Orders; and								
	0									
		by Council in								
		relation to Horizons								
		Regional Council								
		resource consents								
		for discharge from								
		its wastewater								
What does this tall me	what does this tell me? This measure indicates how well we are managing the environmental impacts of the									
District's wastewater s										
greatest adverse impa	act on the environment.									

<sup>\*</sup> These performance measurements are provided by the Department of Internal Affairs and they are mandatory.

### Challenges Council faces for Wastewater Activities

• A major challenge facing Council regarding its Wastewater Activities is the increasing age of Council's wastewater assets especially within Levin reticulation and treatment plant. Asset ageing affects reliability of asset, increased maintenance costs, and overall performance of assets would be lower. Poor pipe condition is a major cause of groundwater infiltration which adds unnecessary volume

- to the amount of wastewater collected during wet weather events. The response to asset ageing is to increase carefully targeted renewal programmes for the wastewater collection networks and treatment plants.
- Meeting with growth demand. Anticipated growth is leading to increased residential, commercial and industrial demand. We plan to
  undertake a Master Planstart undertaking a strategic upgrade six year staged programme (taking a long-term view) on wastewater
  treatment activity focusing in Levin area. This takes into account legislative framework (Freshwater National Policy Statement, Plan
  Change), and projected growth and climate change.
- Resource consent process and complying with consent conditions, is another challenge faced by Council for this Group of Activities. It can be expensive, particularly with increased expectations from the public, and stakeholder groups and tighten regularity framework.

# Significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with Wastewater Activities

- A significant negative effect associated with this Group of Activities is the long-term effect of discharge of treated wastewater to the
  receiving environments which includes land and watercourses throughout the District. This effect is mitigated by meeting the standards
  of treatment required by Horizons Regional Council. As these standards increase in the future, Council will need to obtain further
  significant capital expenditure.
- Another significant negative effect of Council's Wastewater Activities is unintentional overflows of untreated wastewater from the
  collection system to private property, public land, or watercourses during heavy rain events. This is mitigated by a regime of pipe and
  pump inspections and maintenance. We also plan to increase resilience programme and data monitoring for pump stations especially for
  critical pump stations.

#### Key Risks and Assumptions associated with Wastewater Activities

- Risks associated with the Wastewater Group of Activities include service failures/disruption to services, inconsistent strategic and poor business/continuity planning. Three Waters <u>Rreform bill</u> which has been initiated by the government.
- Assumptions which may affect this Group of Activities include population projection.

•

Wastewater Project Primary Type- to replace existing assets	AP 20/21 \$000	Yr 1 21/22 \$000	Yr 2 22/23 \$000	Yr 3 23/24 \$000	Yr 4 24/25 \$000	Yr 5 25/26 \$000	Yr 6 26/27 \$000	Yr 7 27/28 \$000	Yr 8 28/29 \$000	Yr 9 29/30 \$000	Yr 10 30/31 \$000
Foxton wastewater treatment plant - Planned renewals	18	46	52	52	56	60	64	68	71	75	79
Shannon wastewater treatment plant - Planned renewals	174	205	47	45	47	48	709	51	52	53	54
Tokomaru wastewater treatment plant - Planned renewals	23	36	36	36	38	41	43	45	47	49	52
Waitarere Beach wastewater treatment plant - Planned	94	90	103	100	104	107	659	113	115	118	120
Levin - Reticulation renewals	737	1,956	1,553	1,500	1,037	1,069	1,099	1,127	1,153	1,177	1,200
Districtwide - Reticulation unplanned renewals	165	160	164	154	160	165	169	174	178	181	185
Levin wastewater treatment plant - Renewals	1,423	1,750	1,449	150	259	267	275	282	288	294	300
Waitarere Beach wastewater treatment plant - Strategic upgrade	18	-	-	-	-	-	-	-	-	-	-
Foxton Wastewater Treatment Plant - Pond Desludge	374	-	-	-	-	-	934	-	-	-	-
Foxton Beach wastewater treatment plant - Planned	47	66	70	76	71	73	75	651	78	80	82
Tokomaru wastewater - treated effluent disposal options &	-	120	518	-	-	-	-	-	-	-	-
Foxton Beach - Reticulation renewals	100	330	114	55	57	59	60	62	63	65	66
Foxton Reticulation Renewals	-	330	310	300	311	321	330	338	346	353	360
Wastewater property renewals	-	4	-	4	21	21	22	23	23	24	24
Districtwide Wastewater - De- watered Sludge strategy	-	-	-	40	-	-	-	-	-	-	-

# <u>Capital Expenditure for Wastewater</u>

Yr 11	Yr 12	Yr 13	Yr 14	Yr 15	Yr 16	Yr 17	Yr 18	Yr 19	Yr 20	Wastewater Project
31/32	32/33	33/34	34/35	35/36	36/37	37/38	38/39	39/40	40/41	Primary Type- to replace existing assets
<b>\$000</b> 83	<b>\$000</b> 87	<b>\$000</b> 91	<b>\$000</b> 97	<b>\$000</b> 104	<b>\$000</b> 108	<b>\$000</b> 112	<b>\$000</b> 116	<b>\$000</b> 119	<b>\$000</b> 123	Foxton wastewater treatment plant -
	0.		0.		100				120	Planned renewals
55	56	58	61	63	1,084	68	70	73	75	Shannon wastewater treatment plant -
					,					Planned renewals
54	56	60	63	67	71	75	80	86	92	Tokomaru wastewater treatment plant -
										Planned renewals
122	124	130	944	140	146	151	156	161	167	Waitarere Beach wastewater treatment
										plant - Planned renewals
1,222	1,243	1,296	1,349	1,402	1,455	1,508	1,561	1,614	1,667	Levin - Reticulation renewals
188	191	200	208	216	224	232	240	249	257	Districtwide - Reticulation unplanned
										renewals
306	311	324	337	351	364	377	390	404	417	Levin wastewater treatment plant -
										Renewals
-	-	-	-	-	-	-	-	-	-	Waitarere Beach wastewater treatment
										plant - Strategic upgrade
-	-	1,231	-	-	-	-	-	-	-	Foxton Wastewater Treatment Plant - Pond
										Desludge
83	85	88	934	95	99	103	106	110	113	Foxton Beach wastewater treatment plant -
										Planned renewals
-	-	-	-	-	-	-	-	-	-	Tokomaru wastewater - treated effluent
										disposal options & consents
67	68	71	74	77	80	83	86	89	92	Foxton Beach - Reticulation renewals
367	373	389	405	421	437	452	468	484	500	Foxton Reticulation Renewals

enewals	Wastewater property re	33	32	31	30	29	28	27	26	25	24
watered	Districtwide Wastewater - De-v	-	-	-	-	-	-	-	-	-	-
strategy	Sludge s										

Wastewater Project Primary Type- to replace existing assets	AP 20/21 \$000	Yr 1 21/22 \$000	Yr 2 22/23 \$000	Yr 3 23/24 \$000	Yr 4 24/25 \$000	Yr 5 25/26 \$000	Yr 6 26/27 \$000	Yr 7 27/28 \$000	Yr 8 28/29 \$000	Yr 9 29/30 \$000	Yr 10 30/31 \$000
Districtwide Wastewater - Stakeholder engagement	-	-	-	-	16	16	16	17	17	18	18
Foxton Wastewater Treatment Plant - Discharge expansion (existing	=	-	-	-	-	428	659	564	-	-	-
Foxton Wastewater Treatment Plant - Discharge expansion (additional property)	-	-	-	-	-	-	-	564	807	353	-
Foxton Wastewater Treatment Plant - Treatment upgrade	-	-	-	-	104	-	220	1,127	577	235	-
Foxton Wastewater Treatment Plant - Compliance management	-	-	-	-	156	160	-	-	-	-	-
Foxton Beach Wastewater Treatment Plant - Treatment upgrade	-	-	-	-	-	160	330	564	519	118	-
Foxton Beach Wastewater Treatment Plant - Treatment upgrade	-	-	-	-	-	-	-	338	1,730	1,177	240
Foxton Beach Wastewater Treatment Plant - Additional discharge/new	-	-	-	-	-	-	-	-	346	942	1,200
Shannon Wastewater Treatment Plant - Treatment upgrade	-	-	-	-	-	-	-	225	231	-	-
Levin Wastewater Treatment Plant - Irrigation expansion on Tucker	-	-	-	-	311	535	769	-	-	-	-
Levin Wastewater Treatment Plant - Irrigation expansion (30,000k)	-	-	-	-	-	-	-	-	2,883	2,943	2,400

Condition assessment for renewals -	64	-	-	-	-	-	-	-	-	-	-
Wastewater											

Yr 11 31/32 \$000	Yr 12 32/33 \$000	Yr 13 33/34 \$000	Yr 14 34/35	Yr 15 35/36 \$000	Yr 16 36/37 \$000	Yr 17 37/38 \$000	Yr 18 38/39 \$000	Yr 19 39/40	Yr 20 40/41	Wastewater Project Primary Type- to replace existing
·	· ·	T. Control of the con	\$000	·	·	The state of the s	Ť	\$000	\$000	assets
18	19	19	20	21	22	23	23	24	25	Districtwide Wastewater - Stakeholder
										engagement
-	-	-	-	-	-	-	-	-	-	Foxton Wastewater Treatment Plant -
										Discharge expansion (existing property)
-	-	-	-	-	-	-	-	-	-	Foxton Wastewater Treatment Plant -
										Discharge expansion (additional property)
-	-	-	-	-	-	-	-	-	-	Foxton Wastewater Treatment Plant -
										Treatment upgrade
-	-	-	-	-	-	-	-	-	-	Foxton Wastewater Treatment Plant -
										Compliance management
-	-	-	-	-	-	-	-	-	-	Foxton Beach Wastewater Treatment
										Plant - Treatment upgrade
-	-	-	-	-	-	-	-	-	-	Foxton Beach Wastewater Treatment
										Plant - Treatment upgrade
611	497	-	-	-	-	-	-	-	-	Foxton Beach Wastewater Treatment
										Plant - Additional discharge/new
-	-	-	-	-	-	-	-	-	-	Shannon Wastewater Treatment Plant -
										Treatment upgrade
-	-	-	-	-	-	-	-	-	-	Levin Wastewater Treatment Plant -
										Irrigation expansion on Tucker (1,500k)
-	622	3,240	3,373	981	-	-	-	-	-	Levin Wastewater Treatment Plant -
										Irrigation expansion (30,000k)
-	-	-	-	-	-	-	-	-	-	Condition assessment for renewals -
										Wastewater

Wastewater Project Primary Type- to replace existing assets	AP 20/21 \$000	Yr 1 21/22 \$000	Yr 2 22/23 \$000	Yr 3 23/24 \$000	Yr 4 24/25 \$000	Yr 5 25/26 \$000	Yr 6 26/27 \$000	Yr 7 27/28 \$000	Yr 8 28/29 \$000	Yr 9 29/30 \$000	Yr 10 30/31 \$000
Foxton Wastewater Treatment Plant - Planned renewals	18	-	-	-	-	-	-	-	-	-	-
Foxton Wastewater Treatment Plant - Unplanned renewals	19	-	-	-	-	-	-	-	-	-	-
Levin Wastewater Treatment Plant - Unplanned renewals	95	-	-	-	-	-	-	-	-	-	-
Shannon Wastewater Treatment Plant - Unplanned renewals	25	-	-	-	-	-	-	-	-	-	-
Tokomaru Wastewater Treatment Plant - Unplanned renewals	6	-	-	-	-	-	-	-	-	-	-
Waitarere wastewater treatment plant - Unplanned renewals	9	-	-	-	-	-	-	-	-	-	-
Shannon reticulation – Infiltration & Inflow	-	150	-	-	-	-	-	-	-	-	-
Tokomaru reticulation – Infiltration & Inflow	-	150	-	-	-	-	-	-	-	-	-
Total renewal	3,486	5,393	4,416	2,512	2,748	3,530	6,433	6,333	9,524	8,255	6,380

<u>Yr 11</u>	<u>Yr 12</u>	<u>Yr 13</u>	<u>Yr 14</u>	<u>Yr 15</u>	<u>Yr 16</u>	<u>Yr 17</u>	<u>Yr 18</u>	<u>Yr 19</u>	<u>Yr 20</u>	Wastewater Project
31/32	<u>32/33</u>	33/34	<u>34/35</u>	<u>35/36</u>	<u>36/37</u>	<u>37/38</u>	38/39	39/40	40/41	Primary Type- to replace existing
<u>\$000</u>	<u>assets</u>									
<u>-</u>	<u>-</u>	<u>-</u>				=			<u>-</u>	Foxton Wastewater Treatment
										Plant - Planned renewals
<u> </u>	<u> </u>			_		<u> </u>				Foxton Wastewater Treatment
										Plant - Unplanned renewals
<u>-</u>	<u>-</u>	<u>-</u>		_				<u>-</u>	<u> -</u>	Levin Wastewater Treatment Plant
										- Unplanned renewals
_	_		<u> </u>	_	<u> -</u>	<u> </u>	<u> -</u>	_		Shannon Wastewater Treatment
										Plant - Unplanned renewals
	<u>-</u>	<u>-</u>	<u> </u>			_				Tokomaru Wastewater Treatment
										<u>Plant - Unplanned renewals</u>
<u> -</u>	<u>-</u>	<u>-</u>	<u> =</u>	<u> </u>	<u> </u>	<u> =</u>	<u> -</u>	<u> =</u>	<u> -</u>	Waitarere wastewater treatment
										<u>plant - Unplanned renewals</u>
<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u> </u>	Ξ	<u> -</u>	<u>-</u>	<u>-</u>	Shannon reticulation – Infiltration &
										<u>Inflow</u>
<u> </u>	<u> </u>		<u> -</u>	_	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> -</u>	<u>Tokomaru reticulation – Infiltration</u>
										<u>&amp; Inflow</u>
3,200	<u>3,757</u>	<u>7,223</u>	<u>7,892</u>	<u>3,966</u>	<u>4,119</u>	<u>3,214</u>	<u>3,327</u>	<u>3,445</u>	<u>3,561</u>	<u>Total Renewal</u>

Wastewater Project	AP	<u>Yr 1</u>	<u>Yr 2</u>	<u>Yr 3</u>	<u>Yr 4</u>	<u>Yr 5</u>	<u>Yr 6</u>	<u>Yr 7</u>	<u>Yr 8</u>	<u>Yr 9</u>	Yr 10
Primary Type- to improve the	<u>20/21</u> \$000	\$000	\$000	<u>23/24</u> \$000	<u>24/25</u> \$000	<u>25/26</u> \$000	<u>26/27</u> \$000	<u>27/28</u> \$000	28/29 \$000	<u>29/30</u> \$000	30/31 \$000
<u>Districtwide pump stations - improvement &amp; resilience</u>	33	100	<u>160</u>	110	114	118	121	124	<u>127</u>	<u>129</u>	132
Waitarere Beach wastewater treatment plant - Strategic upgrade	<u>165</u>	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	_	Ξ	Ξ
Foxton Wastewater Treatment Plant - Pond Desludge	<u>41</u>	=	=	=	=	=	_		=	=	=
Tokomaru wastewater - treated effluent disposal options & consents	<u>152</u>	Ξ	Ξ	<u>500</u>	<u>519</u>	<u>3,207</u>	<u>4,396</u>	Ξ	=	Ξ	Ξ
<u>Levin Treated Eff. Discharge -</u> <u>Strategic upgrade POT</u>	=	<u>1,750</u>	<u>6,262</u>	<u>1,036</u>	<u>-</u>	<u>-</u>	=	=	<u>-</u>	<u>-</u>	=
Forestry at The Pot - MfE trial of native ecosystem planting	<u>24</u>	Ξ	Ξ	Ξ	Ξ	Ξ	=	=	Ξ	Ξ	Ξ
Foxton Beach wastewater treatment plant - Strategic upgrade	<u>93</u>	=	-	_			_	_	<u>-</u>	<u>-</u>	=
Foxton wastewater treatment plant - Strategic upgrade	<u>1,539</u>	Ξ	Ξ	Ξ	Ξ	Ξ	=	Ξ	Ξ	Ξ	Ξ
<u>Hydraulic modelling - Wastewater</u>	<u>32</u>	<u> </u>			<u> </u>	_=			<u>-</u>		
Levin wastewater treatment plant - Strategic upgrade POT	<u>333</u>	=	Ξ	=	Ξ	=	Ξ	Ξ	Ξ	=	Ξ
New WW connections Foxton	<u>5</u>		ے		ے	ے			ے	ے	_
New WW connections Foxton Beach	<u>5</u>	Ξ	Ξ	_	Ξ	Ξ	=	Ξ	Ξ	Ξ	Ξ
New WW connections Levin	<u>10</u>			_=			<u>-</u>	<u>-</u>	<u>-</u>		
New WW connections Shannon	<u>1</u>	<i>=</i>		=	=	=	=	<u> </u>	=		_
New WW connections Waitarere	<u>1</u>			ے	ے	ے					
Tokomaru wastewater treatment plant - Upgrade	283										

<u>Yr 11</u>	<u>Yr 12</u>	<u>Yr 13</u>	<u>Yr 14</u>	<u>Yr 15</u>	<u>Yr 16</u>	<u>Yr 17</u>	<u>Yr 18</u>	<u>Yr 19</u>	<u>Yr 20</u>	Wastewater Project
31/32	32/33	33/34	34/35	<u>35/36</u>	36/37	37/38	38/39	39/40	40/41	Primary Type- to improve the level
<u>\$000</u>	of service									
<u>134</u>	<u>137</u>	<u>143</u>	<u>148</u>	<u>154</u>	<u>160</u>	<u>166</u>	<u>172</u>	<u>178</u>	<u>183</u>	<u>Districtwide pump stations -</u>
										improvement & resilience
_				<u> -</u>	<u>-</u>	<u> -</u>			_	Waitarere Beach wastewater
										treatment plant - Strategic upgrade
_=		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>		<u>-</u>	<u>-</u>	Foxton Wastewater Treatment Plant
										- Pond Desludge
=	=	=	=	=	=	=	=	=	=	<u>Tokomaru wastewater - treated</u> effluent disposal options & consents
										Levin Treated Eff. Discharge -
_				<u>-</u>	<u>-</u>	<u>-</u>	<u> -</u>	<u> -</u>	=	Strategic upgrade POT
_	_	_	_=	_	_	<u>-</u>	_=	_	<u></u>	Forestry at The Pot - MfE trial of
=	=	Ξ	_	_	_	_	<del>-</del>	<del>-</del>	_	native ecosystem planting
_			_=	<u>-</u>	<u>-</u>	_=	<u>-</u>	<u>-</u>	<u>-</u>	Foxton Beach wastewater treatment
_	_	_	_	_	_	_	_	_	_	plant - Strategic upgrade
_=	<u>-</u>	_	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>_</u>	<u>-</u>	<u>-</u>	Foxton wastewater treatment plant -
										Strategic upgrade
_=		<u>-</u>			<u>-</u>	_=	<u>-</u>	<u>-</u>	<u>-</u>	Hydraulic modelling - Wastewater
_=					<u>-</u>	<u>-</u>	<u>_</u>			Levin wastewater treatment plant -
										Strategic upgrade POT
		<u>-</u>	<u>-</u>		<u>-</u>		<u>-</u>	<u>-</u>	<u>-</u>	New WW connections Foxton
	_	_			<u>-</u>					New WW connections Foxton Beach
_	<u>-</u>	<u>-</u>	_=	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	New WW connections Levin
_	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	_	<u>-</u>	<u>-</u>		<u>-</u>	New WW connections Shannon
										New WW connections Waitarere
	=	_=	=	-	=	<u>-</u>	-	=	_=	Tokomaru wastewater treatment
_	-		_		=	Ξ		Ξ	=	<u>plant - Upgrade</u>
										<u>piarit - Opgrade</u>

Wastewater Project	<u>AP</u>	<u>Yr 1</u>	<u>Yr 2</u>	<u>Yr 3</u>	<u>Yr 4</u>	<u>Yr 5</u>	<u>Yr 6</u>	<u>Yr 7</u>	<u>Yr 8</u>	<u>Yr 9</u>	<u>Yr 10</u>
Primary Type- to improve the	<u>20/21</u>	<u>21/22</u>	<u>22/23</u>	<u>23/24</u>	<u>24/25</u>	<u>25/26</u>	<u>26/27</u>	<u>27/28</u>	<u>28/29</u>	<u>29/30</u>	<u>30/31</u>
level of service	<u>\$000</u>										
<u>Districtwide - Marae wastewater</u>	<u>=</u>	<u>259</u>			<u>-</u>	<u> </u>	_=				
assessment & upgrade											
<u>Districtwide - WTP &amp; WWTP</u>	<u> </u>	<u>300</u>	<u> </u>	<u> </u>	<u> -</u>	<u> </u>					
Foxton wastewater treatment plant	<u>-</u>	1,300	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>		<u>-</u>		<u>-</u>	<u>-</u>
- Strategic upgrade											
Total level of service	2,717	<u>3,709</u>	6,422	<u>1,646</u>	<u>633</u>	<u>3,325</u>	<u>4,517</u>	<u>124</u>	<u>127</u>	<u>129</u>	<u>132</u>

<u>Yr 11</u>	<u>Yr 12</u>	<u>Yr 13</u>	<u>Yr 14</u>	<u>Yr 15</u>	<u>Yr 16</u>	<u>Yr 17</u>	<u>Yr 18</u>	<u>Yr 19</u>	<u>Yr 20</u>	Wastewater Project
31/32	32/33	<u>33/34</u>	<u>34/35</u>	<u>35/36</u>	<u>36/37</u>	<u>37/38</u>	<u>38/39</u>	39/40	<u>40/41</u>	Primary Type- to improve the level
<u>\$000</u>	of service									
			<u>-</u>		<u> </u>	<u>-</u>		<u> </u>	<u>-</u>	<u>Districtwide - Marae wastewater</u>
										assessment & upgrade
_=	<u>-</u>						<u>_</u>			Districtwide - WTP & WWTP
										structural improvements
										Foxton wastewater treatment plant -
										Strategic upgrade
<u>134</u>	<u>137</u>	<u>143</u>	<u>148</u>	<u>154</u>	<u>160</u>	<u>166</u>	<u>172</u>	<u>178</u>	<u>183</u>	Total level of service

Wastewater Projects	<u>AP</u>	<u>Yr 1</u>	<u>Yr 2</u>	<u>Yr 3</u>	<u>Yr 4</u>	<u>Yr 5</u>	<u>Yr 6</u>	<u>Yr 7</u>	<u>Yr 8</u>	<u>Yr 9</u>	<u>Yr 10</u>
Primary Type- to meet	<u>20/21</u>	21/22	22/23	23/24	<u>24/25</u>	<u>25/26</u>	<u>26/27</u>	<u>27/28</u>	<u>28/29</u>	<u>29/30</u>	<u>30/31</u>
additional demand	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>
Levin wastewater treatment plant -	<u>-</u>	<u>-</u>	<u>-</u>	<u>405</u>	10,394	<u>16,546</u>		2,254	<u>325</u>		<u> </u>
Strategic Upgrade											
Waitarere Beach wastewater		90	<u>-</u>	<u>-</u>	<u>519</u>	1,604	1,099				<u> </u>
treatment plant - Strategic upgrade											
POT Mitigation	<u>-</u>			_=	<u>519</u>	1,069	824	<u>845</u>	<u>1,153</u>	<u>589</u>	<u>600</u>
Flaxhaven Development		<u>-</u>	<u>-</u>	<u>-</u>	<u>311</u>	<u>535</u>	1,099	225	<u>=</u>		<u> </u>
Tara-Ika - Wastewater - New				2,100					_	_	
200dia Liverpool Street Main	<u>-</u>	=	=	2,100	-	<u>-</u>		=	_		-
Levin NE Growth Wastewater	_	<u>166</u>	1,553	1,600	1,037	_	_	_	_	_	_
reticulation	_	<u>100</u>	1,000	1,000	1,007	_	_	_	_	_	_
		0.004	000	4.000	020	OFF	070	000	000	040	000
Levin reticulation upgrade - growth		2,004	<u>828</u>	<u>1,000</u>	<u>830</u>	<u>855</u>	<u>879</u>	902	<u>922</u>	942	<u>960</u>
Ohau Wastewater Reticulation -	=	<i>=</i>	=	=	=	=	=	=	=	<u>29</u>	<u>300</u>
<u>Future supply of wastewater</u>											
Levin - Network upgrades - Pump	<u>657</u>										
<u>stations</u>											
Levin Tara-Ika growth area -		3,900	3,623			<u>-</u>		_			
Total growth	<u>657</u>	<u>6,160</u>	<u>6,004</u>	<u>5,105</u>	<u>13,610</u>	20,609	<u>3,901</u>	4,226	2,400	<u>1,560</u>	<u>1,860</u>

<u>Yr 11</u>	<u>Yr 12</u>	<u>Yr 13</u>	<u>Yr 14</u>	<u>Yr 15</u>	<u>Yr 16</u>	<u>Yr 17</u>	<u>Yr 18</u>	<u>Yr 19</u>	<u>Yr 20</u>	Wastewater Projects
31/32	32/33	<u>33/34</u>	<u>34/35</u>	<u>35/36</u>	<u>36/37</u>	<u>37/38</u>	<u>38/39</u>	39/40	<u>40/41</u>	Primary Type- to meet additional
<u>\$000</u>	<u>demand</u>									
	<u>6,114</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u> =</u>	<u> =</u>	<u>-</u>	<u>-</u>	<u>Levin wastewater treatment plant -</u>
										Strategic Upgrade
	<u> -</u>	_	<u> -</u>	_	_		_	_	_	Waitarere Beach wastewater
										treatment plant - Strategic upgrade
_=	<u>-</u>		<u>-</u>	<u>-</u>	=	=	=	<u>-</u>		POT Mitigation
<i>=</i>	<u> </u>	<u> </u>	<u> =</u>	<u> =</u>	=	=	<u>=</u>	<u> </u>	<u> </u>	<u>Flaxhaven Development</u>
	<u>-</u>			<u>-</u>			<u>-</u>	<u>-</u>	<u>-</u>	Tara-Ika - Wastewater - New 200dia
										<u>Liverpool Street Main</u>
<u> </u>	<u> </u>	_	<u> -</u>	<u> -</u>	_		_	_	_	Levin NE Growth Wastewater
										<u>reticulation</u>
<u>978</u>	994	<u>1,037</u>	<u>1,079</u>	<u>1,122</u>	<u>1,164</u>	<u>1,206</u>	<u>1,249</u>	<u>1,291</u>	<u>1,334</u>	Levin reticulation upgrade - growth
<u>3,666</u>	3,729	3,888	3,642	<u>=</u>	<u>=</u>	=	<u> </u>		<u> </u>	Ohau Wastewater Reticulation -
										Future supply of wastewater services
<u>-</u>	<u> -</u>	<u> -</u>	<u>-</u>	<u>Levin - Network upgrades - Pump</u>						
										<u>stations</u>
<u> </u>	_	_	<u> =</u>	<u> </u>	<u> </u>	<u> =</u>	<u> -</u>	ے ۔	<u> -</u>	Levin Tara-Ika growth area -
										<u>wastewater</u>
4,644	10,837	<u>4,925</u>	<u>4,721</u>	<u>1,122</u>	<u>1,164</u>	<u>1,206</u>	<u>1,249</u>	<u>1,291</u>	<u>1,334</u>	<u>Total growth</u>

Total Wastewater Projects by	<u>AP</u>	<u>Yr 1</u>	<u>Yr 2</u>	<u>Yr 3</u>	<u>Yr 4</u>	<u>Yr 5</u>	<u>Yr 6</u>	<u>Yr 7</u>	<u>Yr 8</u>	<u>Yr 9</u>	<u>Yr 10</u>
<u>Type</u>	20/21	21/22	<u>22/23</u>	23/24	<u>24/25</u>	<u>25/26</u>	<u> 26/27</u>	<u>27/28</u>	28/29	29/30	30/31
	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>
Growth	<u>657</u>	<u>6,160</u>	6,004	<u>5,726</u>	11,609	<u>16,953</u>	3,930	4,202	<u>2,655</u>	1,877	2,103
Level of Service	2,717	3,709	6,422	1,007	2,606	<u>5,616</u>	2,756	<u>516</u>	<u>132</u>	<u>77</u>	160
Renewals	3,486	5,393	<u>4,416</u>	2,530	2,773	4,893	<u>8,165</u>	5,962	9,265	7,989	6,109
Total Wastewater Projects	<u>6,860</u>	15,262	16,842	9,263	16,987	27,462	14,852	10,681	12,051	9,943	8,371

<u>Yr 11</u>	<u>Yr 12</u>	<u>Yr 13</u>	<u>Yr 14</u>	<u>Yr 15</u>	<u>Yr 16</u>	<u>Yr 17</u>	<u>Yr 18</u>	<u>Yr 19</u>	<u>Yr 20</u>	Total Wastewater Projects by Type
<u>31/32</u>	32/33	<u>33/34</u>	<u>34/35</u>	<u>35/36</u>	<u>36/37</u>	<u>37/38</u>	<u>38/39</u>	<u>39/40</u>	<u>40/41</u>	
<u>\$000</u>										
3,883	8,841	<u>4,118</u>	<u>4,415</u>	<u>1,511</u>	<u>1,568</u>	1,626	<u>1,683</u>	<u>1,740</u>	<u>1,797</u>	<u>Growth</u>
<u>1,171</u>	2,414	1,242	1,252	<u>81</u>	<u>84</u>	<u>87</u>	<u>91</u>	<u>94</u>	<u>97</u>	Level of Service
2,925	3,476	6,930	7,095	3,649	<u>3,789</u>	2,873	2,975	3,080	3,184	<u>Renewals</u>
<u>7,978</u>	14,731	12,290	12,762	<u>5,242</u>	<u>5,442</u>	<u>4,586</u>	4,749	<u>4,913</u>	<u>5,078</u>	<u>Total Wastewater Projects</u>

## Forecast Funding Impact Statement for Wastewater

Horowhenua District Council	<u>AP</u>	<u>Yr 1</u>	<u>Yr 2</u>	<u>Yr 3</u>	<u>Yr 4</u>	<u>Yr 5</u>	<u>Yr 6</u>	<u>Yr 7</u>	<u>Yr 8</u>	<u>Yr 9</u>	<u>Yr 10</u>
Funding impact statement for the years	<u>20/21</u>	21/22	22/23	23/24	<u>24/25</u>	<u>25/26</u>	<u> 26/27</u>	<u>27/28</u>	<u>28/29</u>	<u>29/30</u>	<u>30/31</u>
2021/22 to 2040/41 for Wastewater	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>						
Group of Activities											
Sources of Operating Funding											
General rates, uniform annual general	-	-	-	-	-	-	-	-	-	-	-
charges, rates penalties											
Targeted rates	6,323	6,854	7,737	7,578	8,838	11,788	14,679	17,893	19,585	20,782	21,345
Subsidies and grants for operating purposes	-	-	-	-	-	-	-	-	-	-	-
Fees and charges	1,053	1,191	1,233	1,309	1,299	1,335	1,371	1,411	1,453	1,496	1,535
Local authorities fuel tax, fines, infringement	-	112	134	120	-	-	-	-	-	-	-
fees, and other receipts											
Internal charges and overheads recovered	-	-	-	-	-	-	-	-	-	-	-
Total Operating Funding (A)	7,376	8,157	9,104	9,007	10,137	13,123	16,050	19,304	21,038	22,278	22,880
_											
Applications of Operating Funding											
Payments to staff and suppliers	2,896	3,903	3,988	5,647	5,046	5,192	5,279	5,430	5,582	5,736	5,870
Finance costs	853	921	1,260	1,691	2,302	2,714	3,017	3,013	2,942	2,760	2,471
Internal charges and overheads applied	755	869	875	-	-	-	-	-	-	-	-
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total applications of operating funding	4,504	5,693	6,123	7,338	7,348	7,906	8,296	8,443	8,524	8,496	8,341
<u>(B)</u>											
_											
Surplus (deficit) of operating funding (A-	2,872	2,464	2,981	1,669	2,789	5,217	7,754	10,861	12,514	13,782	14,539
<u>B)</u>											
-											
Sources of capital funding											
Subsidies and grants for capital expenditure	-	2,693	7,814	-	-	-	-	-	-	-	-
<u>Development and financial contributions</u>	-	1,523	712	712	2,153	2,214	2,273	2,340	2,409	2,480	2,545

Yr 11	Yr 12	Yr 13	Yr 14	Yr 15	Yr 16	Yr 17	Yr 18	Yr 19	Yr 20	Horowhenua District Council
31/32	32/33	33/34	34/35	35/36	36/37	37/38	38/39	39/40		Funding impact statement for the years
\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	2021/22 to 2040/41 for Wastewater Group
										of Activities
										Sources of Operating Funding
=	Ξ	Ξ	Ξ	Ξ	_	_	_	_	_	General rates, uniform annual general charges,
_	_	_	_	_	_	_	_	_	_	rates penalties
22,927	23,277	23,553	25,693	<u>25,545</u>	24,980	27,934	24,692	24,394	27,917	Targeted rates
Ξ	Ξ	Ξ	=	Ξ	=	<u>=</u>	<u>=</u>	_	Ξ	Subsidies and grants for operating purposes
<u>1,567</u>	<u>1,598</u>	1,598	1,598	1,598	<u>1,598</u>	1,598	<u>1,598</u>	<u>1,598</u>	<u>1,598</u>	Fees and charges
=	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Local authorities fuel tax, fines, infringement
										fees, and other receipts
=	=	=	=	=	=	<u>=</u>	=	=	=	Internal charges and overheads recovered
<u>24,494</u>	<u>24,875</u>	<u>25,151</u>	<u>27,291</u>	<u>27,143</u>	<u> 26,578</u>	<u>29,532</u>	<u>26,290</u>	<u>25,992</u>	<u>29,515</u>	Total Operating Funding (A)
										_
										<b>Applications of Operating Funding</b>
<u>5,986</u>	<u>6,101</u>	<u>6,101</u>	<u>6,100</u>	<u>6,103</u>	<u>6,102</u>	<u>6,106</u>	<u>6,108</u>	<u>6,108</u>	<u>6,112</u>	Payments to staff and suppliers
2,022	<u>1,576</u>	<u>1,148</u>	<u>581</u>	<u>(119)</u>	<u>(914)</u>	(1,812)	(2,760)	(3,664)	<u>(4,671)</u>	Finance costs
=	Ξ	=	=	Ξ	=	Ξ	Ξ	Ξ	Ξ	Internal charges and overheads applied
Ξ	=	=	=	=	=	=	Ξ	=	=	Other operating funding applications
<u>8,008</u>	<u>7,677</u>	<u>7,249</u>	<u>6,681</u>	<u>5,984</u>	<u>5,188</u>	<u>4,294</u>	<u>3,348</u>	<u>2,444</u>	<u>1,441</u>	Total applications of operating funding (B)
										_
<u>16,486</u>	<u>17,198</u>	<u>17,902</u>	<u>20,610</u>	<u>21,159</u>	<u>21,390</u>	<u>25,238</u>	22,942	<u>23,548</u>	<u>28,074</u>	Surplus (deficit) of operating funding (A-B)
										_
										Sources of capital funding
=	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	=	Ξ	Ξ	Subsidies and grants for capital expenditure
2,598	<u>2,650</u>	<u>2,650</u>	<u>2,650</u>	<u>2,650</u>	<u>2,650</u>	<u>2,650</u>	<u>2,650</u>	<u>2,650</u>	<u>2,650</u>	Development and financial contributions

Horowhenua District Council	<u>AP</u>	<u>Yr 1</u>	<u>Yr 2</u>	<u>Yr 3</u>	<u>Yr 4</u>	<u>Yr 5</u>	<u>Yr 6</u>	<u>Yr 7</u>	<u>Yr 8</u>	<u>Yr 9</u>	<u>Yr 10</u>
Funding impact statement for the	20/21	21/22	22/23	23/24	24/25	<u>25/26</u>	26/27	27/28	28/29	29/30	30/31
years 2021/22 to 2040/41 for	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>							
Wastewater Group of Activities											
Increase (decrease) in debt	<u>4,071</u>	<u>8,682</u>	<u>8,090</u>	<u>6,881</u>	<u>5,236</u>	<u>13,060</u>	<u>400</u>	<u>(553)</u>	<u>(2,601)</u>	<u>(5,489)</u>	(7,357)
Gross proceeds from sale of assets	=	Ξ	=	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	=	=
Lump sum contributions	=	=	=	=	=	=	=	Ξ.	Ξ.	=	=
Other dedicated capital funding	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ
Total sources of capital funding (C)	<u>4,071</u>	12,898	<u>16,616</u>	<u>7,593</u>	<u>7,389</u>	<u>15,274</u>	<u>2,673</u>	<u>1,787</u>	<u>(192)</u>	(3,009)	<u>(4,812)</u>
Applications of capital funding											
Capital expenditure											
<ul> <li>to meet additional demand</li> </ul>	<u>657</u>	<u>7,306</u>	<u>7,691</u>	<u>5,726</u>	<u>11,609</u>	<u>16,953</u>	<u>3,930</u>	<u>4,202</u>	<u>2,655</u>	<u>1,877</u>	<u>2,103</u>
- to improve the level of service	<u>2,717</u>	<u>2,465</u>	<u>1,592</u>	<u>1,007</u>	<u>2,606</u>	<u>5,616</u>	<u>2,756</u>	<u>516</u>	<u>132</u>	<u>77</u>	<u>160</u>
- to replace existing assets	<u>3,486</u>	<u>5,491</u>	<u>4,242</u>	<u>2,530</u>	<u>2,773</u>	<u>4,893</u>	<u>8,165</u>	<u>5,962</u>	<u>9,265</u>	<u>7,989</u>	<u>6,109</u>
Increase (decrease) in reserves	<u>83</u>	<u>100</u>	<u>6,072</u>	<u>(1)</u>	<u>(6,810)</u>	<u>(6,971)</u>	(4,424)	<u>1,968</u>	<u>270</u>	<u>830</u>	<u>1,355</u>
Increase (decrease) of investments	=	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ
Total applications of capital funding	<u>6,943</u>	<u>15,362</u>	<u>19,597</u>	9,262	<u>10,178</u>	20,491	10,427	12,648	12,322	<u>10,773</u>	9,727
<u>(D)</u>											
_											
Surplus (deficit) of capital funding (C-	<u>(2,872)</u>	<u>(2,464)</u>	<u>(2,981)</u>	<u>(1,669)</u>	<u>(2,789)</u>	<u>(5,217)</u>	<u>(7,754)</u>	<u>(10,861)</u>	<u>(12,514)</u>	<u>(13,782)</u>	<u>(14,539)</u>
<u>D)</u>											
_											
Funding Balance ((A-B) +(C-D))	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ
_											
<u>Depreciation</u>	<u>3,331</u>	<u>3,797</u>	<u>4,811</u>	<u>5,292</u>	<u>5,402</u>	<u>6,466</u>	<u>6,785</u>	<u>6,961</u>	<u>7,753</u>	<u>7,901</u>	<u>8,026</u>

<u>Yr 11</u>	<u>Yr 12</u>	<u>Yr 13</u>	<u>Yr 14</u>	<u>Yr 15</u>	<u>Yr 16</u>	<u>Yr 17</u>	<u>Yr 18</u>	<u>Yr 19</u>	<u>Yr 20</u>	Horowhenua District Council
<u>31/32</u>	<u>32/33</u>	<u>33/34</u>	<u>34/35</u>	<u>35/36</u>	<u>36/37</u>	<u>37/38</u>	<u>38/39</u>	39/40	<u>40/41</u>	Funding impact statement for the years
<u>\$000</u>	2021/22 to 2040/41 for Wastewater Group									
										of Activities
(12,580)	(7,277)	(11,741)	(13,447)	(17,655)	(17,685)	(22,233)	(19,880)	(20,304)	(24,485)	Increase (decrease) in debt
-	-	-	-	-	-	-	-	-	-	Gross proceeds from sale of assets
-	-	-	-	-	-	-	-	-	-	<u>Lump sum contributions</u>
-	-	-	-	-	-	-	-	-	-	Other dedicated capital funding
(9,982)	(4,627)	(9,091)	(10,797)	(15,005)	(15,035)	(19,583)	(17,230)	(17,654)	(21,835)	Total sources of capital funding (C)
										Applications of capital funding
										<u>Capital expenditure</u>
3,883	8,841	4,118	4,415	1,511	1,568	1,626	1,683	1,740	1,797	- to meet additional demand
1,171	2,414	1,242	1,252	81	84	87	91	94	97	- to improve the level of service
2,925	3,476	6,930	7,095	3,649	3,789	2,873	2,975	3,080	3,184	- to replace existing assets
(1,475)	(2,160)	(3,479)	(2,949)	913	914	1,069	963	980	1,161	Increase (decrease) in reserves
-	-	-	-	-	-	-	-	-	-	Increase (decrease) of investments
6,504	12,571	8,811	9,813	6,154	6,355	5,655	5,712	5,894	6,239	Total applications of capital funding (D)
										_
(16,486)	(17,198)	(17,902)	(20,610)	(21,159)	(21,390)	(25,238)	(22,942)	(23,548)	(28,074)	Surplus (deficit) of capital funding (C-D)
										_
-	-	-	-	-	-	-	-	-	-	Funding Balance ((A-B) +(C-D))
8,749	8,916	9,174	10,334	10,591	10,682	12,582	12,678	12,777	15,038	<u>Depreciation</u>

# Activity Expenditure for Wastewater

Activity Operating Expenditure	<u>AP</u>	<u>Yr 1</u>	<u>Yr 2</u>	<u>Yr 3</u>	<u>Yr 4</u>	<u>Yr 5</u>	<u>Yr 6</u>	<u>Yr 7</u>	<u>Yr 8</u>	<u>Yr 9</u>	<u>Yr 10</u>
Including depreciation	<u>20/21</u>	21/22	22/23	<u>23/24</u>	<u>24/25</u>	<u>25/26</u>	<u>26/27</u>	<u>27/28</u>	<u>28/29</u>	<u>29/30</u>	<u>30/31</u>
	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>						
Levin Wastewater	<u>4,375</u>	<u>5,412</u>	6,220	7,226	7,453	<u>8,563</u>	<u>8,916</u>	8,932	9,508	9,662	<u>9,736</u>
Shannon Wastewater	<u>1,106</u>	<u>1,183</u>	<u>1,310</u>	<u>1,585</u>	<u>1,462</u>	<u>1,546</u>	<u>1,550</u>	<u>1,556</u>	<u>1,591</u>	<u>1,561</u>	<u>1,523</u>
Foxton Wastewater	<u>824</u>	<u>1,139</u>	<u>1,371</u>	<u>1,585</u>	<u>1,654</u>	1,774	<u>1,840</u>	<u>1,951</u>	<u>2,104</u>	<u>2,138</u>	2,130
Foxton Beach Wastewater	<u>697</u>	<u>819</u>	<u>951</u>	<u>985</u>	<u>995</u>	1,074	<u>1,070</u>	<u>1,076</u>	<u>1,149</u>	<u>1,150</u>	<u>1,136</u>
Tokomaru Wastewater	<u>296</u>	<u>336</u>	<u>354</u>	<u>485</u>	<u>522</u>	<u>646</u>	<u>850</u>	<u>989</u>	1,004	<u>985</u>	<u>964</u>
Waitarere Beach Wastewater	<u>524</u>	<u>565</u>	<u>693</u>	<u>749</u>	<u>649</u>	<u>753</u>	<u>839</u>	884	904	<u>884</u>	<u>860</u>
Ohau Wastewater	<u>13</u>	<u>37</u>	<u>36</u>	<u>15</u>	<u>15</u>	<u>16</u>	<u>16</u>	<u>16</u>	<u>17</u>	<u>17</u>	<u>18</u>
Total Expenditure	<u>7,835</u>	9,491	10,935	12,630	12,750	14,372	<u>15,081</u>	<u>15,404</u>	16,277	16,397	16,367

<u>Yr 11</u>	<u>Yr 12</u>	<u>Yr 13</u>	<u>Yr 14</u>	<u>Yr 15</u>	<u>Yr 16</u>	<u>Yr 17</u>	<u>Yr 18</u>	<u>Yr 19</u>	<u>Yr 20</u>	Activity Operating Expenditure
31/32	32/33	33/34	<u>34/35</u>	<u>35/36</u>	<u>36/37</u>	<u>37/38</u>	<u>38/39</u>	<u>39/40</u>	<u>40/41</u>	Including depreciation
<u>\$000</u>										
<u>10,046</u>	9,964	9,903	10,209	<u>9,876</u>	9,428	<u>9,996</u>	9,460	<u>8,953</u>	9,707	<u>Levin Wastewater</u>
<u>1,531</u>	<u>1,483</u>	<u>1,421</u>	<u>1,428</u>	<u>1,358</u>	<u>1,309</u>	<u>1,412</u>	<u>1,331</u>	1,254	<u>1,336</u>	Shannon Wastewater
<u>2,159</u>	<u>2,125</u>	<u>2,106</u>	<u>2,185</u>	<u>2,129</u>	2,073	<u>2,177</u>	<u>2,114</u>	<u>2,055</u>	<u>2,188</u>	Foxton Wastewater
<u>1,160</u>	<u>1,118</u>	<u>1,058</u>	<u>1,089</u>	<u>1,048</u>	<u>976</u>	<u>1,048</u>	<u>967</u>	<u>890</u>	983	Foxton Beach Wastewater
<u>968</u>	<u>941</u>	<u>910</u>	<u>915</u>	<u>880</u>	<u>844</u>	<u>880</u>	<u>840</u>	<u>802</u>	<u>848</u>	Tokomaru Wastewater
<u>866</u>	<u>835</u>	<u>797</u>	<u>824</u>	<u>810</u>	<u>766</u>	<u>812</u>	<u>763</u>	<u>716</u>	<u>776</u>	Waitarere Beach Wastewater
<u>27</u>	<u>127</u>	<u>228</u>	<u>365</u>	<u>474</u>	<u>474</u>	<u>551</u>	<u>551</u>	<u>551</u>	<u>641</u>	Ohau Wastewater
<u>16,757</u>	<u>16,593</u>	<u>16,423</u>	<u>17,015</u>	<u>16,575</u>	<u>15,870</u>	<u>16,876</u>	<u>16,026</u>	<u>15,221</u>	<u>16,479</u>	<u>Total Expenditure</u>

•

## Stormwater

As part of the Stormwater Activity, Council provides and maintains a stormwater system that aims to remove water from the roading corridor, and in some cases residential and commercial properties, to reduce the occurrence of flooding during rainfall events.

#### What Stormwater involves:

- Providing and maintaining drainage systems (including pipes, open culverts, pump stations, soak pits, discharge outlets and detention areas) in settlements<sup>1</sup> across the District to remove stormwater from the road corridor and some residential and commercial properties.
- Investigation and implementation of and improvements and extensions to the stormwater network.
- Meeting resource consent requirements for stormwater drainage systems.
- · Responding to and resolving (if possible) customer complaints relating to the Stormwater Activity.

### Key Projects for 2023/2024

#### Replacement of existing assets

• Districtwide stormwater improvement programme. Some of the projects would entail replacement of existing assets to increase the capacity in the network and/or extend the existing network(s). The replacement of assets takes into account of changing weather patterns from climate change.

#### Additions to Levels of Service

- Districtwide stormwater improvement programme. Some of the projects would entail replacement of existing assets to increase the capacity in the network and/or extend the existing network(s).
- Stormwater discharge resource consent applications for Foxton Beach and Levin.
- Subsequent phases of Coley attenuation ponds.
- —Foxton East Drainage Scheme project that is leadled by Horizons Regional Council.

<sup>&</sup>lt;sup>1</sup> Levin, Foxton, Foxton Beach, Hokio Beach, Shannon, Mangaore, Tokomaru, Manakau, Ōhau, Waikawa Beach and Waitārere Beach.

## • Adaptation and implementation of Stormwater Management Bylaw 2023

## Rationale for this Activity (why we do it):

Activity	Community Outcome	Council Role					
Maintain a system to divert stormwater away from the road and to protect residential and business properties.	Providing stormwater services to protect our community and supporting existing businesses and enabling new businesses to establish.						
	'Fit for purpose' infrastructure						
	Our infrastructure are resilient, helping us to respond to climate change and natural hazards.						
Provide a means of ensuring minimal contamination of receiving water course.	Outstanding environment  Stormwater discharge points are monitored and work is ongoing to reduce contaminants entering the stormwater system and reducing any impacts on receiving environment.	Funder/Provider					

## How we will measure our performance

Service	Community Outcomes	How we will measure our performance	Target 2022/23	Target 2023/24	Target 2024/41
An adequate stormwater system*	Outstanding environment	Number of flooding events each year	< 5 per year	< 5 per year	< 5 per year

Fit for purpose infrastructure	that occur in the District.*			
Strong communities	For each flooding event, the number of habitable floors affected. (Expressed per 1000 connections to Council's stormwater networks).*	2 or less	2 or less	2 or less
		1. 1.1 1.0 6.0		

What does this tell me? It is important that our stormwater system is reliable and that the scale of any flooding event is minimised. This performance measure provides information on how effective our stormwater system is in providing an appropriate level of protection and how well it is being managed. In other words, whether it has been designed to an adequate standard and is being operated in a way that minimises harm to the Community. A flooding event means an overflow of stormwater from Council's stormwater system that enters a habitable floor. A habitable floor refers to a floor of a building (including a basement) but does not include ancillary structures such as standalone garden sheds or garages

Response to faults*	Outstanding	The median	< 1 hour	< 1 hour	< 1 hour
	environment	response time to			
	Strong communities	attend a flooding			
		event, measured			
		from the time that			
		Council receives			
		notification to the			
		time that service			
		personnel reach the			
		site. *			

What does this tell me? This measure shows how quickly we respond when there is a problem with the stormwater system. It measures situations where water from the stormwater system enters a habitable floor of a building. It is important that we are able to respond quickly to flooding events to reduce the impact they have on buildings and the welfare of the inhabitants of those buildings

Customer	Strong communities	The number of	<10 per year	<10 per year	<10 per year
satisfaction*		complaints received			
		by Council about the			
		performance of its			
		stormwater system			
		expressed per 1000			
		properties			
		connected to the			
		system. *			
		Percentage of	≥80%	≥80%	≥80%
		customers satisfied			
		with the stormwater			
		service. As per the			
		Annual Customer			
		Satisfaction Survey.			

**What does this tell me?** The number of complaints received gives us an indication of the quality of service we are providing. It also gives us information about issues with the stormwater system and tells us how satisfied customers are with the stormwater network.

A sustainable	Outstanding	The number of:			
stormwater service.	environment				
	Strong communities	Abatement Notices;	0	0	0
	Fit for purpose	Infringement	0	0	0
	infrastructure	Notices;			
		Enforcement	0	0	0
		Orders; and			
		Convictions	0	0	0

received by Council
in relation to
Horizons Regional
Council resource
consents* for
discharge from its
stormwater system.

What does this tell me? This measure indicates how well Council is managing the environmental impacts of the stormwater system. Not complying with consent conditions may indicate that Council is not managing its processes adequately or that the infrastructure is no longer adequate.

### Challenges Council faces for Stormwater Activities

- Climate change is a challenge facing Council for its Stormwater Activities as it is expected that, over time, there will be a gradual change in affected by the weather patterns, including more frequent and intense heavy rainfall events. Stormwater catchment management plans incorporate climate change effects into stormwater models as well as including historical flooding information so that asset renewals are done appropriately and fit-for-purpose.
- Customer expectations are continually increasing and this presents a challenge for the future provision of Stormwater Activities as peoples' expectations are higher but Council can only do so much.
- Another challenge faced by Council is that the quality of freshwater in streams, river systems, and water catchments in general is affected by water runoff, erosion, and contaminants (whether chemical or solid waste) which can be present in stormwater. These contaminants largely originate from sources outside of Council's control and yet they are still ultimately transported to natural systems by Council's stormwater drainage system. The National Policy Statement (NPS) for Freshwater Management 2020 is the key instrument for controlling this contamination and will impact on Council's stormwater services in the future.

<sup>\*</sup> These performance measurements are provided by the Department of Internal Affairs and they are mandatory.

Significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with Stormwater Activities

The stormwater systems are essentially a means of transporting surface water across urban landscapes to protect private and public
property from flooding. A negative effect associated with this Group of Activities is that stormwater runoff can pick up contaminants
(including rubbish and chemicals <u>from roads</u>) and then discharge these contaminants into receiving natural systems such as rivers,
lakes, and the sea.

## Key Risks and assumptions associated with Stormwater Activities

- The significant risk associated with Stormwater Activities is lack of knowledge around both the built system and the complexities of the total catchments covering each urban area. This risk has been identified through stormwater catchment management plans. We plan to implement actions from stormwater catchment management plans as part of continuous improvement.
- Assumptions which may have a significant effect on this Group of Activities are the quality of asset data and information, the rate and nature of population and business growth, and the rate and nature of changes of weather patterns from climate change.
- Council has applied for resource consents for Levin and Foxton Beach. The investigation phase has been undertaken and
  communicated with relative stakeholders. It is expected that the investigations will continue to improve monitoring data which are
  required by Horizons One Plan. It is expected that the discharge consent will be granted for these two communities during this LTP
  period.

# Capital Expenditure for Stormwater

Stormwater Project	<u>AP</u>	<u>Yr 1</u>	<u>Yr 2</u>	<u>Yr 3</u>	<u>Yr 4</u>	<u>Yr 5</u>	<u>Yr 6</u>	<u>Yr 7</u>	<u>Yr 8</u>	<u>Yr 9</u>	<u>Yr 10</u>
Primary Type- to replace existing	20/21	21/22	22/23	23/24	24/25	25/26	26/27	<u>27/28</u>	28/29	<u>29/30</u>	30/31
<u>assets</u>	<u>\$000</u>										
<u>Districtwide Stormwater</u>	<u>42</u>	<u>150</u>	<u>165</u>	<u>100</u>	<u>104</u>	<u>107</u>	<u>110</u>	<u>113</u>	<u>115</u>	<u>118</u>	<u>120</u>
reticulation - renewals											
<u>Districtwide pump stations -</u>	<u>8</u>	<u>49</u>	<u>46</u>	<u>=</u>	<u>47</u>		<u>49</u>		<u>52</u>	<u> -</u>	<u>54</u>
Planned renewals											
<u>Levin Stormwater – Tara-Ika</u>	<u>-</u>	<u>-</u>	=	<u>-</u>	2,593	<u>-</u>	<u>-</u>	_	<u>-</u>	<u>-</u>	<u>-</u>
growth area											
Foxton Stormwater Reticulation	<u>-</u>	<u>-</u>	<u> </u>	<u>-</u>	<u>363</u>	<u>-</u>	<u> -</u>	<u> -</u>	<i>=</i>	<u> -</u>	<u>-</u>
- Foxton East Drainage											
Foxton Stormwater - Foxton	<u>-</u>	<u>-</u>	<u> =</u>	<u>100</u>	<u> =</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Loop water quality											

Foxton Beach Stormwater	_	_=		_		<u>128</u>			_		<u> -</u>
resource consent expiry 2028 -											
Disc. Manawatu River Estuary											
Condition assessment for	<u>16</u>	<u>-</u>	<u> </u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>renewals</u>											
Districtwide reticulation -	32	<u>-</u>	<u> </u>	<u>-</u>	<u>-</u>		_				<u>-</u>
Unplanned renewals											
<u>Total renewal</u>	<u>98</u>	<u>199</u>	<u>211</u>	200	3,107	<u>235</u>	<u>159</u>	<u>113</u>	<u>167</u>	<u>118</u>	<u>174</u>

<u>Yr 11</u>	<u>Yr 12</u> 32/33	<u>Yr 13</u> 33/34	<u>Yr 14</u> 34/35	<u>Yr 15</u> 35/36	<u>Yr 16</u> 36/37	<u>Yr 17</u> 37/38	<u>Yr 18</u> 38/39	<u>Yr 19</u> 39/40	<u>Yr 20</u> 40/41	Stormwater Project Primary Type- to replace existing
\$000	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	assets
<u>122</u>	<u>124</u>	<u>130</u>	<u>135</u>	<u>140</u>	<u>146</u>	<u>151</u>	<u>250</u>	<u>258</u>	<u>267</u>	<u>Districtwide Stormwater reticulation - renewals</u>
Ξ	<u>56</u>	Ξ	<u>61</u>	=	<u>65</u>	=	<u>70</u>	=	<u>75</u>	<u>Districtwide pump stations - Planned</u> <u>renewals</u>
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	Levin Stormwater – Tara-lka growth area
Ξ	Ξ	Ξ	Ξ	=	Ξ	Ξ	=	=	=	Foxton Stormwater Reticulation - Foxton East Drainage Scheme new 1050 main
	<u>-</u>	Ξ	<u>-</u>	_		Ξ	_			Foxton Stormwater - Foxton Loop water quality improvement plan
=	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Foxton Beach Stormwater resource consent expiry 2028 - Disc. Manawatu River Estuary
<u>-</u>	<u>-</u>	<u>=</u>	<u>-</u>	<u> </u>	<u> </u>	<u>=</u>	<u> </u>	<u> </u>	<u> </u>	Condition assessment for renewals
=	=	Ξ	=	=	ے	Ξ	ے	Ξ	Ξ	<u>Districtwide reticulation - Unplanned</u> <u>renewals</u>
<u>122</u>	<u>180</u>	<u>130</u>	<u>196</u>	<u>140</u>	<u>211</u>	<u>151</u>	<u>320</u>	<u>258</u>	<u>342</u>	<u>Total renewal</u>

Stormwater Project Primary Type- to improve the level	<u>AP</u> 20/21	<u>Yr 1</u> 21/22	<u>Yr 2</u> <u>22/23</u>	<u>Yr 3</u> <u>23/24</u>	<u>Yr 4</u> <u>24/25</u>	<u>Yr 5</u> <u>25/26</u>	<u>Yr 6</u> <u>26/27</u>	<u>Yr 7</u> <u>27/28</u>	<u>Yr 8</u> <u>28/29</u>	<u>Yr 9</u> <u>29/30</u>	<u>Yr 10</u> <u>30/31</u>
<u>of service</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>
Districtwide improvement works	806	360	372								
Queen St discharge & resource consent	<u>107</u>	348		250	<u>259</u>	<del>-</del>					
Levin Northeast Stormwater drainage	8										
Actions from Catchment Management Plans		132	<u>136</u>	<u>132</u>	<u>137</u>	<u>141</u>	<u>145</u>	149	<u>152</u>	<u>155</u>	<u>158</u>
<u>Levin Stormwater - Lake Horowhenua</u> <u>Stormwater</u>		500	1,035								
Foxton East Drainage Scheme	8	<del>-</del>								<del>_</del>	
Hokio Cut Remediation	<u>236</u>										
Hydraulic modelling - stormwater	<u>53</u>		<del>-</del>								
Improvements NE Levin	23										
Foxton East Drainage Scheme		504	<del>-</del>	<u>-</u>		<u>-</u> _					<del>_</del>
Lake Horowhenua water quality improvement project - wetland/riparian planting (Levin & Foxton)		300	<u>155</u>								
Total level of service	1,241	2,144	1,698	382	396	141	145	149	152	155	158
I Otal level of Service	1,241	<u> 2,144</u>	1,090	302	390	141	145	149	152	100	100

<u>Yr 11</u> <u>31/32</u>	Yr 12 32/33	<u>Yr 13</u> <u>33/34</u>	<u>Yr 14</u> <u>34/35</u>	<u>Yr 15</u> <u>35/36</u>	<u>Yr 16</u> <u>36/37</u>	<u>Yr 17</u> <u>37/38</u>	<u>Yr 18</u> <u>38/39</u>	<u>Yr 19</u> <u>39/40</u>	<u>Yr 20</u> <u>40/41</u>	Stormwater Project Primary Type- to improve the level of
<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>Districtwide improvement works</u>
										Queen St discharge & resource consent
										Levin Northeast Stormwater drainage
<u>161</u>	<u>164</u>	<u>171</u>	<u>178</u>	<u>185</u>	<u>192</u>	<u>199</u>	206	213	220	Actions from Catchment Management Plans
							<del>-</del>			Levin Stormwater - Lake Horowhenua Stormwater
	_ <del></del> _			<del></del> _			<del></del>		=	Foxton East Drainage Scheme
										Hokio Cut Remediation
	<del></del> _	<del></del> _	<del></del> _		<del>-</del> _		<del></del> _	<del></del> ,		<u>Hydraulic modelling - stormwater</u>
										Improvements NE Levin
		<del>-</del>		<del>-</del>				<del>-</del>	<del>_</del>	Foxton East Drainage Scheme
										Lake Horowhenua water quality improvement project - wetland/riparian planting (Levin & Foxton)
_	-	_	-	-	_	_	_	_	_	
<u>161</u>	<u>164</u>	<u>171</u>	<u>178</u>	<u>185</u>	<u>192</u>	<u>199</u>	206	213	<u>220</u>	<u>Total level of service</u>

Stormwater Projects Primary Type- to meet additional demand	<u>AP</u> 20/21 \$000	<u>Yr 1</u> 21/22 \$000	Yr 2 22/23 \$000	<u>Yr 3</u> 23/24 \$000	<u>Yr 4</u> <u>24/25</u> <u>\$000</u>	<u>Yr 5</u> 25/26 \$000	<u>Yr 6</u> <u>26/27</u> <u>\$000</u>	<u>Yr 7</u> 27/28 \$000	<u>Yr 8</u> 28/29 \$000	<u>Yr 9</u> <u>29/30</u> <u>\$000</u>	Yr 10 30/31 \$000
Districtwide improvement works	30			<u>1,000</u>	1,037	1,069	1,099	1,127	<u>1,153</u>	1,177	1,200
<u>Levin Northeast Stormwater</u> drainage		2,804	<u>155</u>	1,800	1,037						
Tara-Ika - Liverpool St Stage 2 Stormwater (Pre-O2NL) - Regional Attenuation and		<del>-</del>			2,074	<del>-</del>		<del>-</del>			
<u>Levin Stormwater – Tara-Ika</u> growth area			2,070		<del>-</del>	<del>_</del>	<del>-</del>	<del>_</del>			
<u>Levin Stormwater - Lake</u> <u>Horowhenua Stormwater</u>	<del>-</del>			1,000	<u>1,556</u>	1,604	1,874				
Improvements NE Levin <u>Development Planning and</u> <u>resource consenting Foxton</u>	<u>439</u> 	130		<del>-</del>			<u>-</u> _				
Total growth	469	2,934	2,277	3,800	5,704	2,673	2,973	<u>1,127</u>	<u>1,153</u>	<u>1,177</u>	1,200

<u>Yr 11</u>	Yr 12	Yr 13	<u>Yr 14</u>	Yr 15	<u>Yr 16</u>	Yr 17	<u>Yr 18</u>	<u>Yr 19</u>	Yr 20	Stormwater Projects
31/32 \$000	<u>32/33</u> <u>\$000</u>	33/34 \$000	<u>34/35</u> <u>\$000</u>	35/36 \$000	<u>36/37</u> <u>\$000</u>	37/38 \$000	<u>38/39</u> <u>\$000</u>	<u>39/40</u> <u>\$000</u>	<u>40/41</u> <u>\$000</u>	Primary Type- to meet additional demand
1,222	1,243	1,296	1,349	1,402	<u>1,455</u>	1,508	2,029	2,098	<u>2,167</u>	<u>Districtwide improvement works</u>
										Levin Northeast Stormwater drainage
										Tara-lka - Liverpool St Stage 2 Stormwater (Pre-O2NL) - Regional Attenuation and Treatment
							<del>-</del>			Levin Stormwater – Tara-lka growth area
										Levin Stormwater - Lake Horowhenua Stormwater
										Improvements NE Levin
										Development Planning and resource consenting Foxton Beach
_	_	_	_	_	_	_	_	_	_	
1,222	1,243	<u>1,296</u>	<u>1,349</u>	<u>1,402</u>	<u>1,455</u>	<u>1,508</u>	2,029	2,098	<u>2,167</u>	Total growth

Total Stormwater Projects by Type	AP	Yr 1	Yr 2	Yr3	Yr4	Yr 5	Yr 6	Yr7	Yr 8	Yr9	Yr
	20/21	21/22	22/23	23/24	24/25	<u>25/26</u>	26/27	27/28	28/29	29/30	30
	\$000	\$000	\$000	\$000	\$000	\$000	<u>\$000</u>	\$000	\$000	\$000	<u>\$</u> (
<u>Growth</u>	469	2,934	2,277	2,640	4,841	2,202	2,499	631	656	659	(
Level of Service	1,241	2,144	1,698	1,556	1,282	626	644	660	676	690	
Renewals	98	199	211	<u>186</u>	3,082	221	135	97	141	102	
	_	_	_	_	_	_	_	_	_	_	
Total Stormwater Projects	1,808	5,277	4,186	4,382	9,205	3,049	3,277	1,388	1,472	1,450	1,

Total Stormwater Projects by Type	<u>Yr 20</u>	<u>Yr 19</u>	<u>Yr 18</u>	<u>Yr 17</u>	<u>Yr 16</u>	<u>Yr 15</u>	<u>Yr 14</u>	<u>Yr 13</u>	<u>Yr 12</u>	<u>Yr 11</u>
	<u>40/41</u>	<u>39/40</u>	<u>38/39</u>	<u>37/38</u>	<u>36/37</u>	<u>35/36</u>	<u>34/35</u>	<u>33/34</u>	<u>32/33</u>	<u>31/32</u>
	<u>\$000</u>									
Growth	<u>1,218</u>	<u>1,165</u>	<u>1,140</u>	844	827	<u>785</u>	<u>767</u>	725	<u>707</u>	684
Level of Service	1,247	1,207	1,168	884	<u>853</u>	822	<u>791</u>	<u>759</u>	728	<u>716</u>
Renewals	<u>264</u>	<u>198</u>	247	130	<u>178</u>	121	<u>165</u>	112	<u>152</u>	<u>106</u>
	_	_	_	_	_	_	_	_	_	_
<u>Total Stormwater Projects</u>	2,729	2,569	<u>2,555</u>	1,858	<u>1,858</u>	1,727	1,723	1,597	1,587	<u>1,506</u>

# Forecast Funding Impact Statement for Stormwater

Horowhenua District Council	<u>AP</u>	<u>Yr 1</u>	<u>Yr 2</u>	<u>Yr 3</u>	<u>Yr 4</u>	<u>Yr 5</u>	<u>Yr 6</u>	<u>Yr 7</u>	<u>Yr 8</u>	<u>Yr 9</u>	<u>Yr 10</u>
Funding impact statement for the years	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31
2021/22 to 2040/41 for Stormwater	<u>\$000</u>	<u>\$000</u>	\$000	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	\$000	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>
Group of Activities											
Sources of Operating Funding											
General rates, uniform annual general charges,	Ξ	=	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	=	Ξ
rates penalties											
<u>Targeted rates</u>	<u>1,386</u>	<u>1,656</u>	<u>2,092</u>	<u>1,884</u>	<u>2,566</u>	<u>3,124</u>	<u>3,363</u>	<u>3,469</u>	<u>3,659</u>	<u>3,742</u>	<u>3,812</u>
Subsidies and grants for operating purposes	Ξ	= =	Ξ	Ξ	= =	=	Ξ	Ξ	Ξ	Ξ,	Ξ
Fees and charges	Ξ.	Ξ	=	=	=	=	=	Ξ	Ξ	=	=
Local authorities fuel tax, fines, infringement fees,	Ξ	<u>93</u>	<u>117</u>	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ
and other receipts											
Internal charges and overheads recovered	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	=	Ξ
Total Operating Funding (A)	<u>1,386</u>	<u>1,749</u>	<u>2,209</u>	<u>1,884</u>	<u>2,566</u>	<u>3,124</u>	<u>3,363</u>	<u>3,469</u>	<u>3,659</u>	<u>3,742</u>	<u>3,812</u>
-											
Applications of Operating Funding											
Payments to staff and suppliers	<u>421</u>	<u>565</u>	<u>653</u>	<u>1,333</u>	<u>1,150</u>	<u>1,184</u>	<u>1,213</u>	<u>1,246</u>	<u>1,280</u>	<u>1,311</u>	<u>1,338</u>
Finance costs	<u>257</u>	<u>254</u>	<u>324</u>	<u>548</u>	<u>854</u>	<u>943</u>	<u>950</u>	<u>985</u>	<u>1,019</u>	<u>1,052</u>	<u>1,084</u>
Internal charges and overheads applied	<u>305</u>	<u>376</u>	<u>359</u>	Ξ	Ξ	Ξ	=	Ξ	Ξ	=	Ξ
Other operating funding applications	Ξ	=	Ξ	Ξ	=	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ
Total applications of operating funding (B)	<u>983</u>	<u>1,195</u>	<u>1,336</u>	<u>1,881</u>	<u>2,004</u>	<u>2,127</u>	<u>2,163</u>	<u>2,231</u>	<u>2,299</u>	<u>2,363</u>	<u>2,422</u>
-											
Surplus (deficit) of operating funding (A-B)	<u>403</u>	<u>554</u>	<u>873</u>	<u>3</u>	<u>562</u>	<u>997</u>	<u>1,200</u>	<u>1,238</u>	<u>1,360</u>	<u>1,379</u>	<u>1,390</u>
-											
Sources of capital funding											
Subsidies and grants for capital expenditure	Ξ	<u>1,300</u>	<u>960</u>	<u>159</u>	Ξ	Ξ	Ξ.	Ξ	=	Ξ	Ξ
Development and financial contributions	=	<u>94</u>	<u>105</u>	<u>105</u>	<u>318</u>	<u>327</u>	<u>336</u>	<u>346</u>	<u>356</u>	<u>367</u>	<u>376</u>

<u>y</u> <u>3</u>	<u>'r 11</u> <u>1/32</u> <u>5000</u>	Yr 12 32/33 \$000	Yr 13 33/34 \$000	Yr 14 34/35 \$000	Yr 15 35/36 \$000	<u>Yr 16</u> <u>36/37</u> <u>\$000</u>	Yr 17 37/38 \$000	Yr 18 38/39 \$000	Yr 19 39/40 \$000	Yr 20 40/41 \$000	Horowhenua District Council Funding impact statement for the years 2021/22 to 2040/41 for Stormwater Group of Activities
											Sources of Operating Funding
											General rates, uniform annual general charges,
	Ξ	Ξ	Ξ	Ξ	=	Ξ	=	Ξ	Ξ	Ξ	<u>rates penalties</u>
3	<u>,990</u>	<u>4,044</u>	<u>4,064</u>	<u>4,217</u>	<u>4,226</u>	<u>4,229</u>	<u>4,539</u>	<u>4,551</u>	<u>4,597</u>	<u>5,001</u>	<u>Targeted rates</u>
	Ξ	Ξ	Ξ	=	=	Ξ	Ξ	Ξ	Ξ	Ξ	Subsidies and grants for operating purposes
	Ξ	Ξ	Ξ	_	_	Ξ	_	Ξ	=	Ξ	Fees and charges
											Local authorities fuel tax, fines, infringement
	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	fees, and other receipts
	Ξ	=	=	=	=	=	=	=	=	=	Internal charges and overheads recovered
<u>3</u>	<u>,990</u>	4,044	<u>4,064</u>	<u>4,217</u>	<u>4,226</u>	<u>4,229</u>	<u>4,539</u>	<u>4,551</u>	<u>4,597</u>	<u>5,001</u>	<u>Total Operating Funding (A)</u>
											_
											Applications of Operating Funding
_	<u>,363</u>	<u>1,388</u>	<u>1,388</u>	<u>1,388</u>	<u>1,388</u>	<u>1,389</u>	<u>1,391</u>	<u>1,391</u>	<u>1,390</u>	<u>1,393</u>	Payments to staff and suppliers
1	,112	<u>1,129</u>	<u>1,127</u>	<u>1,111</u>	<u>1,093</u>	<u>1,077</u>	<u>1,056</u>	<u>1,043</u>	<u>1,045</u>	<u>1,040</u>	Finance costs
	Ξ	Ξ	Ξ	_	_	Ξ	_	Ξ	=	Ξ	Internal charges and overheads applied
	Ξ	Ξ	Ξ	=	=	Ξ	=	Ξ	Ξ	Ξ	Other operating funding applications
<u>2</u>	<u>,475</u>	<u>2,517</u>	<u>2,515</u>	<u>2,499</u>	<u>2,481</u>	<u>2,466</u>	<u>2,447</u>	<u>2,434</u>	<u>2,435</u>	<u>2,433</u>	Total applications of operating funding (B)
											_
1	<u>,515</u>	<u>1,527</u>	<u>1,549</u>	<u>1,718</u>	<u>1,745</u>	<u>1,763</u>	<u>2,092</u>	<u>2,117</u>	<u>2,162</u>	<u>2,568</u>	Surplus (deficit) of operating funding (A-B)
											_
											Sources of capital funding
	Ξ	Ξ.	=	=	=	Ξ	=	=	=	Ξ	Subsidies and grants for capital expenditure
	<u>384</u>	<u>392</u>	<u>392</u>	<u>392</u>	<u>392</u>	<u>392</u>	<u>392</u>	<u>392</u>	<u>392</u>	<u>392</u>	Development and financial contributions

Horowhenua District Council	<u>AP</u>	<u>Yr 1</u>	<u>Yr 2</u>	<u>Yr 3</u>	<u>Yr 4</u>	<u>Yr 5</u>	<u>Yr 6</u>	<u>Yr 7</u>	<u>Yr 8</u>	<u>Yr 9</u>	<u>Yr 10</u>
Funding impact statement for the	20/21	21/22	22/23	23/24	<u>24/25</u>	<u>25/26</u>	26/27	27/28	28/29	<u>29/30</u>	30/31
years 2021/22 to 2040/41 for	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>						
Stormwater Group of Activities											
Increase (decrease) in debt	<u>1,352</u>	<u>3,389</u>	<u>3,502</u>	<u>4,274</u>	<u>4,429</u>	(445)	<u>754</u>	<u>792</u>	<u>742</u>	<u>691</u>	<u>752</u>
Gross proceeds from sale of assets	=	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ.	Ξ
Lump sum contributions	=	=	=	=	=	=	=	Ξ.	=	=	=
Other dedicated capital funding	=	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	=	=	=	Ξ
Total sources of capital funding (C)	<u>1,352</u>	<u>4,783</u>	<u>4,567</u>	<u>4,538</u>	<u>4,747</u>	<u>(118)</u>	<u>1,090</u>	<u>1,138</u>	<u>1,098</u>	<u>1,058</u>	<u>1,128</u>
Applications of capital funding											
Capital expenditure											
- to meet additional demand	<u>469</u>	2,006	3,024	2,640	<u>4,841</u>	2,202	2,499	<u>631</u>	<u>656</u>	<u>659</u>	<u>682</u>
- to improve the level of service	<u>1,241</u>	<u>3,115</u>	<u>1,426</u>	<u>1,556</u>	<u>1,282</u>	<u>626</u>	<u>644</u>	<u>660</u>	<u>676</u>	<u>690</u>	<u>703</u>
- to replace existing assets	<u>98</u>	<u>156</u>	<u>257</u>	<u>186</u>	<u>3,082</u>	<u>221</u>	<u>135</u>	<u>97</u>	<u>141</u>	<u>102</u>	<u>147</u>
Increase (decrease) in reserves	<u>(53)</u>	<u>60</u>	<u>733</u>	<u>159</u>	(3,896)	(2,170)	(988)	<u>988</u>	<u>985</u>	<u>986</u>	<u>986</u>
Increase (decrease) of investments	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	=	Ξ	Ξ
Total applications of capital funding											
<u>(D)</u>	<u>1,755</u>	<u>5,337</u>	<u>5,440</u>	<u>4,541</u>	<u>5,309</u>	<u>879</u>	<u>2,290</u>	<u>2,376</u>	<u>2,458</u>	<u>2,437</u>	<u>2,518</u>
_											
Surplus (deficit) of capital funding (C-											
<u>D)</u>	<u>(403)</u>	<u>(554)</u>	<u>(873)</u>	<u>(3)</u>	<u>(562)</u>	<u>(997)</u>	<u>(1,200)</u>	<u>(1,238)</u>	<u>(1,360)</u>	<u>(1,379)</u>	<u>(1,390)</u>
_											
Funding Balance ((A-B) +(C-D))	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	=	Ξ	Ξ	Ξ	=
-											
<u>Depreciation</u>	<u>661</u>	<u>716</u>	<u>856</u>	<u>818</u>	<u>868</u>	<u>1,120</u>	<u>1,159</u>	<u>1,197</u>	<u>1,325</u>	1,344	<u>1,362</u>

<u>Yr 11</u> 31/32	<u>Yr 12</u> <u>32/33</u>	<u>Yr 13</u> <u>33/34</u>	<u>Yr 14</u> <u>34/35</u>	<u>Yr 15</u> <u>35/36</u>	<u>Yr 16</u> <u>36/37</u>	<u>Yr 17</u> <u>37/38</u>	Yr 18 38/39	<u>Yr 19</u> <u>39/40</u>	<u>Yr 20</u> 40/41	Horowhenua District Council Funding impact statement for the years
<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	2021/22 to 2040/41 for Stormwater Group of Activities
495	<u>260</u>	(344)	(387)	(409)	(297)	(626)	<u>47</u>	<u>16</u>	(232)	Increase (decrease) in debt
Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Gross proceeds from sale of assets
_	=	=	_	Ξ	_	=	=	=	=	Lump sum contributions
Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Other dedicated capital funding
<u>879</u>	<u>652</u>	<u>48</u>	<u>5</u>	<u>(17)</u>	<u>95</u>	(234)	<u>439</u>	<u>408</u>	<u>160</u>	Total sources of capital funding (C)
										Applications of capital funding
										<u>Capital expenditure</u>
<u>684</u>	<u>707</u>	<u>725</u>	<u>767</u>	<u>785</u>	<u>827</u>	<u>844</u>	<u>1,140</u>	<u>1,165</u>	<u>1,218</u>	- to meet additional demand
<u>716</u>	<u>728</u>	<u>759</u>	<u>791</u>	<u>822</u>	<u>853</u>	<u>884</u>	<u>1,168</u>	<u>1,207</u>	<u>1,247</u>	- to improve the level of service
<u>106</u>	<u>152</u>	<u>112</u>	<u>165</u>	<u>121</u>	<u>178</u>	<u>130</u>	<u>247</u>	<u>198</u>	<u>264</u>	- to replace existing assets
<u>888</u>	<u>592</u>	<u>1</u>	Ξ	Ξ	Ξ	=	<u>1</u>	=	<u>(1)</u>	Increase (decrease) in reserves
Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Increase (decrease) of investments
<u>2,394</u>	<u>2,179</u>	<u>1,597</u>	<u>1,723</u>	<u>1,728</u>	<u>1,858</u>	<u>1,858</u>	<u>2,556</u>	<u>2,570</u>	<u>2,728</u>	Total applications of capital funding (D)
										_
<u>(1,515)</u>	<u>(1,527)</u>	<u>(1,549)</u>	<u>(1,718)</u>	<u>(1,745)</u>	<u>(1,763)</u>	(2,092)	<u>(2,117)</u>	<u>(2,162)</u>	<u>(2,568)</u>	Surplus (deficit) of capital funding (C-D)
										-
Ξ	=	Ξ	=	Ξ	=	Ξ	Ξ	=	=	Funding Balance ((A-B) +(C-D))
										_
<u>1,485</u>	<u>1,506</u>	<u>1,527</u>	<u>1,702</u>	<u>1,728</u>	<u>1,753</u>	2,080	<u>2,112</u>	<u>2,157</u>	<u>2,571</u>	<u>Depreciation</u>

# Activity Expenditure for Stormwater

Activity Operating Expenditure	<u>AP</u>	<u>Yr 1</u>	<u>Yr 2</u>	<u>Yr 3</u>	<u>Yr 4</u>	<u>Yr 5</u>	<u>Yr 6</u>	<u>Yr 7</u>	<u>Yr 8</u>	<u>Yr 9</u>	<u>Yr 10</u>
Including depreciation	20/21	21/22	22/23	23/24	<u>24/25</u>	<u>25/26</u>	<u> 26/27</u>	<u>27/28</u>	<u>28/29</u>	29/30	<u>30/31</u>
	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>
Stormwater	<u>1,644</u>	<u>1,911</u>	<u>2,192</u>	2,699	2,872	3,247	3,322	3,428	3,624	3,707	3,784
Total Expenditure	<u>1,644</u>	<u>1,911</u>	<u>2,192</u>	<u>2,699</u>	2,872	3,247	3,322	<u>3,428</u>	<u>3,624</u>	<u>3,707</u>	<u>3,784</u>
Activity Operating Expenditure		<u>Yr 11</u>	<u>Yr 12</u>	<u>Yr 13</u>	<u>Yr 14</u>	<u>Yr 15</u>	<u>Yr 16</u>	<u>Yr 17</u>	<u>Yr 18</u>	<u>Yr 19</u>	<u>Yr 20</u>
<u>Including depreciation</u>		<u>31/32</u>	<u>32/33</u>	<u>33/34</u>	<u>34/35</u>	<u>35/36</u>	<u>36/37</u>	<u>37/38</u>	<u>38/39</u>	<del>39/40</del>	<u>40/41</u>
		<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>
<u>Stormwater</u>		<del>3,960</del>	<u>4,023</u>	<u>4,042</u>	<u>4,201</u>	<u>4,209</u>	<u>4,219</u>	<u>4,527</u>	<u>4,546</u>	<u>4,592</u>	<del>5,004</del>
Total Expenditure		<del>3,960</del>	<u>4,023</u>	<del>4,042</del>	<u>4,201</u>	<u>4,209</u>	<u>4,219</u>	<u>4,527</u>	<del>4,546</del>	<u>4,592</u>	<del>5,004</del>

<u>Yr 11</u> 31/32	<u>Yr 12</u> 32/33	<u>Yr 13</u> 33/34	<u>Yr 14</u> 34/35	<u>Yr 15</u> 35/36	<u>Yr 16</u> 36/37	<u>Yr 17</u> 37/38	<u>Yr 18</u> 38/39	<u>Yr 19</u> 39/40	<u>Yr 20</u> 40/41	Activity Operating Expenditure Including depreciation
\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	
3,960	4,023	4,042	<u>4,201</u>	<u>4,209</u>	<u>4,219</u>	4,527	<u>4,546</u>	<u>4,592</u>	<u>5,004</u>	<u>Stormwater</u>
<u>3,960</u>	4,023	4,042	<u>4,201</u>	<u>4,209</u>	<u>4,219</u>	4,527	<u>4,546</u>	4,592	<u>5,004</u>	Total Expenditure

# Land Transport

The Land Transport Activity aims to provide and maintain roads, footpaths and shared pathways across the District that meet the community's needs.

### What Land Transport involves:

Provides safe, convenient and efficient transit of people and goods through, and within, the District in a way that meets national standards. Provides a network of roads, footpaths, bridges, car parks, signs and markers, street lights, and associated drainage systems in what is known as the 'Transport Corridor'.

Maintains partnership with Waka Kotahi New Zealand Transport Agency (WKNZTA), which is Council's co-investment partner for roading and the 'Optimised Programme', which is approved on a three yearly cycle in the Regional Land Transport Plan.

Operates, maintains and improves land transport assets.

Meets requirements of relevant national legislation, strategies and plans.

### Key Projects for 2023/2024

### Replacement of existing assets

### Sealed roads resurfacing

We're aiming to resurface at least 5% of our sealed road network, in order to keep in good condition and reduce long term maintenance costs.

### Footpath renewals

We're replacing footpaths which have been broken up and cracked over time, to make them safe for all users.

### Additions to levels of service

### • Cycling Facilities Improvements

We're creating a safer, more attractive and efficient cycling network, prioritising getting people out of their car's and onto bikes.

### Walking Facilities Improvements

Building new footpaths, and making existing footpaths safer and easier to use, especially for people with mobility issues.

### • Minor Safety Improvements

We're making our land transport network safer by focusing on areas we know have high risks of death and serious injury crashes, and building improvements.

## Rationale for this Activity (why we do it):

Activity	Community Outcome	Council Role
Maintain a safe and reliable road and footpath system to support private and business transport needs.	Vibrant economy  Enabling easy and safe transport provides significant economic benefits.	Funder/Provider
	Strong CommunityStrong Communities	
	Safe and accessible transport infrastructure enables a greater level of community participation.	
	'Fit for purpose' infrastructure	
	Land transport infrastructure is delivered efficiently, providing sufficient capacity for growth while retaining value for money for the current community.	

## How we will measure our performance

Service Community		How we will	Target 2022/23	Target 2023/24	Target 2024/41
	Outcomes	measure our			
		performance			
A safe road	Strong communities	The change from the	0 change or less	0 change or less	0 change or less
network*		previous financial	from previous year.	from previous year.	from previous year.
		years in the number			

	Fit for purpose	of fatalities and			
	infrastructure	serious injury			
		crashes on the local			
		road network			
What does this tell	me? It is extremely impo		ı vork is safe for evervor	ne to use. Road crashe	s can involve factors
	ouncil's control (such as		•		
	road safety across our r	•	, .		•
•	and footpaths, the locati	•		•	. These include the
condition of the road	and lootpaths, the locati	ion of pedestrian crossi	ngs, and traine signals		
Roads in good	Strong Communities	The average quality	Minimum 85%	Minimum 85%	Minimum 85%
condition*		of a ride on a sealed			
	Fit for purpose	local road network			
	infrastructure	measured by			
		Smooth Travel			
		Exposure.			
What does this tell	me? The roughness of r	oads can impact on the	safety and comfort of	road users. As well as	on vehicle operating
and maintenance cos	sts. Smooth Travel Expo	•	•		. •
	sts. Smooth Travel Expo higher the STE percenta	sure (STE) is a system	of measurement used		. •
	sts. Smooth Travel Expo higher the STE percenta	sure (STE) is a system	of measurement used		
District's roads. The	•	sure (STE) is a system	of measurement used		f the ride on our
District's roads. The	higher the STE percenta	sure (STE) is a system ge, the smoother the no	of measurement used etwork.	to assess the quality o	f the ride on our
District's roads. The	higher the STE percenta	sure (STE) is a system ge, the smoother the no	of measurement used etwork.  Minimum of 5% of	to assess the quality o	f the ride on our  Minimum of 5% of
District's roads. The Roads that are	higher the STE percenta	sure (STE) is a system ge, the smoother the new the percentage of the sealed local road	of measurement used etwork.  Minimum of 5% of	to assess the quality o	f the ride on our  Minimum of 5% of
	Fit for purpose infrastructure	sure (STE) is a system ge, the smoother the not the percentage of the sealed local road network that is	of measurement used etwork.  Minimum of 5% of	to assess the quality o	f the ride on our  Minimum of 5% of
District's roads. The  Roads that are  maintained well*	Fit for purpose infrastructure	sure (STE) is a system ge, the smoother the new the percentage of the sealed local road network that is resurfaced annually.*	of measurement used etwork.  Minimum of 5% of total area	Minimum of 5% of total area	f the ride on our  Minimum of 5% of total area
District's roads. The Roads that are maintained well*	Fit for purpose infrastructure  Strong communities	sure (STE) is a system ge, the smoother the new ge, the smoother the new ge, the sealed local road network that is resurfaced annually.*	of measurement used etwork.  Minimum of 5% of total area	Minimum of 5% of total area	f the ride on our  Minimum of 5% of total area
District's roads. The Roads that are maintained well*  What does this tell for road resurfacing s	Fit for purpose infrastructure  Strong communities  me? This measure proviset in our Asset Manager	sure (STE) is a system ge, the smoother the new the sealed local road network that is resurfaced annually.*	of measurement used etwork.  Minimum of 5% of total area  well we are maintaining	Minimum of 5% of total area	f the ride on our  Minimum of 5% of total area  d meeting the targets
District's roads. The Roads that are maintained well*  What does this tell for road resurfacing seconds.	Fit for purpose infrastructure  Strong communities  me? This measure proviset in our Asset Manager	sure (STE) is a system age, the smoother the new the sealed local road network that is resurfaced annually.*  Ides information on how ment Plan.  Target footpath	of measurement used etwork.  Minimum of 5% of total area  well we are maintaining.	Minimum of 5% of total area  Minimum 30% in	Minimum of 5% of total area  d meeting the targets  Minimum 30% in
District's roads. The Roads that are maintained well*  What does this tell for road resurfacing selections  Footpaths are in an acceptable	Fit for purpose infrastructure  Strong communities  me? This measure proviset in our Asset Manager	sure (STE) is a system age, the smoother the new the system age, the smoother the new the sealed local road network that is resurfaced annually.*  Idea information on how ment Plan.  Target footpath condition rating (%	of measurement used etwork.  Minimum of 5% of total area  well we are maintaining the maintain	Minimum of 5% of total area  Minimum 30% in excellent condition	Minimum of 5% of total area  d meeting the targets  Minimum 30% in excellent condition
District's roads. The Roads that are maintained well*  What does this tell	Fit for purpose infrastructure  Strong communities  me? This measure proviset in our Asset Manager	sure (STE) is a system age, the smoother the new the sealed local road network that is resurfaced annually.*  Ides information on how ment Plan.  Target footpath	of measurement used etwork.  Minimum of 5% of total area  well we are maintaining.	Minimum of 5% of total area  Minimum 30% in	Minimum of 5% of total area  d meeting the targets  Minimum 30% in

		found in the Land Transport Activity Plan).			
What does this tell	<b>me?</b> Footpaths are an ir	nportant part of the Dis	trict's infrastructure. We	ell maintained footpaths	are important for
pedestrian convenier	nce and safety.				
Good response to service requests*	Strong communities  Fit for purpose infrastructure	The percentage of customer service requests relating to roads and footpaths to which Council responds within 15	>95%	>95%	>95%
What does this tell	me? Interaction with the	working days.  Community is a key as	pect of our service and	   response time is a key	method of measuring
whether Council is lis	tening to its customers.				

## Challenges Council faces for Land Transport

• Changes in demand to the transport network, caused by growth and  $\bar{O}2NL$ , is a significant challenge. Council is meeting the challenge with comprehensive planning processes to ensure targeted investment meets growth demands while still providing required levels of service for the current community.

<sup>\*</sup> These performance measurements are provided by the Department of Internal Affairs and they are mandatory

Significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with this activity

- The Horowhenua District's roading network presents a high risk to its users, with a significantly higher rate of crashes per vehicle kilometres travelled compared with the rest of the country and within our region. Council is addressing this problem through a programme of safety improvements.
- Severe traffic congestion, while generally caused by state highway use, can cause disruption for local road users. This notably occurs during public holiday periods and also during severe rain events. As congestion like this is normally related to state highway use, Council has limited ability to resolve this issue.

## Key Risks and Assumptions associated with this Activity

- A key risk to this activity are constraints involving contractor and supplier availability, which can severely impact Council's ability to deliver its Land Transport Programme.
- A key assumption is that the Funding Assistance Rate that Council receives from Waka Kotahi-NZTA will be 62% in 2021-2022, 61% in 2022- 2023, and 60% in 2023-2024 as indicated to Council by Waka Kotahi NZTA. Another assumption is that the development of the Ōtaki to North of Levin Expressway will continue.

## Capital expenditure for Land Transport

The following tables have been updated to reflect the changes made to the budgets from the 2022/23 financial year and beyond

Land Transport Projects	AP	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Yr7	Yr 8	Yr 9	Yr 10
Primary Type- to replace existing	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31
assets	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Subsidised Roading - Road	-	-	-	-	4,156	5,355	2,198	1,122	1,141	5,785	5,850
Improvements due to O2NL											
Subsidised Roading - Road	-	-	-	1,233	1,153	1,227	1,302	1,373	1,443	1,514	1,726
improvements											

Subsidised Roading - Minor improvements	-	-	-	550	590	628	666	703	739	775	883
Footpath renewal	480	400	400	400	561	597	633	668	702	735	769
Bridge and structures renewals	-	-	30	78	164	90	182	99	199	108	215
Subsidised Roading - Sealed Road Pavement Rehabilitation	1,250	1,200	1,200	1,301	1,532	1,713	1,816	1,916	2,014	2,113	2,408
Drainage Renewals	264	275	275	200	236	251	266	281	295	310	353
Structures Component	70	50	50	54	86	91	97	102	107	113	128
Replacements											
Traffic Services	360	350	350	390	418	445	472	498	524	549	626
Sealed Roads Resurfacing	1,150	1,300	1,350	1,500	1,609	1,713	1,816	1,916	2,014	2,113	2,408
Unsealed Roads Metalling	50	45	45	45	48	51	54	57	60	63	72
Tara-lka - Roading - Upgrade of Liverpool/Cambridge	-	-	-	-	208	-	=	-	-	-	-
Liverpoon carrieringe											
Total renewals	3,624	3,620	3,700	5,751	10,761	12,161	9,502	8,735	9,238	14,178	15,438

Yr 11 31/32 \$000	Yr 12 32/33 \$000	Yr 13 33/34 \$000	Yr 14 34/35 \$000	Yr 15 35/36 \$000	Yr 16 36/37 \$000	Yr 17 37/38 \$000	Yr 18 38/39 \$000	Yr 19 39/40 \$000	Yr 20 40/41 \$000	Land Transport Projects Primary Type- to replace existing assets
-	-	-	-	-	-	-	-	-	-	Subsidised Roading - Road Improvements due to O2NL
1,801	1,877	2,016	2,163	2,318	2,480	2,626	2,777	2,935	3,098	Subsidised Roading - Road improvements
922	960	1,032	1,107	1,186	1,269	1,343	1,421	1,501	1,585	Subsidised Roading - Minor improvements
874	911	979	1,050	1,125	1,204	1,287	1,361	1,438	1,518	Footpath renewal
116	229	127	259	143	292	161	327	180	364	Bridge and structures renewals
2,514	2,619	2,813	3,018	3,234	3,461	3,664	3,875	4,095	4,323	Subsidised Roading - Sealed Road Pavement Rehabilitation
369	384	413	443	474	508	537	568	601	634	Drainage Renewals
134	140	150	161	172	185	195	207	218	231	Structures Component Replacements
654	681	732	785	841	900	953	1,008	1,065	1,124	Traffic Services
2,514	2,619	2,813	3,018	3,234	3,461	3,664	3,875	4,095	4,323	Sealed Roads Resurfacing
75	79	84	91	97	104	110	116	123	130	Unsealed Roads Metalling
-	-	-	-	-	-	-	-	-	-	Tara-lka - Roading - Upgrade of Liverpool/Cambridge
9,973	10,499	11,159	12,095	12,824	13,864	14,540	15,535	16,251	17,330	Total renewals

Land Transport Projects Primary Type- to improve the level of service	AP 20/21 \$000	Yr 1 21/22 \$000	Yr 2 22/23 \$000	Yr 3 23/24 \$000	Yr 4 24/25 \$000	Yr 5 25/26 \$000	Yr 6 26/27 \$000	Yr 7 27/28 \$000	Yr 8 28/29 \$000	Yr 9 29/30 \$000	Yr 10 30/31 \$000
Subsidised Roading - Road Improvements due to O2NL	1,686	-	-	-	-	-	-	-	-	-	-
Subsidised Roading - Road improvements	1,355	1,000	900	-	<del>-</del> '	-	-	-	-	-	-
Subsidised Roading - Minor improvements	803	500	526	-	-	-	-	-	-	-	-
Footpath Improvements	=	350	350	350	375	400	424	447	470	493	562
Shared pathways - Cycle facilities	730	850	950	1,000	1,180	1,256	1,332	1,405	1,477	1,549	1,766
New footpaths	330	-	-	-	-	-	-	-	-	-	-
Queen St West Improvements (Oxford St to Salisbury St)	880	-	-	-	-	-	-	-	-	-	-
Queen St/Tiro Tiro Roundabout	670	-	-	-	-	-	-	-	-	-	-
Subsidised - Road improvements due to O2NL	500	-	-	-	-	-	-	-	-	-	-
Subsidised Roading - Gladstone Road Realignment	=	5,000	-	-	-	-	-	-	-	-	-
Total level of service	6,954	7,700	2,726	1,350	1,555	1,656	1,756	1,852	1,947	2,042	2,328

Yr 11 31/32 \$000	Yr 12 32/33 \$000	Yr 13 33/34 \$000	Yr 14 34/35 \$000	Yr 15 35/36 \$000	Yr 16 36/37 \$000	Yr 17 37/38 \$000	Yr 18 38/39 \$000	Yr 19 39/40 \$000	Yr 20 40/41 \$000	Land Transport Projects Primary Type- to improve the level of service
-	-	-	-	-	-	-	-	-	-	Subsidised Roading - Road Improvements due to O2NL Subsidised Roading - Road
-	-	-	-	-	-	-	-	-	-	improvements
-	-	-	-	-	-	-	-	-	-	Subsidised Roading - Minor improvements
586	611	656	704	755	808	855	904	955	1,009	Footpath Improvements
1,843	1,921	2,063	2,213	2,371	2,538	2,687	2,842	3,003	3,170	Shared pathways - Cycle facilities
-	-	_	-	-	_	-	-	-	-	New footpaths
-	-	-	-	-	-	-	-	-	-	Queen St West Improvements (Oxford St to Salisbury St)
-	-	-	-	-	-	-	-	-	-	Queen St/Tiro Tiro Roundabout
-	-	-	-	-	-	-	-	-	-	Subsidised - Road improvements due to O2NL
-	-	-	-	-	-	-	-	-	-	Subsidised Roading - Gladstone Road Realignment
2,429	2,532	2,719	2,917	3,126	3,346	3,542	3,746	3,958	4,179	Total level of service

Land Transport Projects Primary Type- to meet additional demand	AP 20/21 \$000	Yr 1 21/22 \$000	Yr 2 22/23 \$000	Yr 3 23/24 \$000	Yr 4 24/25 \$000	Yr 5 25/26 \$000	Yr 6 26/27 \$000	Yr 7 27/28 \$000	Yr 8 28/29 \$000	Yr 9 29/30 \$000	Yr 10 30/31 \$000
Subsidised Roading - Road Improvements due to O2NL	-	-	3,000	-	-	-	-	-	-	-	-
Tara-lka - Tararua Road Intersection Upgrade	-	-	-	3,000	-	-	-	-	-	-	-
Tara-lka - Roading - Liverpool St Correction	-	-	-	-	6,234	-	-	-	-	-	-
Tara-lka Shared Pathway Network 6.5km Internal	-	-	-	-	935	-	-	-	-	-	-
Tara-lka - Cambridge - Liverpool Intersection	-	-	2,000	-	-	-	-	-	-	-	-
Tara-lka - Tararua Road Intersection Upgrade	-	4,000	-	-	-	-	-	-	-	-	-
Total growth	-	4,000	5,000	3,000	7,169	-	-	-	-	-	-

Yr 11 31/32 \$000	Yr 12 32/33 \$000	Yr 13 33/34 \$000	Yr 14 34/35 \$000	Yr 15 35/36 \$000	Yr 16 36/37 \$000	Yr 17 37/38 \$000	Yr 18 38/39 \$000	Yr 19 39/40 \$000	Yr 20 40/41 \$000	Land Transport Projects Primary Type- to meet additional demand
-	-	-	-	-	-	-	-	-	-	Subsidised Roading - Road Improvements due to O2NL
-	-	-	-	-	-	-	-	-	-	Tara-lka - Tararua Road Intersection Upgrade
-	-	-	-	-	-	-	-	-	-	Tara-lka - Roading - Liverpool St Correction
-	-	-	-	-	-	-	-	-	-	Tara-lka Shared Pathway Network 6.5km Internal
-	-	-	-	-	-	-	-	-	-	Tara-lka - Cambridge - Liverpool Intersection
-	-	-	-	-	-	-	-	-	-	Tara-lka - Tararua Road Intersection Upgrade
-	-	-	-	-	-	-	-	-	-	Total growth

30 30/31 30 \$000 33 430
12 420
33 430
06 2,051
15,285
20 17,766
31

1	Yr 20 40/41 \$000	Yr 19 39/40 \$000	Yr 18 38/39 \$000	Yr 17 37/38 \$000	Yr 16 36/37 \$000	Yr 15 35/36 \$000	Yr 14 34/35 \$000	Yr 13 33/34 \$000	Yr 12 32/33 \$000	Yr 11 31/32 \$000
6 Grow	786	744	704	666	628	587	548	511	475	456
7 Level of Servi	3,697	3,502	3,314	3,133	2,958	2,764	2,580	2,405	2,239	2,149
Renewa	17,026	15,962	15,263	14,283	13,622	12,599	11,884	10,963	10,317	9,797
Total Land Transport Projec	21,508	20,208	19,281	18,083	17,208	15,950	15,012	13,879	13,031	12,401

# Forecast Funding Impact Statement for Land Transport

Horowhenua District Council	AP	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Yr 7	Yr 8	Yr 9	Yr 10
Funding impact statement for the years	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31
2021/22 to 2040/41 for Land Transport	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Group of Activities											
Sources of Operating Funding											
General rates, uniform annual general	-	-	-	-	-	-	-	-	-	-	-
charges, rates penalties											
Targeted rates	3,627	3,011	4,049	4,578	5,041	5,219	5,230	5,473	5,480	5,485	5,632
Subsidies and grants for operating purposes	1,968	1,752	1,883	1,932	1,827	1,860	1,911	1,962	2,013	2,064	2,115
Fees and charges	-	-	-	-	-	-	-	-	-	-	-
Local authorities fuel tax, fines, infringement	285	376	398	(1,647)	(1,531)	(1,558)	(1,601)	(1,644)	(1,687)	(1,729)	(1,772)
fees, and other receipts											
Internal charges and overheads recovered	-	-	-	-	-	-	-	-	-	-	-
Total Operating Funding (A)	5,880	5,139	6,330	4,863	5,337	5,521	5,540	5,791	5,806	5,820	5,975
Applications of Operating Funding											
Payments to staff and suppliers	3,463	2,945	3,209	4,718	4,584	4,680	4,802	4,930	5,050	5,165	5,273
Finance costs	113	153	245	311	629	863	979	1,059	1,133	1,257	1,436
Internal charges and overheads applied	967	1,020	1,051	-	-	-	-	-	-	-	-
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total applications of operating funding	4,543	4,118	4,505	5,029	5,213	5,543	5,781	5,989	6,183	6,422	6,709
(B)											
Surplus (deficit) of operating funding (A-	1,337	1,021	1,825	(166)	124	(22)	(241)	(198)	(377)	(602)	(734)
B)											
Sources of capital funding											
Subsidies and grants for capital expenditure	6,876	9,685	6,041	4,070	7,064	8,076	6,527	6,113	6,459	9,467	10,358
Development and financial contributions	-	276	139	139	426	434	446	458	470	482	494

Yr 11 31/32 \$000	Yr 12 32/33 \$000	Yr 13 33/34 \$000	Yr 14 34/35 \$000	Yr 15 35/36 \$000	Yr 16 36/37 \$000	Yr 17 37/38 \$000	Yr 18 38/39 \$000	Yr 19 39/40 \$000	Yr 20 40/41 \$000	Horowhenua District Council Funding impact statement for the years 2021/22 to 2040/41 for Land Transport Group of Activities
										Sources of Operating Funding
-	-	-	-	-	-	-	-	-	-	General rates, uniform annual general charges, rates penalties
5,634	5,644	5,698	5,662	5,635	6,027	6,002	5,983	6,462	6,442	Targeted rates
2,159	2,203	2,203	2,203	2,203	2,203	2,203	2,203	2,203	2,203	Subsidies and grants for operating purposes
-	-	-	-	-	-	-	-	-	-	Fees and charges
(1,809)	(1,846)	(1,846)	(1,846)	(1,846)	(1,846)	(1,846)	(1,846)	(1,846)	(1,846)	Local authorities fuel tax, fines, infringement fees, and other receipts
-	-	-	-	-	-	-	-	-	-	Internal charges and overheads recovered
5,984	6,001	6,055	6,019	5,992	6,384	6,359	6,340	6,819	6,799	Total Operating Funding (A)
										Applications of Operating Funding
5,372	5,474	5,472	5,471	5,472	5,473	5,472	5,473	5,474	5,473	Payments to staff and suppliers
1,577	1,674	1,782	1,905	2,046	2,197	2,357	2,535	2,720	2,912	Finance costs
-	-	-	-	-	-	-	-	-	-	Internal charges and overheads applied
-	-	-	-	-	-	-	-	-	-	Other operating funding applications
6,949	7,148	7,254	7,376	7,518	7,670	7,829	8,008	8,194	8,385	Total applications of operating funding (B)
(965)	(1,147)	(1,199)	(1,357)	(1,526)	(1,286)	(1,470)	(1,668)	(1,375)	(1,586)	Surplus (deficit) of operating funding (A-B)
										Sources of capital funding
7,126	7,490	7,975	8,629	9,165	9,891	10,390	11,083	11,612	12,363	Subsidies and grants for capital expenditure
504	514	514	514	514	514	514	514	514	514	Development and financial contributions

Horowhenua District Council	AP	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Yr 7	Yr 8	Yr 9	Yr 10
Funding impact statement for the years	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31
2021/22 to 2040/41 for Land Transport	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Group of Activities											
Increase (decrease) in debt	2,284	4,490	5,980	4,085	7,294	3,091	2,051	1,536	1,755	3,746	4,217
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Other dedicated capital funding	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	9,160	14,451	12,160	8,294	14,784	11,601	9,024	8,107	8,684	13,695	15,069
Applications of capital funding											
Capital expenditure											
- to meet additional demand	-	4,960	2,603	3,240	7,461	311	330	348	366	383	430
- to improve the level of service	6,954	6,820	3,203	1,190	1,376	1,464	1,553	1,638	1,722	1,806	2,051
- to replace existing assets	3,624	3,540	3,770	5,671	10,649	12,042	9,376	8,603	9,098	14,031	15,285
Increase (decrease) in reserves	(81)	152	4,409	(1,973)	(4,578)	(2,238)	(2,476)	(2,680)	(2,879)	(3,127)	(3,431)
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total applications of capital funding (D)	10,497	15,472	13,985	8,128	14,908	11,579	8,783	7,909	8,307	13,093	14,335
Surplus (deficit) of capital funding (C-D)	(1,337)	(1,021)	(1,825)	166	(124)	22	241	198	377	602	734
Funding Balance ((A-B)+(C-D))	-	-	-	-	-	-	-	-	-	-	-
Depreciation	5,188	3,932	4,389	4,752	5,414	5,474	5,516	6,129	6,181	6,236	6,665

Yr 11 31/32 \$000	Yr 12 32/33 \$000	Yr 13 33/34 \$000	Yr 14 34/35 \$000	Yr 15 35/36 \$000	Yr 16 36/37 \$000	Yr 17 37/38 \$000	Yr 18 38/39 \$000	Yr 19 39/40 \$000	Yr 20 40/41 \$000	Horowhenua District Council Funding impact statement for the years 2021/22 to 2040/41 for Land Transport Group of Activities
2,046	2,273	2,510	2,956	3,322	3,393	3,722	4,178	4,021	4,506	Increase (decrease) in debt
-	-	-	-	-	-	-	-	-	-	Gross proceeds from sale of assets
-	-	-	-	-	-	-	-	-	-	Lump sum contributions
-	-	-	-	-	-	-	-	-	-	Other dedicated capital funding
9,676	10,277	10,999	12,099	13,001	13,798	14,626	15,775	16,147	17,383	Total sources of capital funding (C)
										Applications of capital funding
										Capital expenditure
456	475	511	548	587	628	666	704	744	786	- to meet additional demand
2,149	2,239	2,405	2,580	2,764	2,958	3,133	3,314	3,502	3,697	- to improve the level of service
9,797	10,317	10,963	11,884	12,599	13,622	14,283	15,263	15,962	17,026	- to replace existing assets
(3,691)	(3,901)	(4,079)	(4,270)	(4,475)	(4,696)	(4,926)	(5,174)	(5,436)	(5,712)	Increase (decrease) in reserves
-	-	-	-	-	-	-	-	-	-	Increase (decrease) of investments
8,711	9,130	9,800	10,742	11,475	12,512	13,156	14,107	14,772	15,797	Total applications of capital funding (D)
965	1,147	1,199	1,357	1,526	1,286	1,470	1,668	1,375	1,586	Surplus (deficit) of capital funding (C-D)
-	-	-	-	-	-	-	-	-	-	Funding Balance ((A-B)+(C-D))
6,733	6,805	7,117	7,201	7,291	8,429	8,547	8,671	10,046	10,205	Depreciation

# Activity Expenditure for Land Transport

Activity Operating Expenditure	AP	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Yr 7	Yr 8	Yr 9	Yr 10
Including depreciation	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Subsidised Roading	8,390	7,278	7,990	8,151	8,548	8,751	8,968	9,595	9,768	9,987	10,533
Unsubsidised Roading	218	236	254	337	570	657	640	628	609	590	573
Footpaths	984	376	459	995	1,142	1,169	1,199	1,342	1,377	1,414	1,529
Shared Pathways	139	161	191	298	367	440	490	553	610	667	739
Total Expenditure	9,731	8,051	8,894	9,781	10,627	11,017	11,297	12,118	12,364	12,658	13,374

Yr 11	Yr 12	Yr 13	Yr 14	Yr 15	Yr 16	Yr 17	Yr 18	Yr 19	Yr 20	Activity Operating Expenditure
31/32	32/33	33/34	34/35	35/36	36/37	37/38	38/39	39/40	40/41	Including depreciation
\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	
10,747	10,918	11,176	11,272	11,383	12,239	12,365	12,505	13,492	13,646	Subsidised Roading
552	531	507	482	456	438	412	386	369	343	Unsubsidised Roading
1,575	1,625	1,727	1,786	1,850	2,145	2,223	2,308	2,678	2,777	Footpaths
808	879	961	1,037	1,119	1,277	1,376	1,480	1,700	1,824	Shared Pathways
13,682	13,953	14,371	14,577	14,808	16,099	16,376	16,679	18,239	18,590	Total Expenditure

## Solid Waste

The Solid Waste Activity aims to collect and safely dispose of residential and commercial rubbish, which assists with waste minimisation. It also aims to deliver continued waste reduction.

#### What Solid Waste involves:

Educating the Community on waste minimisation.

Providing kerbside recycling, recycling stations, refuse bag collection, operation of waste transfer stations, <u>provision of a waste disposal</u> <u>serviceLevin landfill</u>, and monitoring closed landfills.

Ensuring that the necessary resource consents for the Activity are obtained and that any conditions are complied with.

Operating within other legislative requirements (e.g. the Health Act 1956, Health & Safety at Work Act 2015, and the Waste Minimisation Act 2008).

### Key Projects for 2024/2024

### Replacement of existing assets

- Review of existing Waste Minimisation Management Plan
- Review of existing Solid Waste Bylaw

### Additions to levels of service

- Completion of kerbside organic waste collection Business Case
- Completion of Resource Recovery centre/sorting facility Business Case
- Review of Waste Minimisation Management Plan
- Review Solid Waste Bylaw

# Projects resulting from growth

# Rationale for this Activity (why we do it):

Activity	Community Outcome	Council Role
Provision of waste disposal service landfill and static recycling stations.  These help reduce waste and minimise its negative environmental effects.	Outstanding environment  Well managed solid waste disposal services and infrastructure allow for waste to be disposed of in a controlled manner that minimises environmental impacts. Recycling services support the reduction in waste entering the landfill.  'Fit for purpose' infrastructure  Provision of solid waste infrastructure that meets expected level of service and legislative requirements ensures that waste can be disposed of in a safe, environmentally sustainable way.  Strong communities  Reliable solid waste infrastructure and services enable strong communities through the provision of safe, accessible waste disposal options.	Provider
Provision of waste transfer stations, recycling, and refuse collection. These help reduce waste and minimise its negative environmental effects.	Outstanding environment  Provision of recycling collection and drop off stations help to reduce the amount of recyclable material being disposed of at landfill or entering the environment as litter.  'Fit for purpose' infrastructure	Provider

	Recycling service which meet current demand allow for safe and reliable collection and disposal of recyclable materials.	
Provision of waste minimisation education to the Community.	Outstanding environment  Provision of waste minimisation education helps to promote more sustainable practices within the community and reduce the pressures and impact on the environment.	Provider/Advocate
	Strong community	
	Waste minimisation education helps to reduce waste to landfill and promote more sustainable ways of living.	

# How we will measure our performance

Service	Community	How we will	Target 2022/23	Target 2023/24	Target 2024/41
	Outcomes	measure our			
		performance			
Provision of a waste	Fit for purpose	Quantity of waste	≤ 400 kg per person	≤ 400 kg per person	≤ 400 kg per person
disposal service	infrastructure	going to the landfill			
<del>landfill</del> but		per person per year.			
minimising the	Outstanding				
amount that is sent	environment				
thereto a landfill.		Level of recycling.			
	Fit for purpose		≥ 40% of total waste	≥ 40% of total waste	≥ 40% of total waste
	infrastructure				
Recycling is					
encouraged <u>.</u>					
What does this tell n	ne?		•		

effects.					
Waste transfer and	Outstanding	Number of odour	<4	<4	<4
recycling stations	environment	complaints and	\_	1	1
have a minimal	OHVII OHIIIOH	minimal reports of			
impact on the	Fit for purpose	solid waste in or			
immediate and	infrastructure	around:			
surrounding	imadiadaid	around.			
environment.		Waste transfer	<4	<4	<4
		stations; and			
		recycling stations			
		per month.			
	<b>ne?</b> aints provides an indica tention, such as the nee	•			es data that highlights
The number of compl problems requiring at	aints provides an indicatention, such as the nec	ed for maintenance, rep	pair, upgrading, or new	v infrastructure.	
The number of compl problems requiring at Response to service	aints provides an indica	ed for maintenance, rep	within 3 working	winfrastructure.  Within 3 working	Within 3 working
The number of complete problems requiring at Response to service requests regarding	aints provides an indicatention, such as the nec	95% of all requests are responded to	pair, upgrading, or new	v infrastructure.	
The number of compl problems requiring at Response to service requests regarding Council's Solid	aints provides an indicatention, such as the nec	ed for maintenance, rep	within 3 working	winfrastructure.  Within 3 working	Within 3 working
The number of complete problems requiring at Response to service requests regarding Council's Solid Waste Activities is	aints provides an indicatention, such as the nec	95% of all requests are responded to within the required	within 3 working	winfrastructure.  Within 3 working	Within 3 working
The number of compl	aints provides an indicatention, such as the need Strong communities	95% of all requests are responded to within the required	within 3 working	winfrastructure.  Within 3 working	Within 3 working
The number of complete problems requiring at Response to service requests regarding Council's Solid Waste Activities is timely.  What does this tell response to service requests regarding to service requests regarding to service requests regarding to service requests required to service requirements.	aints provides an indicatention, such as the need Strong communities	95% of all requests are responded to within the required timeframe.	Within 3 working days	winfrastructure.  Within 3 working days	Within 3 working
The number of complete problems requiring at Response to service requests regarding Council's Solid Waste Activities is timely.  What does this tell response to service requests regarding to service requests regarding to service requests regarding to service requests required to service requirements.	aints provides an indicatention, such as the new Strong communities	95% of all requests are responded to within the required timeframe.	Within 3 working days	winfrastructure.  Within 3 working days	Within 3 working
The number of complete problems requiring at Response to service requests regarding Council's Solid Waste Activities is timely.  What does this tell response to service requests regarding Council's Solid Waste Activities is timely.  What does this tell response to the r	aints provides an indicatention, such as the need Strong communities  me?  how quickly we respond	95% of all requests are responded to within the required timeframe.	Within 3 working days	winfrastructure.  Within 3 working days	Within 3 working
The number of complete problems requiring at Response to service requests regarding Council's Solid Waste Activities is timely.  What does this tell remains the response to service requests regarding Council's Solid Waste Activities is timely.	aints provides an indicatention, such as the need Strong communities  me?  how quickly we respond	95% of all requests are responded to within the required timeframe.	Within 3 working days	winfrastructure.  Within 3 working days	Within 3 working

	Outstanding				
	environment	Kerbside recycling	<6	<6	<6
	Strong communities	Kerbside refuse	<6	<6	<6
What does this tell m	ne?				
The number of comple	ainte provides an indica	tion of the quality of the	service provided. This	maggura also providas	information on
problems requiring att	•	tion of the quality of the	service provided. This	illeasure also provides	illioittiatiott ott
problems requiring att	endon.				
Recycling stations	Outstanding	All recycling stations	Achieve	Achieve	Achieve
are available and	environment	are available at the			
accessible in urban		agreed locations on			
centres in summer.	Strong communities	the agreed days and			
		times outlined on			
		Council's website.			
What does this tell m	 ne?				
A !! - ! - ! !! 4!	. Sankar ankara mandada balan aran dan		-141		
Available collection po	oints stop rubbish and re	ecycling becoming a he	aith risk.		
Customers are	Fit for purpose	Percentage of			
content with	infrastructure	customers satisfied			
Council's transfer		with their solid waste			
stations, recycling		services:			
collection, and					
refuse collection		Kerbside recycling	≥ 80%	≥ 80%	≥ 80%
services offered.					
		Kerbside refuse	≥ 80%	≥ 80%	≥ 80%

What does this tell	me?				
The percentage of sa	atisfied customers gives	us an indication of the c	quality of service we	are providing.	
Customers are educated on waste minimisation practices.	Strong communities  Outstanding environment	Number of school aged students waste education is provided to each year.	≥ 300 students	≥ 300 students	≥ 300 students
		Number of events Council attends to promote ways to minimise waste.	≥ 5	≥ 5	≥ 5

Waste minimisation is important because it helps protect the environment and it makes good business sense. Today's environmentally savvy children are tomorrow's environmentally responsible adults. This measures shows that Council is doing its part in protecting the environment.

Sustainable solid	Outstanding	The number of:			
waste management.	environment				
		Abatement Notices;	0	0	0
	Fit for purpose	Infringement	0	0	0
	infrastructure	Notices;			
		Enforcement	0	0	0
		Orders; and			
		Convictions	0	0	0

F	Received by Council		
ir	n relation to		
F	lorizons Regional		
C	Council resource		
С	onsents.		

#### What does this tell me?

This measure indicates how well Council is managing the environmental impacts of its Solid Waste Activities. Not complying with consent conditions may indicate that Council is not managing its processes adequately or that the infrastructure is no longer adequate.

## Challenges Council faces for Solid Waste

A key challenge for the future of the Solid Waste activities is the decision required regarding the Levels of Service provision. Council will need to balance the solid waste disposal needs of the District with the ability to generate income, by accepting waste from outside the District, and also the extent of provision by Council of the solid waste activity. All of these considerations have an effect on long term capital expenditure, income, and the estimated longevity of Council's most significant solid waste asset which is the Levin Landfill.

A key challenge for Council is to educate customers and put in place practicable waste minimisation strategies. To support this, we will be developing an updated waste minimisation management plan next year and ensuring its implementation.

Significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with this activity

There is a negative perception regarding landfill use and closed landfills.-

A key negative effect associated with this Group of Activities is the presence of both ground and airborne contaminants produced by the Landfill and their potential harm to the immediate environment. This effect is mitigated by strict adherence to Horizons Regional Council's resource consent conditions. Council also facilitates a neighbourhood group and monitors the airborne effects associated with the Landfill.

### Key Risks and assumption associated with Solid Waste

A key risk associated with the solid waste activities is the potential environmental and social impacts associated with the historical disposal of waste to landfill (both current and historic). This risk is mitigated through legislative controls and constant monitoring of leachates and groundwater conditions.

A key assumption is that Council will continue to provide a solid waste service, but will no longer operate a landfill in district. of the 2021 - 2041 Long Term Plan is that Council's current ownership of the Levin Landfill, and being a provider of solid waste services, will continue. The current resource consent is held until 2037 but the Council assumes that the Landfill will be full by 2031/32. Therefore, Council will need to undertake significant work in the first 10 years of the LTP, to ensure a replacement landfill is available to service the district when the current landfill, is full.

As mentioned above, mmuch of this Group of Activities is optional rather than mandatory. Future changes in the service provision model, especially the level of Council's participation in it, could change the overall funding requirements.

# **Capital Expenditure for Solid Waste**

Solid Waste Project	<u>AP</u>	<u>Yr 1</u>	<u>Yr 2</u>	<u>Yr 3</u>	<u>Yr 4</u>	<u>Yr 5</u>	<u>Yr 6</u>	<u>Yr 7</u>	<u>Yr 8</u>	<u>Yr 9</u>	<u>Yr 10</u>
Primary Type- to replace	20/21	21/22	22/23	<u>23/24</u>	<u>24/25</u>	<u>25/26</u>	<u>26/27</u>	<u>27/28</u>	<u>28/29</u>	<u>29/30</u>	<u>30/31</u>
existing assets	<u>\$000</u>										
Cap Shape Correction	<u>-</u>	<u>150</u>	<u>51</u>	<u>50</u>	<u>51</u>	<u>53</u>	<u>54</u>	<u>55</u>	<u>56</u>	<u>57</u>	<u>58</u>
Solid Waste property renewals	<u> </u>	<u>2</u>	<u> </u>	<u>3</u>	<u>15</u>	<u>16</u>	<u>16</u>	<u>16</u>	<u>17</u>	<u>17</u>	<u>17</u>
Renewal works at Foxton Transfer		<u>42</u>	<u>31</u>	<u>30</u>	<u>21</u>	<u>21</u>	<u>5</u>	<u>6</u>	<u>6</u>	<u>6</u>	<u>6</u>
<u>Station</u>											
Landfill stage development	<u>153</u>	<u>-</u>	<u> -</u>	<u>-</u>	<u>-</u>		_		<u>-</u>	<u>=</u>	_
Landfill Gas Flare renewals	<u>-</u>	<u>10</u>	<u>-</u>	<u>-</u>	<u>-</u>			<u>-</u>	<u>-</u>	_=	
Unplanned small landfill	<u>=</u>	<u>25</u>	<u> </u>	_	<u>-</u>	<u> </u>	_	_	<u>=</u>	<u> </u>	<u>=</u>
<u>maintenance</u>											
<u>Total renewal</u>	<u>153</u>	229	<u>82</u>	<u>83</u>	<u>87</u>	<u>90</u>	<u>75</u>	<u>77</u>	<u>79</u>	<u>80</u>	<u>81</u>

<u>Yr 1′</u>	<u>Yr 12</u>	<u>Yr 13</u>	<u>Yr 14</u>	<u>Yr 15</u>	<u>Yr 16</u>	<u>Yr 17</u>	<u>Yr 18</u>	<u>Yr 19</u>	<u>Yr 20</u>	Solid Waste Project
31/32	<u>32/33</u>	33/34	<u>34/35</u>	<u>35/36</u>	<u>36/37</u>	<u>37/38</u>	<u>38/39</u>	39/40	<u>40/41</u>	Primary Type- to replace existing
<u>\$000</u>	<u>assets</u>									
59	60	62	<u>64</u>	67						Cap Shape Correction
18	18	19	19	20	20	21	22	22	23	Solid Waste property renewals
(	6	6	6	7	7	7	7	7	Q	Renewal works at Foxton Transfer
		0	0						0	<u>Station</u>
	<u> </u>	<u>-</u>	<u>-</u>		<u>-</u>			<del></del>		Landfill stage development
										Landfill Gas Flare renewals
										Unplanned small landfill
										<u>maintenance</u>
		_	_	_	_	_	_	_	_	
83	84	<u>87</u>	<u>89</u>	<u>94</u>	27	28	29	29	<u>31</u>	<u>Total renewal</u>

Solid Waste Project	<u>AP</u>	<u>Yr 1</u>	<u>Yr 2</u>	<u>Yr 3</u>	<u>Yr 4</u>	<u>Yr 5</u>	<u>Yr 6</u>	<u>Yr 7</u>	<u>Yr 8</u>	<u>Yr 9</u>	<u>Yr 10</u>
Primary Type- to improve the	20/21	<u>21/22</u>	<u>22/23</u>	23/24	<u>24/25</u>	<u>25/26</u>	<u> 26/27</u>	<u>27/28</u>	28/29	<u>29/30</u>	<u>30/31</u>
level of service	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>						
Wheelie Bins & glass crates	<u>11</u>			<u>-</u>	<u>-</u>	_=	<u>-</u>		<u>-</u>	<u>-</u>	<u>=</u>
Landfill Development (gas collection &	<u>_</u>	<u></u>	<u>_</u>	<u>110</u>	<u>113</u>	<u>116</u>	<u>119</u>	<u>121</u>	<u>124</u>	<u>126</u>	<u>128</u>
ongoing capping)											
Leachate remedial option / work	<u>-</u>	<u>12</u>	<u>21</u>	<u>70</u>	<u>308</u>		<u>-</u>	_=		<u>-</u>	<u>-</u>
Landfill Development	<u>566</u>	<u>320</u>	<u>160</u>	<u>=</u>		_				<u> </u>	
Weighbridge at Foxton Transfer		<u>5</u>	<u>41</u>								
Station or Levin Landfill (if stays open)											
<u>Total level of service</u>	<u>577</u>	<u>337</u>	222	<u>180</u>	<u>421</u>	<u>116</u>	<u>119</u>	<u>121</u>	<u>124</u>	<u>126</u>	<u>128</u>

Yr 11 31/32 \$000	Yr 12 32/33 \$000	Yr 13 33/34 \$000	<u>Yr 14</u> <u>34/35</u> <u>\$000</u>	Yr 15 35/36 \$000	Yr 16 36/37 \$000	Yr 17 37/38 \$000	Yr 18 38/39 \$000	<u>Yr 19</u> 39/40] \$000	Yr 20 40/41 \$000	Solid Waste Project Primary Type- to improve the level of service
130	132	137	142	146						Wheelie Bins & glass crates
										Landfill Development (gas collection & ongoing capping)
										Leachate remedial option / work
										<u>Landfill Development</u>
-	-	-	-	-	-	-	-	-	_	Weighbridge at Foxton Transfer Station or Levin Landfill (if stays open)
<u>130</u>	132	<u>137</u>	142	<u>146</u>						Total level of service

Solid Waste Project	<u>AP</u>	<u>Yr 1</u>	<u>Yr 2</u>	<u>Yr 3</u>	<u>Yr 4</u>	<u>Yr 5</u>	<u>Yr 6</u>	<u>Yr 7</u>	<u>Yr 8</u>	<u>Yr 9</u>	
Primary Type- to meet	<u>20/21</u>	21/22	22/23	23/24	<u>24/25</u>	<u>25/26</u>	<u> 26/27</u>	<u>27/28</u>	<u>28/29</u>	29/30	<u>30/31</u>
additional demand	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>						
Wheelie Bins & glass crates		38	39	39	40	41	43	44	46	47	48
Total growth		38	39	39	40	41	43	44	46	47	48

<u>Yr 11</u>	<u>Yr 12</u>	<u>Yr 13</u>	<u>Yr 14</u>	<u>Yr 15</u>	<u>Yr 16</u>	<u>Yr 17</u>	<u>Yr 18</u>	<u>Yr 19</u>	<u>Yr 20</u>	Solid Waste Project
31/32	<u>32/33</u>	<u>33/34</u>	<u>34/35</u>	<u>35/36</u>	<u>36/37</u>	<u>37/38</u>	<u>38/39</u>	39/40	<u>40/41</u>	Primary Type- to meet additional
<u>\$000</u>	<u>demand</u>									
49	51	53	55	58	60	63	<u>65</u>	68	70	Wheelie Bins & glass crates
<u>49</u>	<u>51</u>	<u>53</u>	<u>55</u>	58	60	<u>63</u>	<u>65</u>	68	<u>70</u>	Wheelie Bins & glass crates

Total Solid Waste Projects by	<u>AP</u>	<u>Yr 1</u>	<u>Yr 2</u>	<u>Yr 3</u>	<u>Yr 4</u>	<u>Yr 5</u>	<u>Yr 6</u>	<u>Yr 7</u>	<u>Yr 8</u>	<u>Yr 9</u>	<u>Yr 10</u>
<u>Type</u>	<u>20/21</u>	<u>21/22</u>	<u>22/23</u>	<u>23/24</u>	<u>24/25</u>	<u>25/26</u>	<u>26/27</u>	<u>27/28</u>	<u>28/29</u>	<u>29/30</u>	<u>30/31</u>
	<u>\$000</u>										
Growth		38	39	42	42	44	43	<u>45</u>	46	47	49
Level of Service	<u>577</u>	337	222	<u>180</u>	421	<u>116</u>	<u>119</u>	121	124	<u>126</u>	<u>128</u>
<u>Renewals</u>	<u>153</u>	229	82	80	<u>85</u>	87	<u>75</u>	<u>77</u>	<u>78</u>	80	<u>81</u>
<u>Total Solid Waste Projects</u>	<u>730</u>	<u>604</u>	343	<u>301</u>	<u>549</u>	247	<u>237</u>	243	248	<u>253</u>	<u>258</u>

Total Solid Waste Projects by Type	<u>Yr 20</u>	<u>Yr 19</u>	<u>Yr 18</u>	<u>Yr 17</u>	<u>Yr 16</u>	<u>Yr 15</u>	<u>Yr 14</u>	<u>Yr 13</u>	<u>Yr 12</u>	<u>Yr 11</u>
	<u>40/41</u>	<u>39/40</u>	<u>38/39</u>	<u>37/38</u>	<u>36/37</u>	<u>35/36</u>	<u>34/35</u>	<u>33/34</u>	<u>32/33</u>	<u>31/32</u>
	<u>\$000</u>									
<u>Growth</u>	<u>71</u>	68	66	63	61	58	<u>56</u>	54	<u>51</u>	50
<u>Level of Service</u>						146	142	137	132	130
<u>Renewals</u>	30	29	28	27	27	92	89	86	84	82
	-	_	_	_	_	_	_	_	_	_
Total Solid Waste Projects	<u>101</u>	<u>98</u>	94	<u>91</u>	88	<u>297</u>	<u>287</u>	<u>277</u>	<u>267</u>	<u>263</u>

# Forecast Funding Impact Statement for Solid Waste

Horowhenua District Council	<u>AP</u>	<u>Yr 1</u>	<u>Yr 2</u>	<u>Yr 3</u>	<u>Yr 4</u>	<u>Yr 5</u>	<u>Yr 6</u>	<u>Yr 7</u>	<u>Yr 8</u>	<u>Yr 9</u>	<u>Yr 10</u>
Funding impact statement for the years	<u>20/21</u>	21/22	<u>22/23</u>	<u>23/24</u>	<u>24/25</u>	<u>25/26</u>	<u>26/27</u>	<u>27/28</u>	<u>28/29</u>	<u>29/30</u>	<u>30/31</u>
2021/22 to 2040/41 for Solid Waste Group	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>
of Activities											
Sources of Operating Funding											
General rates, uniform annual general	=	<u>=</u>	=	Ξ.	=	=	=	=	=	=	Ξ
charges, rates penalties											
Targeted rates	<u>1,232</u>	<u>2,214</u>	2,866	<u>2,731</u>	<u>3,628</u>	<u>4,166</u>	<u>4,675</u>	<u>5,167</u>	<u>5,561</u>	<u>5,629</u>	<u>5,693</u>
Subsidies and grants for operating purposes	Ξ	<u>=</u>	Ξ	Ξ	=	Ξ	=	Ξ	=	=	Ξ
Fees and charges	<u>1,730</u>	<u>1,767</u>	<u>450</u>	<u>442</u>	<u>452</u>	<u>462</u>	<u>471</u>	<u>481</u>	<u>491</u>	<u>501</u>	<u>510</u>
Local authorities fuel tax, fines, infringement	=	<u>21</u>	<u>21</u>	Ξ.	=	=	=	=	=	=	Ξ.
fees, and other receipts											
Internal charges and overheads recovered	=	=	=	=	=	=	=	=	=	=	=
Total Operating Funding (A)	2,962	4,002	3,337	3,173	4,080	4,628	<u>5,146</u>	<u>5,648</u>	6,052	<u>6,130</u>	<u>6,203</u>
_											
Applications of Operating Funding											
Payments to staff and suppliers	2,720	<u>3,159</u>	4,049	<u>4,345</u>	4,424	<u>4,528</u>	<u>4,628</u>	4,729	<u>4,845</u>	<u>4,945</u>	<u>5,040</u>
<u>Finance costs</u>	<u>248</u>	<u>223</u>	<u>202</u>	<u>289</u>	<u>416</u>	<u>459</u>	<u>477</u>	<u>477</u>	<u>462</u>	<u>440</u>	<u>417</u>
Internal charges and overheads applied	<u>331</u>	<u>567</u>	<u>566</u>	=	=	=	=	=	=	=	=
Other operating funding applications	=	=	=	Ξ.	=	=	=	=	=	=	=
Total applications of operating funding	<u>3,299</u>	<u>3,949</u>	<u>4,817</u>	<u>4,634</u>	<u>4,840</u>	<u>4,987</u>	<u>5,105</u>	<u>5,206</u>	<u>5,307</u>	<u>5,385</u>	<u>5,457</u>
<u>(B)</u>											
_											
Surplus (deficit) of operating funding (A-	<u>(337)</u>	<u>53</u>	<u>(1,480)</u>	<u>(1,461)</u>	<u>(760)</u>	<u>(359)</u>	<u>41</u>	442	<u>745</u>	<u>745</u>	<u>746</u>
<u>B)</u>											
-											
Sources of capital funding											
Subsidies and grants for capital expenditure	Ξ	<u>3</u>	<u>21</u>	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ

Development and financial contributions	-	_	_	_	_	-	-	_	_	_	_

<u>Yr 11</u>	<u>Yr 12</u>	<u>Yr 13</u>	<u>Yr 14</u>	<u>Yr 15</u>	<u>Yr 16</u>	<u>Yr 17</u>	<u>Yr 18</u>	<u>Yr 19</u>	<u>Yr 20</u>	Horowhenua District Council
<u>31/32</u>	<u>32/33</u>	<u>33/34</u>	<u>34/35</u>	<u>35/36</u>	<u>36/37</u>	<u>37/38</u>	<u>38/39</u>	<u>39/40</u>		Funding impact statement for the years
<u>\$000</u>	2021/22 to 2040/41 for Solid Waste Group of									
										<u>Activities</u>
										Sources of Operating Funding
Ξ	<u>=</u>	<u>=</u>	<u> </u>	<u> </u>	=	<u>=</u>	=	<u> </u>	<u>=</u>	General rates, uniform annual general charges,
										rates penalties
<u>5,736</u>	<u>5,797</u>	<u>4,103</u>	<u>4,088</u>	4,073	<u>4,053</u>	<u>4,031</u>	<u>4,008</u>	<u>3,983</u>	<u>3,963</u>	<u>Targeted rates</u>
=	<u>=</u>	<u>-</u>	Subsidies and grants for operating purposes							
<u>519</u>	<u>528</u>	<u>2,216</u>	Fees and charges							
=	<u>=</u>	<u> </u>	<u>-</u>	<u>=</u>	_	<u>=</u>	_	<u> </u>	<u>=</u>	Local authorities fuel tax, fines, infringement
										fees, and other receipts
=	_	=	=	=	=	=	=	Ξ.	=	Internal charges and overheads recovered
6,255	<u>6,325</u>	<u>6,319</u>	<u>6,304</u>	6,289	6,269	<u>6,247</u>	<u>6,224</u>	<u>6,199</u>	<u>6,179</u>	Total Operating Funding (A)
										-
										<b>Applications of Operating Funding</b>
<u>5,112</u>	<u>5,203</u>	<u>5,218</u>	<u>5,223</u>	<u>5,226</u>	<u>5,230</u>	<u>5,238</u>	<u>5,242</u>	<u>5,246</u>	<u>5,255</u>	Payments to staff and suppliers
<u>396</u>	<u>374</u>	<u>352</u>	<u>331</u>	<u>311</u>	<u>286</u>	<u>256</u>	<u>226</u>	<u>196</u>	<u>167</u>	Finance costs
=	Ξ	=	=	=	=	=	=	=	Ξ	Internal charges and overheads applied
Ξ						<u>-</u>				Other operating funding applications
<u>5,508</u>	<u>5,577</u>	<u>5,570</u>	<u>5,554</u>	<u>5,537</u>	<u>5,516</u>	<u>5,494</u>	<u>5,468</u>	5,442	5,422	Total applications of operating funding (B)
										_
<u>747</u>	<u>748</u>	<u>749</u>	<u>750</u>	<u>752</u>	<u>753</u>	<u>753</u>	<u>756</u>	<u>757</u>	<u>757</u>	Surplus (deficit) of operating funding (A-B)
										_
										Sources of capital funding
Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Subsidies and grants for capital expenditure
=	Ξ	=	Ξ	Ξ	Ξ	=	Ξ	=	Ξ	Development and financial contributions

Horowhenua District Council	<u>AP</u>	<u>Yr 1</u>	<u>Yr 2</u>	<u>Yr 3</u>	<u>Yr 4</u>	<u>Yr 5</u>	<u>Yr 6</u>	<u>Yr 7</u>	<u>Yr 8</u>	<u>Yr 9</u>	<u>Yr 10</u>
Funding impact statement for the years	20/21	21/22	22/23	23/24	<u>24/25</u>	<u>25/26</u>	26/27	<u>27/28</u>	28/29	<u>29/30</u>	30/31
2021/22 to 2040/41 for Solid Waste Group	<u>\$000</u>										
of Activities											
Increase (decrease) in debt	<u>1,248</u>	<u>183</u>	1,822	<u>1,762</u>	<u>1,309</u>	<u>606</u>	<u>196</u>	(200)	(496)	(492)	(488)
Gross proceeds from sale of assets	=	=	Ξ	=	=	=	=	=	=	=	Ξ
<u>Lump sum contributions</u>	=	=	=	=	=	=	=	=	=	=	=
Other dedicated capital funding	<u>=</u>	=	<u>=</u>	Ξ	<u>=</u>	Ξ	=	=	<u>=</u>	=	Ξ
Total sources of capital funding (C)	<u>1,248</u>	<u>186</u>	<u>1,843</u>	<u>1,762</u>	<u>1,309</u>	<u>606</u>	<u>196</u>	<u>(200)</u>	<u>(496)</u>	<u>(492)</u>	<u>(488)</u>
-											
Applications of capital funding											
Capital expenditure											
- to meet additional demand	=	<u>42</u>	<u>40</u>	<u>42</u>	<u>42</u>	<u>44</u>	<u>43</u>	<u>45</u>	<u>46</u>	<u>47</u>	<u>49</u>
- to improve the level of service	<u>577</u>	<u>335</u>	<u>375</u>	<u>180</u>	<u>421</u>	<u>116</u>	<u>119</u>	<u>121</u>	<u>124</u>	<u>126</u>	<u>128</u>
- to replace existing assets	<u>153</u>	<u>227</u>	<u>75</u>	<u>80</u>	<u>85</u>	<u>87</u>	<u>75</u>	<u>77</u>	<u>78</u>	<u>80</u>	<u>81</u>
Increase (decrease) in reserves	<u>181</u>	<u>(365)</u>	(127)	<u>(1)</u>	<u>1</u>	=	=	<u>(1)</u>	<u>1</u>	Ξ	=
Increase (decrease) of investments	=	=	=	=	=	=	=	=	=	=	=
Total applications of capital funding (D)	<u>911</u>	239	<u>363</u>	<u>301</u>	<u>549</u>	<u>247</u>	<u>237</u>	242	249	<u>253</u>	<u>258</u>
_											
Surplus (deficit) of capital funding (C-D)	<u>337</u>	<u>(53)</u>	1,480	<u>1,461</u>	<u>760</u>	<u>359</u>	<u>(41)</u>	(442)	(745)	<u>(745)</u>	<u>(746)</u>
_											
Funding Balance ((A-B) +(C-D))	=	=	Ξ	=	=	=	=	=	=	=	Ξ
_											
<u>Depreciation</u>	<u>370</u>	388	<u>392</u>	<u>388</u>	<u>396</u>	<u>411</u>	<u>417</u>	422	428	433	<u>439</u>

<u>Yr 11</u>	<u>Yr 12</u>	<u>Yr 13</u>	<u>Yr 14</u>	<u>Yr 15</u>	<u>Yr 16</u>	<u>Yr 17</u>	<u>Yr 18</u>	<u>Yr 19</u>	<u>Yr 20</u>	Horowhenua District Council
<u>31/32</u>	<u>32/33</u>	<u>33/34</u>	<u>34/35</u>	<u>35/36</u>	<u>36/37</u>	<u>37/38</u>	<u>38/39</u>	<u>39/40</u>		Funding impact statement for the years
<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	2021/22 to 2040/41 for Solid Waste Group of
										<u>Activities</u>
<u>(484)</u>	<u>(480)</u>	<u>(472)</u>	<u>(463)</u>	<u>(454)</u>	<u>(665)</u>	<u>(663)</u>	<u>(661)</u>	<u>(659)</u>	<u>(657)</u>	Increase (decrease) in debt
=	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Gross proceeds from sale of assets
=	=	=	=	=	=	Ξ	=	=	Ξ	<u>Lump sum contributions</u>
=	Ξ.	Ξ.	=	=	=	=	=	=	=	Other dedicated capital funding
<u>(484)</u>	<u>(480)</u>	(472)	<u>(463)</u>	<u>(454)</u>	<u>(665)</u>	<u>(663)</u>	<u>(661)</u>	<u>(659)</u>	<u>(657)</u>	Total sources of capital funding (C)
										_
										Applications of capital funding
										Capital expenditure
<u>50<del>50</del></u>	<u>51<del>54</del></u>	<u>54<del>5</del>6</u>	<u>56<del>5</del>8</u>	<u>58<del>61</del></u>	<u>61<del>63</del></u>	<u>63<del>66</del></u>	<u>66<del>68</del></u>	<u>68<del>71</del></u>	<u>71-</u>	- to meet additional demand
<u>130<del>130</del></u>	<u>132<del>137</del></u>	<u>137<del>142</del></u>	<u>142<del>146</del></u>	<u>146-</u>	=	=	=	=	=	- to improve the level of service
<u>82<del>82</del></u>	<u>84<del>86</del></u>	<u>86<del>89</del></u>	<u>89<del>92</del></u>	92 <del>27</del>	<u>27<del>27</del></u>	<u>27<del>28</del></u>	28 <del>29</del>	<u> 29<del>30</del></u>	<u>30-</u>	- to replace existing assets
<u>14</u>	<u>1<del>(9)</del></u>	<del>-(10)</del>	<u>-(9)</u>	<u>2<del>210</del></u>	<u>-(2)</u>	<u>-(4)</u>	<u>1<del>(2)</del></u>	<u>1<del>(3)</del></u>	<u>(1)<del>100</del></u>	Increase (decrease) in reserves
=	<u>=</u>	=	Ξ	=	=	=	_	Ξ	Ξ	Increase (decrease) of investments
<u>263</u>	<u>268</u>	<u>277</u>	<u>287</u>	<u>298</u>	<u>88</u>	<u>90</u>	<u>95</u>	<u>98</u>	<u>100</u>	Total applications of capital funding (D)
										_
(747)	<u>(748)</u>	<u>(749)</u>	<u>(750)</u>	<u>(752)</u>	<u>(753)</u>	<u>(753)</u>	<u>(756)</u>	<u>(757)</u>	<u>(757)</u>	Surplus (deficit) of capital funding (C-D)
										_
=	Ξ	=	_	Ξ	Ξ	Ξ	_	Ξ	Ξ	Funding Balance ((A-B) +(C-D))
	_	_	_	_	_	_		_		
445	<u>451</u>	<u>457</u>	<u>463</u>	<u>470</u>	<u>477</u>	<u>478</u>	<u>480</u>	<u>481</u>	<u>483</u>	
440	401	431	403	410	411	410	400	401	403	<u>Depreciation</u>

# Activity Expenditure for Solid Waste

Activity Operating Expenditure	<u>AP</u>	<u>Yr 1</u>	<u>Yr 2</u>	<u>Yr 3</u>	<u>Yr 4</u>	<u>Yr 5</u>	<u>Yr 6</u>	<u>Yr 7</u>	<u>Yr 8</u>	<u>Yr 9</u>	<u>Yr 10</u>
Including depreciation	<u>20/21</u>	21/22	22/23	23/24	24/25	<u>25/26</u>	<u>26/27</u>	<u>27/28</u>	<u>28/29</u>	<u>29/30</u>	<u>30/31</u>
	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>
Roadside Collection	<u>328</u>	<u>478</u>	<u>490</u>	<u>820</u>	<u>824</u>	<u>843</u>	<u>861</u>	<u>879</u>	<u>913</u>	<u>931</u>	<u>948</u>
<u>Landfill</u>	<u>1,097</u>	<u>1,537</u>	2,257	<u>1,552</u>	<u>1,691</u>	<u>1,774</u>	<u>1,822</u>	<u>1,852</u>	<u>1,868</u>	<u>1,875</u>	<u>1,882</u>
Waste Transfer Stations	<u>367</u>	<u>438</u>	<u>466</u>	<u>522</u>	<u>530</u>	<u>542</u>	<u>552</u>	<u>562</u>	<u>572</u>	<u>582</u>	<u>590</u>
Recycling	<u>1,877</u>	<u>1,884</u>	<u>1,996</u>	<u>2,128</u>	<u>2,191</u>	2,239	2,287	<u>2,335</u>	2,382	<u>2,430</u>	<u>2,476</u>
Total Expenditure	<u>3,669</u>	4,337	<u>5,209</u>	<u>5,022</u>	<u>5,236</u>	<u>5,398</u>	<u>5,522</u>	<u>5,628</u>	<u>5,735</u>	<u>5,818</u>	<u>5,896</u>
Activity Operating Expenditure		<u>Yr 11</u>	<u>Yr 12</u>	<u>Yr 13</u>	<u>Yr 14</u>	<u>Yr 15</u>	<u>Yr 16</u>	<del>Yr 17</del>	<u>Yr 18</u>	<u>Yr 19</u>	Yr 20
Including depreciation		<u>31/32</u>	<u>32/33</u>	<del>33/34</del>	<u>34/35</u>	<del>35/36</del>	<del>36/37</del>	<del>37/38</del>	<u>38/39</u>	<del>39/40</del>	<u>40/41</u>
		<del>\$000</del>									
Roadside Collection		<del>965</del>	<del>981</del>	<u>609</u>	<u>609</u>	<u>609</u>	<u>609</u>	<u>610</u>	<del>610</del>	<del>610</del>	<u>611</u>
<u>Landfill</u>		<u>1,870</u>	<del>1,877</del>	<u>2,325</u>	<del>2,313</del>	<del>2,301</del>	<del>2,285</del>	<del>2,260</del>	<del>2,234</del>	<del>2,207</del>	<del>2,183</del>
Waste Transfer Stations		<del>598</del>	<del>607</del>	<del>601</del>	<u>600</u>	<u>599</u>	<u>598</u>	<del>597</del>	<del>596</del>	<del>595</del>	<del>595</del>
Recycling a		<del>2,520</del>	<del>2,563</del>	<del>2,492</del>	<del>2,495</del>	<del>2,498</del>	<del>2,501</del>	<del>2,505</del>	<del>2,508</del>	<del>2,511</del>	<del>2,516</del>
Total Expenditure		<del>5,953</del>	<del>6,028</del>	<del>6,027</del>	<del>6,017</del>	<del>6,007</del>	<del>5,993</del>	<del>5,972</del>	<del>5,948</del>	<del>5,923</del>	<del>5,905</del>

<u>Yr 11</u>	<u>Yr 12</u>	<u>Yr 13</u>	<u>Yr 14</u>	<u>Yr 15</u>	<u>Yr 16</u>	<u>Yr 17</u>	<u>Yr 18</u>	<u>Yr 19</u>	<u>Yr 20</u>	Activity Operating Expenditure
<u>31/32</u>	<u>32/33</u>	<u>33/34</u>	<u>34/35</u>	<u>35/36</u>	<u>36/37</u>	<u>37/38</u>	<u>38/39</u>	<u>39/40</u>	<u>40/41</u>	Including depreciation
<u>\$000</u>										
<u>965</u>	<u>981</u>	<u>609</u>	<u>609</u>	<u>609</u>	<u>609</u>	<u>610</u>	<u>610</u>	<u>610</u>	<u>611</u>	Roadside Collection
<u>1,870</u>	<u>1,877</u>	<u>2,325</u>	<u>2,313</u>	<u>2,301</u>	<u>2,285</u>	<u>2,260</u>	<u>2,234</u>	<u>2,207</u>	<u>2,183</u>	<u>Landfill</u>
<u>598</u>	<u>607</u>	<u>601</u>	<u>600</u>	<u>599</u>	<u>598</u>	<u>597</u>	<u>596</u>	<u>595</u>	<u>595</u>	Waste Transfer Stations
<u>2,520</u>	<u>2,563</u>	<u>2,492</u>	<u>2,495</u>	<u>2,498</u>	<u>2,501</u>	<u>2,505</u>	<u>2,508</u>	<u>2,511</u>	<u>2,516</u>	<u>Recycling</u>
<u>5,953</u>	<u>6,028</u>	<u>6,027</u>	<u>6,017</u>	<u>6,007</u>	<u>5,993</u>	<u>5,972</u>	<u>5,948</u>	<u>5,923</u>	<u>5,905</u>	Total Expenditure

## Community Facilities and Services

The Community Facilities and Services Group of Activities is made up of a number of sub-activities which aim to provide passive and active amenities for the Community to utilise.

The Community Facilities and Services Group of Activities includes the following activities:

- Aquatic Centres and Recreation
- Community Centres and Libraries

### **Aquatic Centres and Recreation**

The Aquatic Centres and Recreation Activity aims to provide public access to swimming pools, fitness, rehabilitation, and swimming programmes to enhance wellbeing through providing healthy recreational and social opportunities.

#### What Aquatic Centres and Recreation involves:

- Providing swimming pools for general use including assisting clubs and organisations to host and run events on and off-site.
- Providing safe venues for fun activities and social interaction
- Providing a certified Swim School Programme in Levin and Foxton.
- Providing land and water-based fitness and rehabilitation classes both on and off-site.
- Managing Shannon School Swimming Pool during the summer school holidays.
- Facilitating a targeted swimming programme for the rural community within Horowhenua.

#### Key Projects for 2023/2024

#### To replace existing assets

• Foxton Aquatic Centre Plan Redevelopment – Completion of the Foxton Pool Redevelopment is due in February 2024. This will see the delivery of a fit for purpose Aquatic Facility that will operate year-round for the Foxton Community

## Rationale for this Activity (why we do it):

Activity	Community Outcome	Council Role
Safe aquatic centres are available for Community use.	<ul> <li>Aquatic Centres provide a safe venue and opportunity for people to learn how to swim, and enhance water safety and other life skills.</li> <li>Aquatic Centres contribute to providing a 'sense of place' where people are proud to live.</li> <li>Aquatic Centres provide safe venues for fun activities and opportunities for social connection and inclusion.</li> <li>Aquatic Centres provide opportunities for all cultures in the district and can be a place where cultural diversity is celebrated.</li> <li>'Fit for purpose' Infrastructure</li> <li>Aquatic facilities are planned and developed for the district to meet current and future needs.</li> <li>Aquatic Centres are reliable, efficient and well run.</li> </ul>	Provider
Recreation opportunities are provided for the Community.	<ul> <li>Provide a focal point for local communities where they can meet and participate in leisure and recreation activities</li> <li>Provide opportunities for recreation to improve physical fitness and wellbeing</li> </ul>	Provider/Advocate

•	Provide opportunities for people to participate in recreational
	and physical activities, which enable people to live a healthy
	lifestyle.

• Provide a venue for aquatic sports and competitive activity.

•

## How we will measure our performance

Service	Community	How we will	Target 2022/23	Target 2023/24	Target 2024/41
	Outcomes	measure our			
		performance			
Safe aquatic	Strong communities	Compliance with	Achieve	Achieve	Achieve
facilities are		relevant standards			
operating in the	Fit for purpose	including PoolSafe			
District.	infrastructure	Accreditation.			
What does this tell n	ne? This measure is to	ensure the safety and e	enjoyment of aquatic o	entres for all customer	S.
	1		1. 220/	1. 220/	1. 220/
Aquatic centres	Strong communities	Percent of	≥ 90%	≥ 90%	≥ 90%
meet customer		customers satisfied,			
needs.		based on the Annual			
		Customer			
		Satisfaction Survey.			
What does this tell n	ne? The percentage of	satisfied customers give	es us an indication of	the quality of service w	e are providing.
	1	_	1		
A high quality Swim	Strong communities	Number of	≥ 400 per term	≥ 400 per term	≥ 400 per term
School operates at		participants in Learn			
the Levin and		to Swim classes.			

Foxton Aquatic					
Centres.					
What does this tell me?	? Our pools offer curr	iculum based water sa	fety and aquatic educat	ion programmes to loca	al schools that do not
have their own pools. We	e also offer swimming	lessons for people of	all ages and abilities to	improve their swimming	g technique and
overall skill level.					
Local clubs are Si	trong communities	Number of events	≥ 5 per year	≥ 5 per year	> 5 por voor
	ationg communities		≥ 5 per year	≥ 5 per year	≥ 5 per year
supported to deliver		per year held by			
their own events.		clubs-clubs growing			
		and taking			
		ownership of their			
		own events and			
		future			
What does this tell me?	? Council makes avai	lable its facilities for lo	cal aquatic clubs and or	ganisations to deliver th	neir own events.
Growing existing S	trong communities	Number of events			
-	ationg communities				
events and		per year for:			
developing new					
ones for the		Children;	≥ 3	≥ 3	≥ 3
following areas;		General public; and	≥ 3	≥ 3	≥ 3
children, general		Retirees.	≥ 3	≥ 3	≥ 3
public, and retirees.					
	20 "		uba and arganizations t	l o host and run events o	n and off aits

#### Challenges Council faces for Aquatic Centres and Recreation

- A major challenge facing Council for this Activity is the change in demand and Community expectations as well as the ongoing increases
  in operational costs, coupled with the desire to make fees and charges affordable for our Community. Council is continuing to actively
  investigate areas for increasing revenue to subsidise other areas of public access.
- Significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with Aquatic Centres and Recreation
- Injuries or drownings resulting from use of the facility. This is managed by ongoing training, qualification and provision of competent lifeguards and compliance with the Poolsafe accreditation.
- As costs increase to provide swimming pools it may become unaffordable for some. This is managed by ensuring costs are kept to a
  minimum through ongoing review and efficiencies. Programmes and events are actively monitored and reviewed to maximise revenue
  opportunities to offset operational costs.

#### Key Risks and Assumptions associated with Aquatic Centres and Recreation

- It is assumed that Aquatics will continue to be managed in house.
- The major risks associated with this Activity are health and safety risks inherently associated with publicly accessible swimming pools and with undertaking physical exercise. Control measures are in place to mitigate these risks and these are reviewed annually

### Community Centres and Libraries

This Activity aims to provide a location where people can visit, spend time, and positively engage in activities and opportunities, whether that be through social interaction, personal development or recreation and leisure.

#### What Community Centres and Libraries involves:

Multi-functional facilities and District wide Library Services provide a wide range of services to both the community and to visitors to the Horowhenua District, including:

- Spaces for social interaction
- Bookable rooms for community and commercial entities
- A creative hub that allows for music and visual performance and exhibition
- Museums that share stories and insight into the lives of the people in our area, and beyond
- Events that enrich our community
- Providing AA Services for our community
- Providing Visitor Information services through two sites (Levin and Foxton)
- Delivery of Council Services (e.g. Dog registrations at Shannon and Foxton)

District wide Library Services in Levin, Foxton and Shannon deliver programmes and services that:

- Provide equitable access to information for leisure, entertainment, research, education and career development across the district
- Foster and enhance literacy (including digital) and lifelong learning
- Deliver events and programmes for children, young people, adults and elders
- Recognise and support those with special needs and requirements
- Encourage the development of partnerships for the delivery of services and programmes
- Promote opportunities for people and communities to connect with each other
- Protects, conserves and maintains Horowhenua's heritage resources
- Provide opportunities for access to local history and heritage resources
- Operate a dedicated youth space that encourages and promotes inclusion, safety and interaction in both structured and unstructured settings

### Key Projects for 2023/2024

#### To meet additional demand

• Mobile Library – A vehicle will be purchased and outfitted to provide mobile library services that will ensure we deliver an equal level of library services to all Horowhenua residents. A mobile library will address levels of growth in our community and provide an outreach service.

Rationale for this Activity (why we do it):

Activity	Community Outcome	Council Role

Community centres and libraries operate within the District.

#### **Vibrant Economy**

Funder/Provider

Community Centres and Libraries contribute to the local economy through employment and financial sustainability.

#### **Strong communities**

Community Centres and Libraries provide opportunities for people of all ages and all phases of life to enjoy quality of living and contribute to providing a 'sense of place' where people are proud to live.

Community Centres and Libraries provide opportunities for social connection and inclusion and opportunities for all cultures in the District and can be a place where cultural diversity is celebrated.

#### 'Fit for Purpose' Infrastructure

Community Centres and Libraries are reliable, efficient and well run.

#### Partnership with Tangata Whenua

We value the objectives and goals of Tangata Whenua within the provision, development and operation of Community Facilities.

#### How we will measure our performance

Service	Community	How we will	Target 2022/23	Target 2023/24	Target 2024/41
	Outcomes	measure our			
		performance			

0 11 11	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	0 10 101			T E
Council provides	Vibrant economy	Communities with	Levin, Foxton, and	Levin, Foxton, and	Levin, Foxton, and
community facilities		library and	Shannon	Shannon	Shannon
for residents,	Strong communities	community facilities			
ratepayers, and		providing an			
visitors to access	Fit for purpose	integrated and			
Community services	infrastructure	District wide service.			
including library					
services.	Partnership with	Number of visitors to			
	Tangata Whenua	our Community	≥575,000	≥590,000	≥600,000
		Hubs and Libraries			
		Te Takeretanga o			
		Kura-hau-pō	≥385,000	≥390,000	≥390,000
		Te Awahou Nieuwe			
		Stroom	≥165,000	≥170,000	≥180,000
		Shannon Library			
			≥25,000	≥30,000	≥30,000
			,	,	,
	ne? Council recognises			-	•
Council sets out to pro	ovide a relevant library	service and community	facilities that people ca	in enjoy throughout the	District.
Libraries and	Fit for purpose	Percent of residents	>90%	>90%	>90%
	infrastructure	and non-residents	~ <del>3</del> U /0	730 /0	~ 3U /0
community facilities	IIIII a Structure				
meet the public's	Ctrops of construction it is a	satisfied with library			
needs.	Strong communities	and Community			
		services based on			
		the Annual			

	Partnership with	Customer			
	Tangata Whenua	Satisfaction Survey.			
What does this tell r	ne? The percentage of	satisfied customers giv	es us an indication of th	e quality of service we	are providing.
Community facilities	Fit for purpose	Number of booking	≥ 1,500	≥ 1,600	≥ 1,700
are available for	infrastructure	counts for	_ 1,000	_ 1,000	- 1,700
public use.	mindotradard	community facilities.			
pasiio acc.	Vibrant economy	community radiation.			
	Vibrant occinently	Te Takeretanga o			
	Strong communities	Kura-hau-pō	65% of total booking across all facilities	60% of total booking across all facilities	60% of total booking across all facilities
	Partnership with	Te Awahou Nieuwe			
	Tangata Whenua	Stroom	35% of total booking across all facilities	40% of total booking across all facilities	40% of total booking across all facilities
What does this tell r	<b>ne?</b> This measure is us	sed to ensure the comm	unity facilities are being	utilised	
	Levis		T. 070 000	T. 000 000	
Customers have	Fit for purpose	Number of items	≥ 270,000	≥ 300,000	≥ 320,000
access to a range of	infrastructure	loaned from the			
current information		libraries across the			
in both print and	Strong communities	District, including			
digital format.		books, magazines			
		etc.			
				Φ7 n an annita an ant	¢7 nor conito anont
		Collections are	\$ / ner canita spent	1 % / ner canita spent	1 % / ner canila speni
		Collections are refreshed and meet	\$7 per capita spent	\$7 per capita spent	\$7 per capita spent
		refreshed and meet	on library resources	on library resources	on library resources
			1		1

accordance with the NZ Public Library Standards			
Percent of increase in use of websites and online engagement	≥1%	≥1%	≥1%

What does this tell me? Council sets out to provide a modern and relevant library service. The number of loaned items would indicate the range of loanable items is current and relevant. The growing use of the library website indicates Council provides a modern library service that people use and enjoy.

Customers have	Fit for purpose	Number of	500	500	500
access to	infrastructure	programmes			
programmes and		delivered:			
initiatives that	Strong communities				
enhance the		Levin	≥ 50%	≥ 50%	≥ 50%
wellbeing of the	Vibrant economy	Foxton	≥ 30%	≥ 30%	≥ 30%
District.		Shannon	≥ 20%	≥ 20%	≥ 20%
	Partnership with				
	Tangata Whenua				

What does this tell me? Council sets out to provide a relevant library service that people can enjoy throughout the District.

#### Challenges Council faces for this activity

• Challenges facing council for this activity include increased operational and maintenance costs while maintaining affordability for the community.

• The Impact of Covid 19 has significantly reduced visitation across all Community Centres and Libraries. With restrictions easing Council will focus on recovery and the reintroduction of core programs, services and events within our facilities.

Significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with Community Centres and Libraries

• There are no significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with this activity.

Key Risks and Assumptions associated with Community Centres and Libraries

• There are no key risks or assumptions associated with Community Centres and Libraries.

## Capital Expenditure for Community Facilities and Services

The following tables have been updated to reflect the changes made to the budgets from the 2022/23 financial year and beyond

Community Facilities & Services Projects Primary Type- to replace existing assets	AP 20/21	Yr 1 21/22	Yr 2 22/23	Yr 3 23/24	Yr 4 24/25	Yr 5 25/26	Yr 6 26/27	Yr 7 27/28	Yr 8 28/29	Yr 9 29/30	Yr 10 30/31
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Levin Aquatic Centre Plan Renewals	200	298	28	44	414	84	49	29	83	902	92
Foxton Aquatic Centre Plan Renewals	50	58	34	173	47	11	15	11	23	86	12
Levin - Disabled change facilities	-	5	-	-	-	-	5	-	34	-	-
Youth Space Renovation	=	-	169	10	=	-	-	-	-	=	6
Activity Renewal - Libraries	-	40	25	69	32	52	38	231	55	40	51
Activity Renewals - Community Centres	-	89	27	20	21	133	78	50	45	18	61
Building Renewal - Shannon Library	-	1	10	-	18	4	16	5	-	15	-
Building Renewals - Te Awahou Nieuwe Stroom	-	32	56	32	57	17	16	151	31	176	12
Building Renewals- Te Takeretanga o Kura- hau-po	-	20	-	27	49	25	162	96	61	11	393
TANS Marketing billboards	-	20	-	20	-	-	-	3	-	-	3
Purchase of Library Books	-	-	-	445	463	481	500	517	535	552	569
Foxton Building Renewals	-	-	-	2,000	-	-	-	-	-	161	-
Levin Building Renewals	-	-	-	-	383	-	-	-	-	326	-
Community hubs - Digital equipment replacement	5	-	-	-	-	-	-	-	-	-	-
Levin Aquatic - Replace hydroslide	451	-	-	-	-	-	-	-	-	-	-
Levin Aquatic Centre - Planned renewals	200	-	-	-	-	-	-	-	-	-	-
Purchase of audio books	6	-	-	-	-	-	-	-	-	-	-
Purchase of DVD's	13	-	-	-	-	-	-	-	-	-	-
Te Takeretanga o Kura-hau-po - Redevelopment	12	-	-	-	-	-	-	-	-	-	-
Library books	-	434	450	-	-	-	-	-	-	-	-

Total renewal	937	997	799	2,840	1,484	807	879	1,093	867	2,287	1,199
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Yr 11 31/32 \$000	Yr 12 32/33 \$000	Yr 13 33/34 \$000	Yr 14 34/35 \$000	Yr 15 35/36 \$000	Yr 16 36/37 \$000	Yr 17 37/38 \$000	Yr 18 38/39 \$000	Yr 19 39/40 \$000	Yr 20 40/41 \$000	Community Facilities & Services Projects Primary Type- to replace existing assets
30	53	32	449	102	36	36	152	684	118	Levin Aquatic Centre Plan Renewals
12	12	18	56	13	71	14	222	109	15	Foxton Aquatic Centre Plan Renewals
6	-	-	-	-	7	-	42	-	-	Levin - Disabled change facilities
-	-	-	-	-	-	-	-	-	8	Youth Space Renovation
26	12	86	-	47	85	14	87	15	39	Activity Renewal - Libraries
36	12	132	21	40	27	37	82	52	146	Activity Renewals - Community Centres
3	18	-	3	5	21	23	30	-	49	Building Renewal - Shannon Library
-	138	236	270	6	149	5	199	408	16	Building Renewals - Te Awahou Nieuwe Stroom
41	19	23	28	177	272	80	392	116	1,165	Building Renewals- Te Takeretanga o Kura-hau- po
-	-	4	-	-	-	-	4	-	-	TANS Marketing billboards
586	604	634	664	695	727	760	783	806	835	Purchase of Library Books
-	-	-	87	-	-	-	-	-	-	Foxton Building Renewals
-	-	-	-	-	-	-	-	600	-	Levin Building Renewals
-	-	-	-	-	-	-	-	-	-	Community hubs - Digital equipment replacement
-	-	-	-	-	-	-	-	-	-	Levin Aquatic - Replace hydroslide
-	-	-	-	-	-	-	-	-	-	Levin Aquatic Centre - Planned renewals
-	-	-	-	-	-	-	-	-	-	Purchase of audio books
-	-	-	-	-	-	-	-	-	-	Purchase of DVD's
-	-	-	-	-	-	-	-	-	-	Te Takeretanga o Kura-hau-po - Redevelopment
-	-	-	-	-	-	-	-	-	-	Library books
740	868	1,165	1,578	1,085	1,395	969	1,993	2,790	2,391	Total renewal

Community Facilities & Services Projects Primary Type - to improve the level of service	AP 20/21 \$000	Yr 1 21/22 \$000	Yr 2 22/23 \$000	Yr 3 23/24 \$000	Yr 4 24/25 \$000	Yr 5 25/26 \$000	Yr 6 26/27 \$000	Yr 7 27/28 \$000	Yr 8 28/29 \$000	Yr 9 29/30 \$000	Yr 10 30/31 \$000
Mobile outdoor screen &	-	-	68	-	2	-	-	-	2	-	-
accompanying audio & visual											
Mobile partitions	-	25	-	-	-	-	13	-	-	-	-
Mobile stage trailer	-	-	-	-	85	-	-	-	-	-	-
Makerspace for Children Youth and	-	-	-	-	-	-	-	-	93	-	-
Equipment - General	2	-	-	-	-	-	-	-	-	-	-
Foxton Aquatic Centre plantroom	2	-	-	-	-	-	-	-	-	-	-
Levin - Air and heat	2	-	-	-	-	-	-	-	-	-	-
Levin - Supply and extract fans	4	-	=	=	=	-	-	=	=	=	-
Levin Aquatic Centre plantroom miscellaneous	1	-	-	-	-	-	-	-	-	-	-
Levin Aquatic Centre pumps	5	-	=	=	=	-	-	=	=	=	-
Stream management plan	16	-	-	-	-	-	-	-	-	-	-
Foxton Pool Redevelopment	-	1,500	1,130	-	-	-	-	-	-	-	-
Levin - Splash Pad	50	181	133	-	-	-	-	-	-	-	-
Total Level of Service	32	1,525	1,198	-	87	-	13	-	95	-	-

Yr 11 31/32 \$000	Yr 12 32/33 \$000	Yr 13 33/34 \$000	Yr 14 34/35 \$000	Yr 15 35/36 \$000	Yr 16 36/37 \$000	Yr 17 37/38 \$000	Yr 18 38/39 \$000	Yr 19 39/40 \$000	Yr 20 40/41 \$000	Community Facilities & Services Projects Primary Type - to improve the level of service
36	-	-	-	3	-	-	-	3	-	Mobile outdoor screen & accompanying audio & visual
14	-	-	-	-	16	-	-	-	-	Mobile partitions
-	-	-	-	-	-	-	-	112	-	Mobile stage trailer
-	-	-	-	-	-	-	-	-	-	Makerspace for Children Youth and Adults
-	-	-	-	-	-	-	-	-	-	Equipment - General
-	-	-	-	-	-	-	-	-	-	Foxton Aquatic Centre plantroom miscellaneous
-	-	-	-	-	-	-	-	-	-	Levin - Air and heat
-	-	-	-	-	-	-	-	-	-	Levin - Supply and extract fans
-	-	-	-	-	-	-	-	-	-	Levin Aquatic Centre plantroom miscellaneous
-	-	-	-	-	-	-	-	-	-	Levin Aquatic Centre pumps
-	-	-	-	-	-	-	-	-	-	Stream management plan
-	-	-	-	-	-	-	-	-	-	Foxton Pool Redevelopment
-	-	-	-	-	-	-	-	-	-	Levin - Splash Pad
50	-	-	-	3	16	-	-	115	-	Total Level of Service

Community Facilities & Services Projects Primary - to meet additional demand	AP 20/21 \$000	Yr 1 21/22 \$000	Yr 2 22/23 \$000	Yr 3 23/24 \$000	Yr 4 24/25 \$000	Yr 5 25/26 \$000	Yr 6 26/27 \$000	Yr 7 27/28 \$000	Yr 8 28/29 \$000	Yr 9 29/30 \$000	Yr 10 30/31 \$000
Innovative technology projects	-	-	-	6	41	-	-	7	49	-	-
Strategic and growth-related aquatics	-	-	-	-	-	-	1,360	1,386	1,409	1,428	1,444
Mobile Library	-	-	-	165	-	-	-	-	-	-	-
Total growth	-	-	-	171	41		1,360	1,393	1,458	1,428	1,444
Total Community Facilities & Services Projects by Type	AP 20/21 \$000	Yr 1 21/22 \$000	Yr 2 22/23 \$000	Yr 3 23/24 \$000	Yr 4 24/25 \$000	Yr 5 25/26 \$000	Yr 6 26/27 \$000	Yr 7 27/28 \$000	Yr 8 28/29 \$000	Yr 9 29/30 \$000	Yr 10 30/31 \$000
Growth	-	-	-	171	41	-	1,360	1,393	1,458	1,428	1,444
Level of Service	32	1,525	1,198	-	87	-	13	-	95	-	-
Renewals	937	997	799	2,839	1,484	806	878	1,094	866	2,287	1,199
Total Community Facilities & Services Projects	969	2,522	1,997	3,009	1,611	806	2,251	2,487	2,419	3,714	2,643

Community Facilities & Services Projects	Yr 20	Yr 19	Yr 18	Yr 17	Yr 16	Yr 15	Yr 14	Yr 13	Yr 12	Yr 11
Primary Type - to meet additional demand	40/41	39/40	38/39	37/38	36/37	35/36	34/35	33/34	32/33	31/32
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Innovative technology projects	1,861	1,813	1,764	1,715	1,666	1,618	1,569	1,520	1,471	1,459
Strategic and growth-related aquatics projects	=	-	=	<u>-</u>	-	-	193	-	-	-
Mobile Library										
	1,861	1,813	1,764	1,791	1,676	1,618	1,762	1,520	1,529	1,467
Total growth	1,861	1,813	1,764	1,715	1,666	1,618	1,569	1,520	1,471	1,459

Total Community Facilities & Services	Yr 20	Yr 19	Yr 18	Yr 17	Yr 16	Yr 15	Yr 14	Yr 13	Yr 12	Yr 11
Projects by Type	40/41	39/40	38/39	37/38	36/37	35/36	34/35	33/34	32/33	31/32
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Growth	1,861	1,813	1,764	1,791	1,677	1,618	1,762	1,520	1,529	1,467
Level of Service	-	115	-	-	16	3	-	-	-	50
Renewals	2,390	2,790	1,993	969	1,395	1,085	1,578	1,165	868	739
Total Community Facilities & Services Projects	4,251	4,718	3,757	2,760	3,088	2,705	3,340	2,685	2,397	2,255

## Forecast Funding Impact Statement for Community Facilities and Services

Horowhenua District Council Funding impact statement for the years 2021/22 to 2040/41 for Community Facilities	AP 20/21 \$000	Yr 1 21/22 \$000	Yr 2 22/23 \$000	Yr 3 23/24 \$000	Yr 4 24/25 \$000	Yr 5 25/26 \$000	Yr 6 26/27 \$000	Yr 7 27/28 \$000	Yr 8 28/29 \$000	Yr 9 29/30 \$000	Yr 10 30/31 \$000
and Services Group of Activities											
Sources of Operating Funding											
General rates, uniform annual general	-	-	-	-	-	-	-	-	-	-	-
charges, rates penalties											
Targeted rates	6,573	6,840	6,976	8,269	8,408	8,855	9,075	9,368	9,781	10,154	10,589
Subsidies and grants for operating purposes	-	316	-	-	-	-	-	-	-	-	-
Fees and charges	1,150	1,041	1,076	1,002	1,078	1,103	1,127	1,152	1,178	1,203	1,228
Local authorities fuel tax, fines, infringement	-	-	-	-	-	-	-	-	-	-	-
fees, and other receipts											
Internal charges and overheads recovered	20	-	5	5	-	-	-	-	-	-	-
Total Operating Funding (A)	7,743	8,197	8,057	9,490	9,704	10,180	10,429	10,752	11,195	11,600	12,062
Applications of Operating Funding											
Payments to staff and suppliers	5,010	5,464	5,519	7,828	7,602	7,775	7,942	8,116	8,281	8,484	8,662
Finance costs	488	455	155	642	833	833	840	880	917	972	1,025
Internal charges and overheads applied	1,485	1,316	1,401	-	-	-	-	-	-	-	-
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total applications of operating funding	6,983	7,235	7,075	8,470	8,435	8,608	8,782	8,996	9,198	9,456	9,687
(B)											
Surplus (deficit) of operating funding (A-B)	760	962	982	1,020	1,269	1,572	1,647	1,756	1,997	2,144	2,375
Sources of capital funding											
Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	-	-	-	-	-	-	-	-	-	-	-

Yr 11 31/32 \$000	Yr 12 32/33 \$000	Yr 13 33/34 \$000	Yr 14 34/35 \$000	Yr 15 35/36 \$000	Yr 16 36/37 \$000	Yr 17 37/38 \$000	Yr 18 38/39 \$000	Yr 19 39/40 \$000	Yr 20 40/41 \$000	Horowhenua District Council Funding impact statement for the years 2021/22 to 2040/41 for Community Facilities and Services Group of Activities
										Sources of Operating Funding
-	-	-	-	-	-	-	-	-	-	General rates, uniform annual general charges,
										rates penalties
10,887	11,138	11,594	11,784	11,888	11,966	12,424	12,512	12,691	13,288	Targeted rates
-	-	-	-	-	-	-	-	-	-	Subsidies and grants for operating purposes
1,249	1,271	1,415	1,415	1,415	1,415	1,415	1,415	1,415	1,415	Fees and charges
-	-	-	-	-	-	-	-	-	-	Local authorities fuel tax, fines, infringement
										fees, and other receipts
-	-	-	-	-	-	-	-	-	-	Internal charges and overheads recovered
12,385	12,663	13,263	13,453	13,557	13,635	14,093	14,181	14,360	14,957	Total Operating Funding (A)
										Applications of Operating Funding
8,738	8,885	9,344	9,341	9,342	9,340	9,338	9,338	9,337	9,335	Payments to staff and suppliers
1,034	1,029	1,028	1,041	1,048	1,045	1,032	1,020	1,046	1,068	Finance costs
-	-	-	-	-	-	-	-	-	-	Internal charges and overheads applied
-	-	-	-	-	-	-	-	-	-	Other operating funding applications
9,772	9,914	10,372	10,382	10,390	10,385	10,370	10,358	10,383	10,403	Total applications of operating funding (B)
2,613	2,749	2,891	3,071	3,167	3,250	3,723	3,823	3,977	4,554	Surplus (deficit) of operating funding (A-B)
										Sources of capital funding
-	-	-	-	-	-	-	-	-	-	Subsidies and grants for capital expenditure
-	-	-	-	-	-	-	-	-	-	Development and financial contributions

Horowhenua District Council Funding impact statement for the years 2021/22 to 2040/41 for Community Facilities and Services Group of Activities	AP 20/21 \$000	Yr 1 21/22 \$000	Yr 2 22/23 \$000	Yr 3 23/24 \$000	Yr 4 24/25 \$000	Yr 5 25/26 \$000	Yr 6 26/27 \$000	Yr 7 27/28 \$000	Yr 8 28/29 \$000	Yr 9 29/30 \$000	Yr 10 30/31 \$000
Increase (decrease) in debt	254	1,741	2,584	2,203	559	(543)	831	964	658	1,814	513
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Other dedicated capital funding	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	254	1,741	2,584	2,203	559	(543)	831	964	658	1,814	513
Applications of capital funding Capital expenditure											
- to meet additional demand	-	_	_	171	41	_	1,360	1,393	1,458	1,428	1,444
- to improve the level of service	76	1,706	2,891	-	87	-	13	-	95	-	-
- to replace existing assets	938	997	819	2,839	1,484	806	878	1,094	866	2,287	1,199
Increase (decrease) in reserves	-	-	(144)	213	216	223	227	233	236	243	245
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total applications of capital funding (D)	1,014	2,703	3,566	3,223	1,828	1,029	2,478	2,720	2,655	3,958	2,888
Surplus (deficit) of capital funding (C-D)	(760)	(962)	(982)	(1,020)	(1,269)	(1,572)	(1,647)	(1,756)	(1,997)	(2,144)	(2,375)
Funding Balance ((A-B) +(C-D))	-	-	-	-	-	-	-	-	-	-	-
Depreciation	898	962	982	962	1,052	1,349	1,420	1,523	1,761	1,901	2,130

Yr 11 31/32 \$000	Yr 12 32/33 \$000	Yr 13 33/34 \$000	Yr 14 34/35 \$000	Yr 15 35/36 \$000	Yr 16 36/37 \$000	Yr 17 37/38 \$000	Yr 18 38/39 \$000	Yr 19 39/40 \$000	Yr 20 40/41 \$000	Horowhenua District Council Funding impact statement for the years 2021/22 to 2040/41 for Community Facilities and Services Group of Activities
(108)	(98)	49	523	(207)	92	(709)	188	995	(49)	Increase (decrease) in debt
-	-	-	-	-	-	-	-	-	-	Gross proceeds from sale of assets
-	-	-	-	-	-	-	-	-	-	Lump sum contributions
-	-	-	-	-	-	-	-	-	-	Other dedicated capital funding
(108)	(98)	49	523	(207)	92	(709)	188	995	(49)	Total sources of capital funding (C)
										Applications of capital funding
										Capital expenditure
1,467	1,529	1,520	1,762	1,618	1,677	1,791	1,764	1,813	1,861	- to meet additional demand
50	-	-	-	3	16	-	-	115	-	- to improve the level of service
739	868	1,165	1,578	1,085	1,395	969	1,993	2,790	2,390	- to replace existing assets
249	254	255	254	254	254	254	254	254	254	Increase (decrease) in reserves
-	-	-	-	-	-	-	-	-	-	Increase (decrease) of investments
2,505	2,651	2,940	3,594	2,960	3,342	3,014	4,011	4,972	4,505	Total applications of capital funding (D)
(2,613)	(2,749)	(2,891)	(3,071)	(3,167)	(3,250)	(3,723)	(3,823)	(3,977)	(4,554)	Surplus (deficit) of capital funding (C-D)
-	-	-	-	-	-	-	-	-	-	Funding Balance ((A-B) +(C-D))
2,364	2,495	2,636	2,817	2,913	2,996	3,469	3,569	3,723	4,300	Depreciation

# Activity Expenditure for Community Facilities and Services

Activity Operating Expenditure	AP	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Yr 7	Yr 8	Yr 9	Yr 10
Including depreciation	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Aquatic Centres	2,623	2,814	2,995	3,476	3,629	3,809	3,900	4,051	4,235	4,445	4,791
Libraries and Community Centres	5,258	5,384	5,062	5,956	5,858	6,148	6,302	6,468	6,724	6,912	7,026
Total Expenditure	7,881	8,198	8,057	9,432	9,487	9,957	10,202	10,519	10,959	11,357	11,817

Yr 11	Yr 12	Yr 13	Yr 14	Yr 15	Yr 16	Yr 17	Yr 18	Yr 19	Yr 20	Activity Operating Expenditure
31/32	32/33	33/34	34/35	35/36	36/37	37/38	38/39	39/40	40/41	Including depreciation
\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	
4,902	5,034	5,101	5,218	5,309	5,386	5,605	5,689	5,844	6,117	Aquatic Centres
7,234	7,375	7,907	7,981	7,994	7,995	8,234	8,238	8,262	8,586	Libraries and Community Centres
12,136	12,409	13,008	13,199	13,303	13,381	13,839	13,927	14,106	14,703	Total Expenditure

### Property

The Council owns a substantial number of properties throughout the Horowhenua District which support the delivery of Council's activities. The Property Activity ensures that these assets are managed and maintained effectively and in a state 'fit for purpose'.

#### What Property involves:

- Management and maintenance of Council owned property.
- Strategic land purchases and disposal of Council owned property where deemed appropriate.
- Granting of permits and community and commercial leases and licences.
- Undertaking this activity in accordance with the Property Strategy 2015, which informs future decision-making on maintenance, investment and/or disposal of property.

#### Council owns a range of properties including:

- The Council administration building in Levin.
- Commercial properties which are leased to tenants.
- Endowment property Council owns land in Foxton Beach that was formerly owned by the Foxton Harbour Board. Much of this land is subject to perpetual 21 year leases including a number of residential properties with rights of purchase.
- General Properties and land including motor camps, historic and cultural buildings, depots, carparks, and residential and commercial land.

#### Key Projects for 2023/2024

To replace existing assets

• Property renewals program – This project sees the replacement of property assets to ensure they are retained in a 'fit for purpose' state.

Additions to Levels of Service

• Strategic land purchases – Continue purchasing land where strategically or operationally necessary.

## Rationale for this Activity (why we do it):

Activity	Community Outcome	Council Role
Management and	Vibrant Economy	Funder/Provider
maintenance of Council owned properties.	This activity considers the sale of Council property to facilitate growth	
	This activity provides leases and licences to support diversity and resilience in the community.	
	Outstanding Environment	
	This activity ensures the portfolio provides for the wellbeing of people by providing community leases for community centres, and provides land for community funded activities e.g. Surf Lifesaving clubs.	
	Fit for Purpose' Infrastructure	
	This activity is responsible for maintaining Council facilities to meet the needs of current and future populations	
	This activity facilitates growth by providing development land	
	Partnerships with Tangata Whenua	
	This activity involves Tangata Whenua in its strategic and developmental activities and in so doing recognises the role of Mana Whwnua as Kaitiaki of their rohe.	
	Strong communities	

This activity values the diversity of our people and facilitates the use of Council land for community activities in recognising that diversity

This activity consults with community stakeholders and in so doing enables local decision making

This activity provides land via various leasing arrangements to facilitate social and cultural connectedness

This activity provides facilities that allow people to live positive and healthy lifestyles

#### How we will measure our performance

Service	Community How we will measure our performance		Target 2022/23	Target 2023/24	Target 2024/41q	
Council operated facilities are available for public hire.	Fit for purpose infrastructure Strong communities	Facilities availability (hrs) and hire charges by annual review.	8 hrs per day	8 hrs per day	8 hrs per day	

#### What does this tell me?

Halls provide public spaces for local Communities to come together and participate in sport, social or other Community events. This measure shows Council promotes the use of public space, the halls are available and hire charges are set to recover a proportion of cost.

Council's properties	Fit for purpose	All buildings with	Achieve	Achieve	Achieve
will comply with	infrastructure	compliance			
relevant legislation.		schedules will have			
	Strong communities	current building			
		WOF.			

#### What does this tell me?

It is extremely important to Council that our buildings are safe for everyone to use.

#### Challenges Council faces for Property

- A key challenge facing Council for this Activity is changing demands and Community expectations with the use of some of Council's facilities.
- Declining use for some facilities alongside an increase in their operational costs.
- Demand for other Council owned facilities are increasing and therefore Council needs to decide where to focus its funds. This issue will be met by ensuring that as key property assets are developed they are designed to be multi-use and flexible enough to cope with the change in demands and expectations.
- Another challenge is that the District's demographic projections have changed with growth predicting that there will be an 8% increase in persons below 65 compared to 2% of those over 65. This will require the development of active recreational facilities for a range of ages between 2021 and 2041.
- A number of Council's buildings have been identified as earthquake prone. With new legislative requirements to upgrade earthquake prone buildings Council must decide the future of these buildings.

Significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with Property

• There are no known significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with property

#### Key Risks and assumptions associated with Property

- A key assumption for this activity is that Council's Property portfolio will continue to be assessed as core/non-core and readied for sale as necessary
- A key assumption for this Activity is that earthquake prone properties will be maintained in a fit for purpose state, unless identified for disposal as non-core assets.
- A key assumption is that renewals will continue to be completed as scheduled.
- A key assumption for this activity is that the program of property will be completed.

## Capital Expenditure for Property

The following tables have been updated as part of this amendment

Property Project	AP	Yr 1	Yr 2	Yr 3	Yr4	Yr 5	Yr 6	Yr 7	Yr 8	Yr 9	Yr 10
Primary Type- to replace existing	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31
assets	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Community buildings programmed renewals	99	58	67	60	63	-	-	-	-	-	-
Property renewals program	110	337	132	351	703	1,741	419	529	886	1,155	185
Waitarere Beach Surf life club saving design and build	-	1,504	1,654	300	-	-	-	-	-	-	-
General Property renewals	379	-	-	-	-	-	-	-	-	-	-
Dog pound office building renewal	-	21	-	-	-	-	-	-	-	-	-
Levin Depot buildings renewals & repaint	-	33	-	-	-	-	-	-	-	-	-
Levin Depot yard reseal	-	29	-	-	-	-	-	-	-	-	-
Pottery shed replace roof	-	17	-	-	-	-	-	-	-	-	-
Total renewals	588	1,999	1,853	711	766	1,741	419	529	886	1,155	185

Yr 11 31/32 \$000	Yr 12 32/33 \$000	Yr 13 33/34 \$000	Yr 14 34/35 \$000	Yr 15 35/36 \$000	Yr 16 36/37 \$000	Yr 17 37/38 \$000	Yr 18 38/39 \$000	Yr 19 39/40 \$000	Yr 20 40/41 \$000	Water SupplyProperty Project Primary Type- to replace existing assets
										Community buildings programmed renewals
<u>558</u>	853 1,456	1,456 1,707	1,707 1,945	1,945 1,268	1,268 1,291	1,291 853	853 1,034	1,034 576	<u>576</u> -	Property renewals program
										Waitarere Beach Surf life club saving design and build
										General Property renewals
										Dog pound office building renewal
										Levin Depot buildings renewals & repaint
										Levin Depot yard reseal
										Pottery shed replace roof
_	_	-	_ ]	-	-	_	-	_	-	
<u>558</u> <del>558</del>	853 4,456	1,456 1,707	1,707 1,945	1,945 1,268	<u>1,268</u> <del>1,291</del>	1,291 853	853 4,034	1,034 576	<u>576</u> –	Total renewals

Property Project	AP	Yr 1	Yr 2	Yr 3	Yr4	Yr 5	Yr 6	Yr 7	Yr 8	Yr 9	Yr 10
Primary Type- to improve the	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31
Level of Service	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Strategic land purchases	-	1,500	1,541	1,500	-	-	-	-	-	-	-
Endowment Subdivision Forbes	200	-	-	-	-	-	-	-	-	-	-
Total level of service	200	1,500	1,541	1,500	-	-	-	-	-	-	-

Property Project	Yr 20	Yr 19	Yr 18	Yr 17	Yr 16	Yr 15	Yr 14	Yr 13	Yr 12	Yr 11
Primary Type- to improve the <u>⊩</u> evel of	40/41	39/40	38/39	37/38	36/37	35/36	34/35	33/34	32/33	31/32
<u>s</u> ervice	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Strategic land purchases	-	-	-	-	-	-	-	-	-	-
Endowment Subdivision Forbes Rd extension	-	-	-	-	-	-	-	-	-	-
Total level of service	-	-	-	-	-	-	-	-	-	-

Total Property Projects by Type	AP 20/21 \$000	Yr 1 21/22 \$000	Yr 2 22/23 \$000	Yr 3 23/24 \$000	Yr 4 24/25 \$000	Yr 5 25/26 \$000	Yr 6 26/27 \$000	Yr 7 27/28 \$000	Yr 8 28/29 \$000	Yr 9 29/30 \$000	Yr 10 30/31 \$000
Growth	-	-	-	-	-	-	-	-	-	-	-
Level of Service	200	1,500	1,541	1,500	-	-	-	-	-	-	-
Renewals	588	1,999	1,853	711	767	1,741	419	529	886	1,155	185
Total Property Projects	788	3,499	3,394	2,211	767	1,741	419	529	886	1,155	185

Total Property Projects by Type	Yr 20 40/41 \$000	Yr 19 39/40 \$000	Yr 18 38/39 \$000	Yr 17 37/38 \$000	Yr 16 36/37 \$000		Yr 14 34/35 \$000	Yr 13 33/34 \$000	Yr 12 32/33 \$000	Yr 11 31/32 \$000
Growth										
Level of Service										
Renewals	<u>576</u> –	1,034 576	<u>853</u> <del>1,034</del>	1,291 853	1,268 1,291	1,945 1,268	<u>1,707</u> <del>1,945</del>	1,456 1,707	853 1,456	<u>558</u> <del>558</del>
	<u>-</u>	<u>-</u>	_	_	_	_	_	_	_	_
Total Property Projects	<u>576</u> -	1,034 576	853 1,034	1,291 853	1,268 1,291	1,945 1,268	1,707 1,945	1,456 1,707	853 1,456	<u>558</u> <del>55</del> 8

# Forecast Funding Impact Statement for Property

Horowhenua District Council Funding impact statement for the years 2021/22 to 2040/41 for Property Group of Activities	AP 20/21 \$000	Yr 1 21/22 \$000	Yr 2 22/23 \$000	Yr 3 23/24 \$000	Yr 4 24/25 \$000	Yr 5 25/26 \$000	Yr 6 26/27 \$000	Yr 7 27/28 \$000	Yr 8 28/29 \$000	Yr 9 29/30 \$000	Yr 10 30/31 \$000
Sources of Operating Funding											
General rates, uniform annual general charges, rates penalties	925	852	1,176	968	1,195	248	336	1,435	1,795	1,622	1,670
Targeted rates	-	-	-	-	-	-	-	-	-	-	-
Subsidies and grants for operating purposes	-	-	-	-	-	-	-	-	-	-	-
Fees and charges	166	171	298	267	183	188	192	196	201	206	210
Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	-	-	-	-	-	-	-	-	-
Internal charges and overheads recovered	1	194	190	27	-	-	-	-	-	-	-
Total Operating Funding (A)	1,506	1,622	2,075	1,714	1,845	918	1,011	2,115	2,489	2,321	2,374
Applications of Operating Funding											
Payments to staff and suppliers	842	1,088	1,381	988	990	1,012	1,045	1,080	1,108	780	804
Finance costs	301	195	375	408	414	472	521	543	568	599	614
Internal charges and overheads applied	311	377	370	-	-	-	-	-	-	-	-
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total applications of operating funding (B)	1,454	1,660	2,126	1,396	1,404	1,484	1,566	1,623	1,676	1,379	1,418
Ourselve (deficit) of a south of feeding (A.D.)	50	(00)	(54)	040	444	(500)	(555)	400	040	0.40	0.50
Surplus (deficit) of operating funding (A-B)	52	(38)	(51)	318	441	(566)	(555)	492	813	942	956
Sources of capital funding											
Subsidies and grants for capital expenditure	-	200	-	65	-	-	-	-	-	-	-
Development and financial contributions	-	-	-	-	-	-	-	-	-	-	-

3	r 11 1/32 6000	Yr 12 32/33 \$000	Yr 13 33/34 \$000	Yr 14 34/35 \$000	Yr 15 35/36 \$000	Yr 16 36/37 \$000	Yr 17 37/38 \$000	Yr 18 38/39 \$000	Yr 19 39/40 \$000	Yr 20 40/41 \$000	Horowhenua District Council Funding impact statement for the years 2021/22 to 2040/41 for Property Group of Activities
											Sources of Operating Funding
1	,701	1,743	1,794	1,889	1,981	2,065	2,167	2,217	2,253	2,339	General rates, uniform annual general charges, rates penalties
	-	-	-	-	-	-	-	-	-	-	Targeted rates
	-	-	-	-	-	-	-	-	-	-	Subsidies and grants for operating purposes
	214	218	218	218	218	218	218	218	218	218	Fees and charges
	-	-	-	-	-	-	-	-	-	-	Local authorities fuel tax, fines, infringement fees, and other receipts
	-	-	-	-	-	-	-	-	-	-	Internal charges and overheads recovered
2	,413	2,459	2,505	2,601	2,688	2,766	2,877	2,921	2,951	3,047	Total Operating Funding (A)
											Applications of Operating Funding
	819	843	848	844	851	856	848	854	860	851	Payments to staff and suppliers
	616	631	666	720	783	835	869	893	910	918	Finance costs
	-	-	-	-	-	-	-	-	-	-	Internal charges and overheads applied
	-	-	-	-	-	-	-	-	-	-	Other operating funding applications
1	,435	1,474	1,514	1,564	1,634	1,691	1,717	1,747	1,770	1,769	Total applications of operating funding (B)
	978	985	991	1,037	1,054	1,075	1,160	1,174	1,181	1,278	Surplus (deficit) of operating funding (A-B)
											Sources of capital funding
	-	-	-	-	-	-	-	-	-	-	Subsidies and grants for capital expenditure
	-	-	-	-	-	-	-	-	-	-	Development and financial contributions

Horowhenua District Council	AP	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Yr 7	Yr 8	Yr 9	Yr 10
Funding impact statement for the years	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31
2021/22 to 2040/41 for Property Group	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
of Activities											
Increase (decrease) in debt	(2,986)	4,511	436	(4,166)	818	1,757	422	533	574	831	(153)
Gross proceeds from sale of assets	5,000	650	4,180	6,316	-	-	-	-	-	-	-
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Other dedicated capital funding	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	2,014	5,361	4,616	2,215	818	1,757	422	533	574	831	(153)
Applications of capital funding											
Capital expenditure											
- to meet additional demand	-	1,700	-	-	-	-	-	-	-	-	-
- to improve the level of service	200	1,500	-	1,500	-	-	-	-	-	-	-
- to replace existing assets	588	1,999	3,040	711	767	1,741	419	529	886	1,155	185
Increase (decrease) in reserves	1,278	124	1,525	322	492	(550)	(552)	496	501	618	618
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total applications of capital funding (D)	2,066	5,323	4,565	2,533	1,259	1,191	(133)	1,025	1,387	1,773	803
Surplus (deficit) of capital funding (C-D)	(52)	38	51	(318)	(441)	566	555	(492)	(813)	(942)	(956)
Funding Balance ((A-B) +(C-D))	-	-	-	-	-	-	-	-	-	-	-
Depreciation	259	266	275	266	273	315	335	340	368	379	393

Yr 11	Yr 12	Yr 13	Yr 14	Yr 15	Yr 16	Yr 17	Yr 18	Yr 19	Yr 20	Horowhenua District Council
31/32	32/33	33/34	34/35	35/36	36/37	37/38	38/39	39/40	40/41	Funding impact statement for the
\$000	\$000	\$000	\$000	\$000	\$000	<u>\$000</u>	\$000	\$000	<u>\$000</u>	years 2021/22 to 2040/41 for Water
										SupplyProperty Group of Activities
<u>203</u>	<u>490</u>	<u>1,082</u>	<u>1,289</u>	<u>1,505</u>	<u>800</u>	<u>748</u>	<u>289</u>	<u>457</u>	<u>(89)</u>	Increase (decrease) in debt
Ξ	Ξ	Ξ	=	=	Ξ	Ξ	Ξ	=	Ξ	Gross proceeds from sale of assets
_	_	Ξ	<u>-</u>	=	Ξ.	_	_	_	_	Lump sum contributions
Ξ	Ξ	=	Ξ	=	Ξ	=	Ξ	=	Ξ	Other dedicated capital funding
<u>203</u>	<u>490</u>	<u>1,082</u>	<u>1,289</u>	<u>1,505</u>	<u>800</u>	<u>748</u>	<u>289</u>	<u>457</u>	<u>(89)</u>	Total sources of capital funding (C)
										_
										<b>Applications of capital funding</b>
										Capital expenditure
==	==	==	<u></u>	=	=	==	=	==	==	- to meet additional demand
=	=	=	=	=	=	=	=	=	=	- to improve the level of service
<u>558<del>558</del></u>	853 <del>1,456</del>	<u>1,456<del>1,707</del></u>	<u>1,707<del>1,945</del></u>	1,945 <del>1,268</del>	<u>1,268<del>1,291</del></u>	<u>1,291<del>853</del></u>	<u>853<del>1,034</del></u>	<u>1,034<del>576</del></u>	<u>576-</u>	- to replace existing assets
<u>623<del>623</del></u>	<u>622<del>19</del></u>	<u>617<del>366</del></u>	<u>619<del>381</del></u>	614 <del>1,291</del>	<u>607<del>584</del></u>	617 <del>1,055</del>	<u>610429</u>	<u>604<del>1,062</del></u>	613 <del>1,189</del>	Increase (decrease) in reserves
=	Ξ.	=	=	=	=	Ξ	Ξ	Ξ.	=	Increase (decrease) of investments
<u>1,181</u>	<u>1,475</u>	2,073	<u>2,326</u>	2,559	<u>1,875</u>	<u>1,908</u>	<u>1,463</u>	<u>1,638</u>	<u>1,189</u>	Total applications of capital funding
										<u>(D)</u>
										_
<u>(978)</u>	<u>(985)</u>	<u>(991)</u>	<u>(1,037)</u>	<u>(1,054)</u>	<u>(1,075)</u>	<u>(1,160)</u>	<u>(1,174)</u>	<u>(1,181)</u>	<u>(1,278)</u>	Surplus (deficit) of capital funding (C-
										<u>D)</u>
										-
Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Funding Balance ((A-B) +(C-D))
										_
<u>411</u>	<u>418</u>	<u>429</u>	<u>473</u>	<u>496</u>	<u>523</u>	<u>599</u>	<u>619</u>	<u>632</u>	<u>720</u>	<u>Depreciation</u>

# Activity Expenditure for Property

Activity Operating Expenditure	AP	<u>Yr 1</u>	<u>Yr 2</u>	<u>Yr 3</u>	<u>Yr 4</u>	<u>Yr 5</u>	<u>Yr 6</u>	<u>Yr 7</u>	<u>Yr 8</u>	<u>Yr 9</u>	<u>Yr 10</u>
Including depreciation	<u>20/21</u>	21/22	22/23		<u>24/25</u>	<u>25/26</u>	<u> 26/27</u>	<u>27/28</u>	<u>28/29</u>	<u>29/30</u>	<u>30/31</u>
	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>
Endowment	<u>287</u>	<u>363</u>	<u>408</u>	<u>224</u>	<u>120</u>	<u>127</u>	<u>133</u>	<u>140</u>	<u>146</u>	<u>31</u>	<u>34</u>
General Property	<u>718</u>	<u>872</u>	<u>1,264</u>	<u>1,074</u>	<u>1,228</u>	<u>1,333</u>	<u>1,428</u>	<u>1,482</u>	<u>1,550</u>	<u>1,378</u>	<u>1,427</u>
Campgrounds	<u>20</u>	<u>20</u>	<u>21</u>	<u>22</u>	<u>22</u>	<u>22</u>	<u>23</u>	<u>23</u>	<u>24</u>	<u>24</u>	<u>25</u>
Commercial Property	Ξ	Ξ	<u>33</u>	<u>46</u>	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ
Council Building	<u>273</u>	<u>266</u>	<u>270</u>	<u>296</u>	<u>307</u>	<u>317</u>	<u>317</u>	<u>318</u>	<u>324</u>	<u>325</u>	<u>325</u>
Total Expenditure	<u>1,298</u>	<u>1,521</u>	<u>1,996</u>	<u>1,662</u>	<u>1,677</u>	<u>1,799</u>	<u>1,901</u>	<u>1,963</u>	2,044	<u>1,758</u>	<u>1,811</u>
Activity Operating Expenditure		<u>Yr 11</u>	<u>Yr 12</u>	<u>Yr 13</u>	<u>Yr 14</u>	<del>Yr 15</del>	<u>Yr 16</u>	<u>Yr 17</u>	<u>Yr 18</u>	<u>Yr 19</u>	Yr 20
Including depreciation		<u>31/32</u>	<del>32/33</del>	<del>33/34</del>	<del>34/35</del>	<del>35/36</del>	<del>36/37</del>	<del>37/38</del>	<del>38/39</del>	<del>39/40</del>	<del>40/41</del>
		<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>
Endowment		26	20	<del>39</del>	<del>39</del>	<del>39</del>	<del>39</del>	<del>39</del>	<del>39</del>	<del>39</del>	<del>39</del>
		<del>36</del>	<del>39</del>	<u> </u>	<u>00</u>	<u>00</u>		<u> </u>			
General Property		<del>30</del> <u>1,457</u>	<del>39</del> <u>1,500</u>	<u>99</u> <u>1,555</u>	<u>1,648</u>	<u>55</u> <u>1,744</u>	<u>1,832</u>	<u>1,928</u>	<u>1,982</u>	<del>2,022</del>	<del>2,102</del>
General Property  Camp Grounds  Commercial Property		<u>1,457</u>	<u>1,500</u>	<u>1,555</u>	<del>1,648</del>	<u>1,744</u>	<u>1,832</u>	<del>1,928</del>	<u>1,982</u>	<del>2,022</del>	2,102 25 =
General Property  Camp Grounds		1,457 25	<u>1,500</u> <u>25</u>	1,555 25	1,648 25	1,744 25	1,832 25	1,928 25	1,982 25	2,022 25	2,102 25

<u>Yr 11</u>	<u>Yr 12</u>	<u>Yr 13</u>	<u>Yr 14</u>	<u>Yr 15</u>	<u>Yr 16</u>	<u>Yr 17</u>	<u>Yr 18</u>	<u>Yr 19</u>	<u>Yr 20</u>	Activity Operating Expenditure
31/32	<u>32/33</u>	<u>33/34</u>	<u>34/35</u>	<u>35/36</u>	<u>36/37</u>	<u>37/38</u>	38/39	<u>39/40</u>	40/41	Including depreciation
<u>\$000</u>										
<u>36</u>	<u>39</u>	<u>Endowment</u>								
<u>1,457</u>	<u>1,500</u>	<u>1,555</u>	<u>1,648</u>	<u>1,744</u>	<u>1,832</u>	<u>1,928</u>	<u>1,982</u>	2,022	<u>2,102</u>	General Property
<u>25</u>	<u>Campgrounds</u>									
Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Commercial Property
<u>328</u>	<u>328</u>	<u>324</u>	<u>325</u>	<u>322</u>	<u>318</u>	<u>324</u>	<u>320</u>	<u>316</u>	<u>323</u>	Council Building
<u>1,846</u>	<u>1,892</u>	<u>1,943</u>	<u>2,037</u>	<u>2,130</u>	<u>2,214</u>	<u>2,316</u>	<u>2,366</u>	<u>2,402</u>	<u>2,489</u>	<u>Total Expenditure</u>

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## Community Infrastructure

The Community Infrastructure Group of Activities is made up of a number of sub-activities, which aim to provide both passive and active amenities for the Community to use.

The Community Infrastructure Group of Activities include:

- Beautification
- Cemetery administration, maintenance and management
- Maintenance and administration of Public Halls for hire
- Maintenance and management of Public Toilets
- Maintenance and management of Parks and Reserves
- Maintenance, management and administration of Sports Grounds
- Urban cleansing being the maintenance and management of the roading network in the urban residential zone.

# Reserves, Sports Grounds, Cemeteries, Beautification, Urban Cleansing, Public Halls, and Public Toilets

This Activity aims to provide management of reserves, sports grounds cemeteries, street beautification, maintenance of berms on the roading network (urban cleansing), public halls and public toilets.

What Reserves, Beautification, Public Halls, Sports Grounds, and Cemeteries involves:

- Line clearance and other tree works on the roading network, maintenance of all street gardens;
- Establishment and maintenance of cemeteries under the Burial and Cremation Act 1964;.
- Maintaining public halls in Levin, Foxton and Shannon.
- Establishment and maintenance of public toilets for the purpose of tourism and public health.
- Maintenance of neighbourhood reserves, riverside and lakeside picnic areas, beaches, and public gardens, and sports grounds.
- Mowing of berms, rubbish bin emptying, and the urban road weed spraying programme.
- Providing Reserve Management Plans (RMP) for Council rese

#### Key Projects for 2023/2024

#### To replace existing assets

- Reserve renewals this project ensures that Council's parks and Reserves are maintained in a state which is 'fit for purpose'
- Waikawa beach Pedestrian Bridge the Pedestrian bridge at Waikawa is in need of renewal/replacement this project will consider what bridge structure may replace the existing

#### To improve the levels of service

- Ohau River Tracks Improvement this project looks to connect a series of HDC Reserves along the Ohau river to establish a riverside walk and considers improvements to Parakawau Reserve.
- Playford Park Improvements this project sees the ongoing improvements at Levin's most well-used sporting facility.

#### Rationale for this Activity (why we do it):

Activity	Community Outcome	Council Role
Maintain public reserves	Outstanding Environment	Funder /
	High quality parks, gardens and streetscapes provide for physical and physiological	Provider /
	wellbeing of communities	Advocate
	This activity provides for the environmental restoration of streams, lakes, and sea-scapes	
	This activity is responsible for maintaining a range of natural features	
	Partnership with Tangata Whenua	
	This activity through consultation with Mana whenua recognises their role as Kaitiaki of their	
	respective rohe.	
	Strong communities	
	This activity recognises the diversity of the community and provides high-quality spaces and	
	places for the purpose of recreation and leisure.	
	This activity meets regularly with resident organisations, clubs, and user groups recognising	
	the interest and pride of those communities in local greenspace and thereby permits local	
	decision making.	

This activity through its SSP's, RMP's and other strategic documents ensures the provision of community infrastructure in a high growth environment.

This activity perceives its service providers as extensions of its role and builds highly collaborative relationships with them in the interest of building stronger and more resilient communities.

Manage a beautification programme across the District

#### **Vibrant Economy**

A well-maintained and high-quality streetscape encouranges business and residents to relocate to the district

#### **Outstanding Environment**

This activity preserves its environmental assets assigning an amenity value to its street tree asset.

This activity preserves a balance between economic growth and the natural environment by preserving key features of its green portfolio (eg Prouse Bush).

A well-maintained streetscape improves the psychological well-being of the community.

#### 'Fit for purpose' Infrastructure

This activity appertains specifically to the roading asset where a good level of maintenance preserves the lifecycle of the asset and mitigates infrastructural damage through line clearance and the clearance of signs.

Street gardens help to manage stormwater and street trees improve shading, and act as a carbon sink to reduce the effects of global warming.

#### **Strong communities**

The Horowhenua has a well-established urban treescape that contributes to its heritage and identity which is maintained under this activity

A well-maintained streetscape contributes to healthy psychological outcomes and has been shown to reduce anti-social behaviour and other social inequities.

Maintain sports grounds for public use.

#### **Outstanding Environment**

High quality sportsgrounds provide for physical and physiological wellbeing of communities.

#### 'Fit for purpose' Infrastructure

Public sportsgrounds provide for community infrastructure.

Funder/Provider

Funder/Provider

Development plans of significant sportsground facilitate growth.

#### Partnership with Tangata Whenua

This activity through consultation with Mana whenua recognises their role as Kaitiaki of their respective rohe.

#### **Strong communities**

This activity recognises the diversity of the community and provides high-quality spaces and places for the purpose of recreation and leisure

This activity meets regularly with resident organisations, clubs, and user groups recognising the interest and pride of those communities in local greenspace and thereby permits local decision making

This activity through its SSP's, RMP's and other strategic documents ensures the provision of community infrastructure in a high growth environment

This activity perceives its service providers as extensions of its role and builds highly collaborative relationships with them in the interest of building stronger and more resilient communities

Operat	e ceme	teries
- 1		

#### **Outstanding Environment**

Provision of cemeteries provides for the psychological stresses and grief arising from bereavement and in this way supports the wellbeing of the community.

#### 'Fit for purpose' Infrastructure

This activity provides for the needs of existing and future generations. This activity provides for affordable places of rest for the community

#### Strong communities

Existing and proposed improvements allow for an increasingly diverse population.

This activity maintains a range of cemeteries with significant heritage value that contribute to the community's sense of identity.

Undertake Urban Cleansing on the urban residential roading network

#### **Vibrant Economy**

A well-maintained and high-quality streetscape encourages business and residents to relocate

#### **Outstanding environment**

A well-maintained streetscape improves the psychological well-being of the community

Funder/Provider

Funder/Provider

	'Fit for purpose' infrastructure This activity relates specifically to the roading asset where a good level of maintenance preserves the lifecycle of the asset and mitigates infrastructural damage.  Strong communities A well-maintained streetscape contributes to healthy psychological outcomes and has been shown to reduce anti-social behaviour and other social inequities	
Provide and maintain Community Halls	Strong communities  Community Halls contribute to the community's sense of identity and provide heritage	Funder/Provider
Provide and maintain Public Toilets	Vibrant economy This activity contributes to the economy by providing facilities for residents and visitors.  Outstanding environment This activity supports the well-being of people living in, or visiting the Horowhenua.  'Fit for purpose' infrastructure  Maintenance of existing, and provision of new facilities in this activity meet the needs of current and future generations.	Funder/Provider

## How we will measure our performance

Service	Community	How we will	Target 2022/23	Target 2023/24	Target 2024/41
	Outcomes	measure our			
		performance			
Reserves are available for Community use.	Vibrant economy  Outstanding environment  Fit for purpose infrastructure	Residential dwellings in urban areas are within 400 metres to local reserves, either Council or privately provided.	≥ 80%	≥ 80%	≥ 80%
			≥ 80%	≥ 80%	≥ 80%

	Partnership with	Residential			
	Tangata Whenua	dwellings in urban			
		areas are within 800			
	Strong communities	metres of			
		playgrounds or			
		destination reserves.			
What does this tell me?	Reserves allow a diverse	range of pursuits importa	ant to the enjoyment of h	ealthy lifestyles. This mea	asure shows Council
that its reserves are loca	ated in areas where they a	are accessible to the publ			
Reserves meet local	Outstanding	Percentage of	≥ 80%	≥ 80%	≥ 80%
needs.	environment	customers satisfied			
		with the service,			
	Fit for purpose	based on the Annual			
	Infrastructure	Customer			
		Satisfaction Survey.			
	Strong communities				
What does this tell me?	The percentage of satisfi	ied customers gives us an	indication of the quality	of service we are providir	ng.
Sports grounds are	Vibrant economy	Percent of time that	≥ 95%	≥ 95%	≥ 95%
available for		sport grounds are			
Community use.	Outstanding	available for use			
	environment	during their opening			
		hours.			
	Fit for purpose				
	infrastructure				
	Partnership with				
	Tangata Whenua				
	Strong communities				
What does this tell me?	Sports grounds cater for	both organised and casua	al sports. This measure sh	ows Council have ground	ls available all year

round.

		<5	<5	<5
environment	Customer Request			
	Management			
Fit for purpose	complaints reporting			
infrastructure	of ground conditions			
	per annum.			
Strong communities				
he number of complain	ts gives us an indication c	of the quality of service w	e are providing.	
Outstanding	Playground facilities	Achieve	Achieve	Achieve
environment	comply with relevant			
	National Playground			
Fit for purpose	standards.			
infrastructure				
Strong communities				
t is extremely important	to Council our playgrour	ds are safe for everyone	to use.	
Strong communities	Number of uses per	10	10	10
	fortnight for			
	Community Halls.			
F ii S t	Fit for purpose Infrastructure  Strong communities In he number of complain Outstanding Environment  Fit for purpose Infrastructure  Strong communities It is extremely important	Management complaints reporting of ground conditions per annum.  Strong communities The number of complaints gives us an indication of Dutstanding environment  Fit for purpose infrastructure  Strong communities  Fit for purpose infrastructure  Strong communities  Fit for purpose is extremely important to Council our playground fortnight for	Management complaints reporting of ground conditions per annum.  Strong communities  The number of complaints gives us an indication of the quality of service we comply with relevant National Playground standards.  Fit for purpose infrastructure  Strong communities  The strong communities of ground conditions per annum.  Playground facilities comply with relevant National Playground standards.  Fit for purpose infrastructure  Strong communities  The strong communities of ground conditions per annum.  Playground facilities comply with relevant National Playground standards.  Strong communities  The strong communities of ground conditions per annum.  Playground facilities comply with relevant National Playground standards.	Management complaints reporting of ground conditions per annum.  Strong communities  the number of complaints gives us an indication of the quality of service we are providing.  Dutstanding Playground facilities comply with relevant National Playground standards.  Fit for purpose infrastructure  Strong communities  Strong communities  Number of uses per fortnight for  Management complaints reporting of ground conditions per annum.  Achieve Achieve  Achieve

Challenges Council faces for Reserves, Sports Grounds, Cemeteries, Beautification, Urban Cleansing, Public Halls, and Public Toilets

Changes in levels of demand and Community expectations are challenges facing Council for this Activity. These challenges are addressed by ensuring that reserves and sports grounds are developed to be multi-use and flexible enough to cope with changes in demands and expectations.

- The growth currently being experienced by Council will lead to pressure on existing resources and result in the proliferation of new reserves and green-space as subdivisions continue apace. This together with increasing inflationary pressures will increase the cost of the service, or alternatively will lead to Level of Service reductions.
- In the context of cemeteries and Horowhenua's changing demographic, there will be the need to consider less traditional users which may necessitate developing options for natural burials and/or changes to plot depth, size and orientation. Use of some facilities may also be a challenge, with usage decreasing and operational costs increasing.
- The accelerated growth will also support the need to maintain sufficient funding to maintain existing Level of Service and expansion of the network via subdivision or other means. In addition, a lack of asset knowledge and condition together with deferred maintenance funding will require higher expenditure to maintain existing Levels of Service in the short-term.
- Due to the lack of growth in the past, there has been a lack of strategic long-term planning for sports grounds and reserves assets, cemeteries, and shared pathways. The current RMP process, together with the regional facilities plan, should assist in this regard. In an increasingly technology savvy environment there will be the need to develop the e-citizens agenda across the Community Services portfolio.
- Changes to environmental standards may also be a challenge faced by Council. These changes may require Council to consider more riparian planting, dune stabilisation, succession planting than has traditionally been considered in the past, as well as having less reliance on traditional means of weed control (herbicides). These changes will inevitably result in additional costs.
- Vandalism and graffiti are challenges faced by Council for this Activity. Where possible Council designs assets to CPTED (Crime Prevention Through Environmental Design) standards. Horowhenua District Council 2021-2041 Long Term Plan 1378
- Another challenge facing Council is that the Community Halls in Levin and Foxton have been identified as being earthquake prone.
   Council proposes to manage this issue by transferring the halls to local community groups (Foxton Memorial Hall), and/or repurposing them (Levin Memorial Hall). Both Levin Domain Grandstand and Shannon Domain Grandstand are earthquake prone and will need to be strengthened or demolished and rebuilt.

Significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with Reserves, Sports Grounds, Cemeteries, Beautification, Urban Cleansing, Public Halls, and Public Toilets

• There are no known significant negative effects associated with the social, cultural, economic and environmental wellbeing of the local community associated with Reserves, Sports Grounds, Cemeteries, Beautification, Urban Cleansing, Public Halls, and Public Toilets.

Key Risks and Assumptions associated with Reserves, Sports Grounds, Cemeteries, Beautification, Urban Cleansing, Public Halls, and Public Toilets.

- Due to the active nature of some assets used within this Activity, there are varying levels of personal and social risks within some sub-activities. For example, playgrounds contain a range of inherent risks to personal safety. These types of risks are removed or managed by adherence to a range of standards regulating how these assets and activities are to be run.
- Earthquake prone buildings owned by Council will need to be strengthened in line with current legislation, or alternatively considered for disposal.
- There are increased expectations from local community groups that Council will raise its Levels of Service in this activity.
- A deferred renewals program from 2010 until 2016 has led to a 'bow wave' of necessary repairs with some assets failing prior to having been renewed.
- Council is finding itself having to deal with previously unconsidered growth and a change in demographic which is leading to a range of conflicting priorities as it applies to Council's Recreation and Leisure asset.
- An increased level of subdivision and inflationary pressure will increase the cost of this activity, or alternatively will lead to the need to make reductions in the Levels of Service currently enjoyed by the community.

## Capital Expenditure for Community Infrastructure

The following tables have been updated to reflect the changes made to the budgets from the 2022/23 financial year and beyond.

Community Infrastructure Project Primary Type- to replace existing assets	AP 20/21 \$000	Yr 1 21/22 \$000	Yr 2 22/23 \$000	Yr 3 23/24 \$000	Yr 4 24/25 \$000	Yr 5 25/26 \$000	Yr 6 26/27 \$000	Yr 7 27/28 \$000	Yr 8 28/29 \$000	Yr 9 29/30 \$000	Yr 10 30/31 \$000
District halls & pavilions reactive	-	27	29	31	30	-	-	-	-	-	-
renewals Public toilets - Minor renewals	_	54	58	61	60	_	_	-	_	_	_
Reserves renewals (non-building)	-	961	989	613	997	1,024	1,047	1,067	1,085	1,099	1,111
Sportsgrounds renewals (buildings)	-	152	9	44	731	88	442	78	69	116	356
Waikawa Beach Pedestrian Bridge	50	50	10	281	-	-	-	-	-	-	-
Public toilets - Major renewals	-	451	-	-	-	479	-	499	-	-	-
Tara-Ika - Community Sporting Fields	-	-	-	-	3,626	-	-	-	-	-	-
Mangahao tracks renewals / improvements	-	-	-	26	26	-	-	-	-	-	-
Reserves renewals (buildings)	-	2	34	248	16	42	110	21	47	60	57
Forestry Target Reserve	-	-	-	-	309	327	-	-	-	-	-
Donnelly Park - Replace netball lights	-	180	-	-	-	-	-	-	-	-	-
Park lighting replacement	-	255	-	-	-	-	-	-	-	-	-
Levin Adventure Park Renewals	-	-	322	-	-	-	-	-	-	-	-
District Halls (& Pavilions) - Reactive renewals	27	-	-	-	-	-	-	-	-	-	-
District play equipment	80	-	-	-	-	-	-	-	-	-	-
District Play Equipment Bark mulch	14	-	-	-	-	-	-	-	-	-	-
Endowment - Foxton Beach Reserves projects	204	-	-	-	-	-	-	-	-	-	-
Public toilets - Minor renewals	19	-	-	-	-	-	-	-	-	-	-
Reserves renewals	259	-	-	-	-	-	-	-	-	-	-
Waikawa Beach pedestrian bridge	50	-	-	-	-	-	-	-	-	-	-
Total renewal	653	2,132	1,451	1,304	5,795	1,960	1,599	1,665	1,201	1,275	1,524
Yr 11 Yr 12 Yr 13 31/32 32/33 33/34 \$000 \$000 \$000	Yr 14 34/35 \$000	Yr 15 35/36 \$000	Yr 16 36/37 \$000	Yr 17 37/38 \$000	Yr 18 38/39 \$000	Yr 19 39/40 \$000	Yr 20 40/41 \$000		nmunity Inf mary Type-		

-	-	-	-	-	-	-	-	-	-	D	istrict halls	& pavilions	reactive renewals
-	-	-	-	-	-	-	-	-	-		Public toile	ets - Minor	
1,123	1,133	1,170	1,208	1,245	1,283	1,320	1,358	1,395	1,433	Re	serves ren	ewals (non-	-building)
26	83	71	137	561	461	83	1,081	83	364	Spor	tsgrounds	renewals (b	ouildings)
-	-	-	-	-	-	-	-	-	-	Wai	kawa Beac	h Pedestria	an Bridge
-	-	-	565	-	-	-	-	-	670		Public toile	ets - Major	renewals
-	-	-	-	-	-	-	-	-	-	Tara-Ik	a - Commi	unity Sporti	ng Fields
-	-	-	-	-	-	-	-	-	-		_	•	vements
31	35	79	66	138	141	338	26	1,885	153		Reserves	renewals (b	ouildings)
-	-	-	-	-	-	-	-	-	-		Fore	stry Target	Reserve
-	-	-	-	-	-	-	-	-	-	Donne	ly Park - R	eplace netl	oall lights
-	-	-	-	-	-	-	-	-	-		Park	lighting rep	lacement
-	-	-	-	-	-	-	-	-	-	L	evin Adven	iture Park F	Renewals
-	-	-	-	-	-	-	-	-	-	Distric	•		renewals
-	-	-	-	-	-	-	-	-	-		Dis	strict play e	quipment
-	-	-	-	-	-	-	-	-	-	Distr	ict Play Eq	uipment Ba	ark mulch
-	-	-	-	-	-	-	-	-	-	Endowr		ton Beach f	projects
-	-	-	-	-	-	-	-	-	-		Public toile	ets - Minor	
-	-	-	-	-	-	-	-	-	-			Reserves	
-	-	-	-	-	-	-	-	-	-	Wa	ikawa Bead	ch pedestria	an bridge
1,180	1,251	1,320	1,976	1,944	1,885	1,741	2,465	3,363	2,620			Total r	enewals
	ype- to imp	cture Projec rove the	et AP 20/21 \$000	Yr 1 21/22 \$000	Yr 2 22/23 \$000	Yr 3 23/24 \$000	Yr 4 24/25 \$000	Yr 5 25/26 \$000	Yr 6 26/27 \$000	Yr 7 27/28 \$000	Yr 8 28/29 \$000	Yr 9 29/30 \$000	Yr 10 30/31 \$000
District fer	cing contin	gency	-	46	48	47	50	53	54	58	56	90	62

Coastal reserve resiliency program	-	50	51	53	52	53	54	55	56	57	58
District play equipment	-	82	88	-	-	-	-	-	-	-	-
Foxton Beach Reserves (FHA)	-	700	-	=	-	-	-	-	-	=	-
Cemetery - Avenue Rd - Development	-	-	-	-	155	-	381	-	394	-	-
Cemetery - Avenue Rd - Extend burial and cremation sites	-	-	-	=	-	102	-	-	-	=	-
Waitarere Domain improvements	-	85	57	56	10	-	-	-	-	-	-
Stream management plan	-	16	16	18	18	18	20	20	127	43	23
Foxton East Beautification	-	-	31	31	31	-	-	-	-	-	-
Mangahao tracks renewals / improvements	-	- 1	26	-	-	-	-	-	-	-	-
Stafford Street Reserves improvement	-	-	31	-	155	-	-	-	-	-	-
Playford Park - Improvements	-	450	154	158	-	-	-	-	-	-	-
Levin Domain Grandstand	-	160	-	-	-	-	-	-	-	1,370	-
Oxford Street Beautification (Transforming Taitoko)	=	-	-	-	-	-	65	266	270	274	-
Revoked SH1 Beautification	-	-	-	-	-	-	-	-	113	171	173
Cemetery - Foxton - Development Plan	-	-	-	60	-	-	-	-	-	-	-
Cemetery - Foxton - Development	-	-	-	-	-	106	-	277	-	286	-
Cemetery - Shannon - Extension	-	-	-	-	466	-	-	-	-	-	-
Cemetery - Manakau - Extension	-	-	-	-	-	479	-	-	-	-	-
Cemetery - Manakau - Logging	-	-	-	-	155	-	-	-	-	-	-

Yr 11 31/32 \$000	Yr 12 32/33 \$000	Yr 13 33/34 \$000	Yr 14 34/35 \$000	Yr 15 35/36 \$000	Yr 16 36/37 \$000	Yr 17 37/38 \$000	Yr 18 38/39 \$000	Yr 19 39/40 \$000	Yr 20 40/41 \$000	Community Infrastructure Project Primary Type- to improve the level of service
64	65	72	74	79	80	86	89	91	94	District fencing contingency
58	59	61	63	65	67	69	71	73	74	Coastal reserve resiliency program
-	-	-	-	-	-	-	-	-	-	District play equipment
-	-	-	-	-	-	-	-	-	164	Foxton Beach Reserves (FHA)
-	-	-	-	-	-	-	-	-	-	Cemetery - Avenue Rd - Development
-	-	-	-	-	-	-	-	-	-	Cemetery - Avenue Rd - Extend burial and cremation sites
-	-	-	-	-	-	-	-	-	-	Waitarere Domain improvements
27	27	28	29	30	31	32	32	33	34	Stream management plan
-	-	-	-	-	-	-	-	-	-	Foxton East Beautification
-	-	-	-	-	-	-	-	-	-	Mangahao tracks renewals / improvements
-	-	-	-	-	-	-	-	-	-	Stafford Street Reserves improvement
-	-	-	-	-	-	-	-	-	-	Playford Park - Improvements
-	-	-	-	-	-	-	-	-	-	Levin Domain Grandstand
-	-	-	-	-	-	-	-	-	-	Oxford Street Beautification (Transforming Taitoko)
175	-	-	-	-	-	-	-	-	-	Revoked SH1 Beautification
-	-	-	-	-	-	-	-	-	-	Cemetery - Foxton - Development Plan
-	-	-	-	-	-	-	-	-	-	Cemetery - Foxton - Development
-	-	-	-	-	-	-	-	-	-	Cemetery - Shannon - Extension
-	-	-	-	-	-	-	-	-	-	Cemetery - Manakau - Extension
-	-	-	-	-	-	-	-	-	-	Cemetery - Manakau - Logging

Community Infrastructure Project Primary Type- to improve the level of service	AP 20/21 \$000	Yr 1 21/22 \$000	Yr 2 22/23 \$000	Yr 3 23/24 \$000	Yr 4 24/25 \$000	Yr 5 25/26 \$000	Yr 6 26/27 \$000	Yr 7 27/28 \$000	Yr 8 28/29 \$000	Yr 9 29/30 \$000	Yr 10 30/31 \$000
Ohau river tracks improvements	-	-	-	250	-	-	-	-	-	-	-
Waikawa Beach walkway	-	-	-	-	246	-	-	-	-	-	-
Shannon Domain - Grandstand	-	-	-	-	-	-	-	-	-	742	-
Donnelly Park improve cricket facilities	-	71	-	-	-	-	-	-	-	-	-
Benches in high pedestrian use areas	10	-	-	-	-	-	-	-	-	-	-
Cemetery - Avenue - Redevelop front entrance	60	-	-	-	-	-	-	-	-	-	-
Cemetery - Avenue Road & Levin - Upgrade	11	-	-	-	-	-	-	-	-	-	-
District fencing contingency	44	-	-	-	-	-	-	-	-	-	-
Donnelly Park strategic plan and	23	-	-	-	-	-	-	-	-	-	-
Driscoll Reserve improvement plan	52	-	-	-	-	-	-	-	-	-	-
Foxton Futures	3,800	-	-	-	-	-	-	-	-	-	-
Foxton Wharf Project	10	-	-	-	-	-	-	-	-	-	-
Innovative technology projects	10	-	-	-	-	-	-	-	-	-	-
Waitarere Domain improvement plan	53	<u>-</u>	<u>-</u>	-	-	-	-	-	-	-	-
Total level of services	4,073	1,660	502	673	1,338	811	574	676	1,016	3,033	316

Yr 11 31/32 \$000	Yr 12 32/33 \$000	Yr 13 33/34 \$000	Yr 14 34/35 \$000	Yr 15 35/36 \$000	Yr 16 36/37 \$000	Yr 17 37/38 \$000	Yr 18 38/39 \$000	Yr 19 39/40 \$000	Yr 20 40/41 \$000	Community Infrastructure Project Primary Type- to improve the level of service
-	-	-	-	-	-	-	-	-	-	Ohau river tracks improvements
-	-	-	-	-	-	-	-	-	-	Waikawa Beach walkway
-	-	-	-	-	-	-	-	-	-	Shannon Domain - Grandstand strengthening and fit out
-	-	-	-	-	-	-	-	-	-	Donnelly Park improve cricket facilities
-	-	-	-	-	-	-	-	-	-	Benches in high pedestrian use areas
-	-	-	-	-	-	-	-	-	-	Cemetery - Avenue - Redevelop front entrance
-	-	-	-	-	-	-	-	-	-	Cemetery - Avenue Road & Levin - Upgrade
-	-	-	-	-	-	-	-	-	-	District fencing contingency
-	-	-	-	-	-	-	-	-	-	Donnelly Park strategic plan and design
-	-	-	-	-	-	-	-	-	-	Driscoll Reserve improvement plan
-	-	-	-	-	-	-	-	-	-	Foxton Futures
-	-	-	-	-	-	-	-	-	-	Foxton Wharf Project
-	-	-	-	-	-	-	-	_	-	Innovative technology projects
-	-	-	-	-	-	-	-	-	-	Waitarere Domain improvement plan
324	151	161	166	174	178	187	192	197	366	Total level of services

Community Infrastructure Projects Primary Type- to meet additional demand	AP 20/21 \$000	Yr 1 21/22 \$000	Yr 2 22/23 \$000	Yr 3 23/24 \$000	Yr 4 24/25 \$000	Yr 5 25/26 \$000	Yr 6 26/27 \$000	Yr 7 27/28 \$000	Yr 8 28/29 \$000	Yr 9 29/30 \$000	Yr 10 30/31 \$000
District play equipment	-	- 1	-	92	90	95	100	106	108	113	114
Cemetery - Avenue Rd - Development	-	-	62	-	-	-	-	-	-	-	-
Tara-Ika Reserves	-	-	-	-	3,108	-	-	-	-	-	-
Strategic parks development - Reserve development for growth	-	- '	-	-	-	-	1,360	1,386	1,409	1,428	1,444
Manakau Domain - Improvements	-	-	-	-	155	-	-	-	-	-	-
Cemetery - Manakau - Development Plan	-	-	30	-	-	-	-	-	-	-	-
Cemetery - Shannon - Development Plan	-	-	30	-	-	-	-	-	-	-	-
Total growth	-	-	122	92	3,353	95	1,460	1,492	1,517	1,541	1,558

Yr 11 31/32 \$000	Yr 12 32/33 \$000	Yr 13 33/34 \$000	Yr 14 34/35 \$000	Yr 15 35/36 \$000	Yr 16 36/37 \$000	Yr 17 37/38 \$000	Yr 18 38/39 \$000	Yr 19 39/40 \$000	Yr 20 40/41 \$000	Community Infrastructure Projects Primary Type- to meet additional demand
124	128	131	138	149	160	161	-	-	-	District play equipment
-	-	-	-	-	-	-	-	-	-	Cemetery - Avenue Rd - Development
-	-	-	-	-	-	-	-	-	-	Tara-Ika Reserves
1,459	1,471	1,520	1,569	1,618	1,666	1,715	1,764	1,813	1,861	Strategic parks development - Reserve development for growth
-	-	-	-	-	-	-	-	-	-	Manakau Domain - Improvements
-	-	-	-	-	-	-	-	-	-	Cemetery - Manakau - Development Plan
-	-	-	-	-	-	-	-	-	-	Cemetery - Shannon - Development Plan
1,583	1,599	1,651	1,707	1,767	1,826	1,876	1,764	1,813	1,861	Total growth

Total Community Infrastructure Projects by Type	AP 20/21 \$000	Yr 1 21/22 \$000	Yr 2 22/23 \$000	Yr 3 23/24 \$000	Yr 4 24/25 \$000	Yr 5 25/26 \$000	Yr 6 26/27 \$000	Yr 7 27/28 \$000	Yr 8 28/29 \$000	Yr 9 29/30 \$000	Yr 10 30/31 \$000
Growth	-	-	122	235	3,488	374	1,837	1,782	1,905	1,749	1,754
Level of Service	-	-	-	610	1,178	789	616	876	1,063	3,123	565
Renewals	653	2,132	1,451	1,223	5,821	1,702	1,180	1,178	767	978	1,081
Total Community Infrastructure Projects	653	2,132	1,573	2,068	10,488	2,866	3,634	3,835	3,735	5,850	3,400

Yr 11 31/32 \$000	Yr 12 32/33 \$000	Yr 13 33/34 \$000	Yr 14 34/35 \$000	Yr 15 35/36 \$000	Yr 16 36/37 \$000	Yr 17 37/38 \$000	Yr 18 38/39 \$000	Yr 19 39/40 \$000	Yr 20 40/41 \$000	Projects by Type
1,777	1,794	1,856	2,029	1,980	2,043	2,103	2,080	2,137	2,362	Growth
579	409	424	552	457	474	488	419	431	642	Level of Service
730	798	852	1,266	1,447	1,372	1,213	1,922	2,805	1,845	Renewals
3,086	3,002	3,132	3,847	3,885	3,888	3,803	4,420	5,373	4,848	Total Community Infrastructure Projects

## Forecast Funding Impact Statement for Community Infrastructure

Horowhenua District Council Funding impact statement for the years 2021/22 to 2040/41 for Community Infrastructure Group of Activities	AP 20/21 \$000	Yr 1 21/22 \$000	Yr 2 22/23 \$000	Yr 3 23/24 \$000	Yr 4 24/25 \$000	Yr 5 25/26 \$000	Yr 6 26/27 \$000	Yr 7 27/28 \$000	Yr 8 28/29 \$000	Yr 9 29/30 \$000	Yr 10 30/31 \$000
Sources of Operating Funding											
General rates, uniform annual general charges, rates penalties	5,084	5,325	5,655	5,799	5,729	6,044	6,349	6,759	7,054	7,548	7,973
Targeted rates	-	-	-	-	-	-	-	-	-	-	-
Subsidies and grants for operating purposes	103	-	203	105	108	110	113	116	118	-	-
Fees and charges	314	285	296	290	315	322	330	337	345	353	361
Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	-	-	-	-	-	-	-	-	-
Internal charges and overheads recovered	-	876	85	(105)	(108)	(110)	(113)	(116)	(118)	-	-
Total Operating Funding (A)	5,501	6,486	6,239	6,089	6,044	6,366	6,679	7,096	7,399	7,901	8,334
Applications of Operating Funding											
Payments to staff and suppliers	3,641	3,686	3,954	5,180	5,148	5,314	5,525	5,769	5,907	6,070	6,266
Finance costs	184	147	249	267	210	205	254	346	436	566	684
Internal charges and overheads applied	954	1,028	1,051	-	-	-	-	-	-	-	-
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total applications of operating funding (B)	4,779	4,861	5,254	5,447	5,358	5,519	5,779	6,115	6,343	6,636	6,950
Surplus (deficit) of operating funding (A-B)	722	1,625	985	642	686	847	900	981	1,056	1,265	1,384
Sources of capital funding											
Subsidies and grants for capital expenditure	3,800	-	-	-	-	_	-	-	-	-	-
Development and financial contributions	-	632	207	207	625	641	655	671	686	702	717

Yr 11 31/32 \$000	Yr 12 32/33 \$000	Yr 13 33/34 \$000	Yr 14 34/35 \$000	Yr 15 35/36 \$000	Yr 16 36/37 \$000	Yr 17 37/38 \$000	Yr 18 38/39 \$000	Yr 19 39/40 \$000	Yr 20 40/41 \$000	Horowhenua District Council Funding impact statement for the years 2021/22 to 2040/41 for Community Infrastructure Group of Activities
								İ		Sources of Operating Funding
8,198	8,473	8,572	8,725	8,933	9,145	9,361	9,571	9,829	10,121	General rates, uniform annual general charges, rates penalties
-	-	-	-	-	-	-	-	-	-	Targeted rates
-	-	-	-	-	-	-	-	-	-	Subsidies and grants for operating purposes
367	373	373	373	373	373	373	373	373	373	Fees and charges
-	-	-	-	-	-	-	-	-	-	Local authorities fuel tax, fines, infringement fees, and other receipts
-	-	-	-	-	-	-	-	-	-	Internal charges and overheads recovered
8,565	8,846	8,945	9,098	9,306	9,518	9,734	9,944	10,202	10,494	Total Operating Funding (A)
										Applications of Operating Funding
6,375	6,556	6,557	6,556	6,557	6,561	6,560	6,562	6,566	6,567	Payments to staff and suppliers
735	773	809	894	1,027	1,157	1,282	1,414	1,579	1,748	Finance costs
-	-	-	-	-	-	-	-	-	-	Internal charges and overheads applied
-	-	- ,				-	-	-	-	Other operating funding applications
7,110	7,329	7,366	7,450	7,584	7,718	7,842	7,976	8,145	8,315	Total applications of operating funding (B)
1,455	1,517	1,579	1,648	1,722	1,800	1,892	1,968	2,057	2,179	Surplus (deficit) of operating funding (A-B)
										Sources of capital funding
-	<u>-</u>	-	-	-	-	-	-	-	-	Subsidies and grants for capital expenditure
730	743	743	(743)	(743)	(743)	(743)	(743)	(743)	(743)	Development and financial contributions

Horowhenua District Council Funding impact statement for the years 2021/22 to 2040/41 for Community Infrastructure Group of Activities	AP 20/21 \$000	Yr 1 21/22 \$000	Yr 2 22/23 \$000	Yr 3 23/24 \$000	Yr 4 24/25 \$000	Yr 5 25/26 \$000	Yr 6 26/27 \$000	Yr 7 27/28 \$000	Yr 8 28/29 \$000	Yr 9 29/30 \$000	Yr 10 30/31 \$000
Increase (decrease) in debt	324	1,481	1,206	(4,422)	(462)	209	1,992	2,092	1,899	3,907	1,324
Gross proceeds from sale of assets	-	-	_	5,558	5,057	1,083	-	-	-	-	-
Lump sum contributions	-	-	-	-	-	· -	-	-	-	-	-
Other dedicated capital funding	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	4,124	2,113	1,413	1,343	5,220	1,933	2,647	2,763	2,585	4,609	2,041
Applications of capital funding											
Capital expenditure											
- to meet additional demand	-	607	410	235	3,488	374	1,837	1,782	1,905	1,749	1,754
- to improve the level of service	4,079	1,303	919	610	1,178	789	616	876	1,063	3,123	565
- to replace existing assets	652	1,882	1,437	1,223	5,821	1,702	1,180	1,178	767	978	1,081
Increase (decrease) in reserves	115	(54)	(368)	(83)	(4,581)	(85)	(86)	(92)	(94)	24	25
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total applications of capital funding (D)	4,846	3,738	2,398	1,985	5,906	2,780	3,547	3,744	3,641	5,874	3,425
Surplus (deficit) of capital funding (C-D)	(722)	(1,625)	(985)	(642)	(686)	(847)	(900)	(981)	(1,056)	(1,265)	(1,384)
Funding Balance ((A-B) +(C-D))	-	-	-	-	-	-	-	-	-	-	-
Depreciation	694	724	775	724	767	933	987	1,072	1,150	1,241	1,359

Yr 11 31/32 \$000	Yr 12 32/33 \$000	Yr 13 33/34 \$000	Yr 14 34/35 \$000	Yr 15 35/36 \$000	Yr 16 36/37 \$000	Yr 17 37/38 \$000	Yr 18 38/39 \$000	Yr 19 39/40 \$000	Yr 20 40/41 \$000	Horowhenua District Council Funding impact statement for the years 2021/22 to 2040/41 for Community Infrastructure Group of Activities
925	765	835	2,966	2,930	2,854	2,679	3,219	4,082	3,436	Increase (decrease) in debt
-	-	-	-	-	-	-	-	-	-	Gross proceeds from sale of assets
-	-	-	-	-	-	-	-	-	-	Lump sum contributions
-	-	-	-	-	-	-	-	-	-	Other dedicated capital funding
1,655	1,508	1,578	2,223	2,187	2,111	1,936	2,476	3,339	2,693	Total sources of capital funding (C)
										Applications of capital funding
										Capital expenditure
1,777	1,794	1,856	2,029	1,980	2,043	2,103	2,080	2,137	2,362	- to meet additional demand
579	409	424	552	457	474	488	419	431	642	- to improve the level of service
730	798	852	1,266	1,447	1,372	1,213	1,922	2,805	1,845	- to replace existing assets
24	24	25	24	25	22	24	23	23	23	Increase (decrease) in reserves
-	-	-	-	-	-	-	-	-	-	Increase (decrease) of investments
3,110	3,025	3,157	3,871	3,909	3,911	3,828	4,444	5,396	4,872	Total applications of capital funding (D)
(1,455)	(1,517)	(1,579)	(1,648)	(1,722)	(1,800)	(1,892)	(1,968)	(2,057)	(2,179)	Surplus (deficit) of capital funding (C-D)
-	-	-	-	-	-	-	-	-	-	Funding Balance ((A-B) +(C-D))
1,431	1,494	1,555	1,623	1,698	1,776	1,867	1,944	2,033	2,155	Depreciation

# Activity Expenditure for Community Infrastructure

Activity Operating Expenditure	AP	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Yr 7	Yr 8	Yr 9	Yr 10
Including depreciation	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Reserves	1,976	2,020	2,244	2,244	2,166	2,180	2,353	2,551	2,727	2,929	3,130
Cemeteries	591	604	615	626	664	737	802	857	889	942	968
Sportsgrounds	1,191	1,227	1,288	1,450	1,425	1,600	1,622	1,670	1,685	1,748	1,856
Beautification	630	642	687	665	697	715	731	816	853	896	975
Halls	281	284	259	293	282	294	297	301	308	311	312
Public Toilets	328	328	445	374	380	402	425	444	470	477	483
Urban Cleansing	477	480	491	519	511	524	536	548	561	574	585
Total Expenditure	5,474	5,585	6,029	6,171	6,125	6,452	6,766	7,187	7,493	7,877	8,309

Yr 11	Yr 12	Yr 13	Yr 14	Yr 15	Yr 16	Yr 17	Yr 18	Yr 19	Yr 20	Activity Operating Expenditure
31/32 \$000	32/33 \$000	33/34 \$000	34/35 \$000	35/36 \$000	36/37 \$000	37/38 \$000	38/39 \$000	39/40 \$000	40/41 \$000	Including depreciation
3,291	3,508	3,630	3,790	3,989	4,195	4,409	4,624	4,862	5,147	Reserves
975	983	978	972	968	962	957	952	952	947	Cemeteries
1,874	1,893	1,879	1,865	1,865	1,880	1,881	1,889	1,916	1,907	Sportsgrounds
1,000	1,020	1,020	1,018	1,016	1,017	1,015	1,012	1,010	1,008	Beautification
317	319	316	317	314	311	316	313	310	315	Halls
489	495	493	506	525	524	526	525	523	541	Public Toilets
595	605	605	605	605	605	605	605	605	605	Urban Cleansing
8,541	8,823	8,921	9,073	9,282	9,494	9,709	9,920	10,178	10,470	Total Expenditure

# Representation and Community Leadership

This Activity comprises of how Council meets its responsibility to represent and provide leadership for the Community including how Council will involve the Community in its strategic planning and decision making.

# What Representation and Community Leadership involves:

- Employing the Chief Executive who is empowered to implement decisions of Council.
- Hosting Local Body elections.
- Encouraging Horowhenua residents to become involved in Council activity and communicating Council decisions.
- Council, Committee and Community Board meetings.
- Setting the strategic and policy direction of Council. This includes preparing the key strategic policy and planning documents such as the Long-Term Plan and Annual Plans.
- Reviewing the District Plan and preparing plan changes. Monitoring the District's State of the Environment and efficiency and effectiveness of the District Plan.
- · Representing the views and interests of residents.

#### Key Projects for 2023/2024

To improve the level of service

• Levin Town Centre Strategy activation projects

# Rationale for this Activity (why we do it)

Activity	Community Outcome	Council Role
Hosting local elections.	Vibrant economy Through the Long Term Plan and Annual Plans, residents and district-wide	Provider/Advocate
Engaging and informing residents of decisions of Council.	views and aspirations will be listened to, challenges will be recognised and decisions made in the best interests of the district.	
Represent the views and interests of residents.	Strong communities	

Gain the trust and confidence of district residents, by being open, transparent and accountable.

Elected members are effective, responsible and accountable for the decisions they make.

With strong governance and leadership, decisions will be made through a transparent and accountable process where residents feel they are listened to, have trust and confidence in Council.

#### **Partnership with Tangata Whenua**

As Te Tiriti o Waitangi partners, Tangata Whenua and Māori will have meaningful

engagement and their views listened to. Through enhanced relationships there will be increased opportunity for Māori to contribute to the decision making process of Council.

Reviewing the District Plan, monitoring the effectiveness of the District Plan, and preparing or processing Plan Changes/Variations.

#### Vibrant economy

The District Plan plays a crucial role in providing for business activities. The use of different zones helps to ensure that there is sufficient opportunity for different business activities to establish and operate locally, supporting a healthy local economy.

# **Outstanding environment**

The District Plan works to ensure that as our communities change and grow that any adverse effects on the natural and physical environment are managed sustainably.

# Partnership with Tangata Whenua

We work with tangata whenua through the development of Plan Changes and the review of the District Plan to ensure that the things important to them are understood and where possible provided for.

## **Strong communities**

Plan Changes and the review of the District Plan are public processes and Council encourages its people to actively participate in these to help ensure that the provisions put in place meet the needs of our local communities. The District Plan is instrumental in ensuring the development of safe, healthy and well-connected communities. It also aids in the protection of local heritage.

Provider

Preparing the key strategic policy and planning documents of Council.

#### **Strong communities**

Community wellbeing is at the heart of Council's strategic policies and plans, with Council's Horowhenua 2040 Strategy and its vision for our community being firmly based on this concept. Council's key strategic documents may serve different purposes but they all aim to build stronger. Our strategic documents to this by supporting specific activities (e.g. economic development or affordable housing), or by providing support to specific parts of our communities (e.g. youth or the elderly) to ensure that the diverse needs of our communities are met.

#### 'Fit for purpose' infrastructure

The LTP provides for the maintenance and growth of Council's infrastructure and identifies how this is going to be funded. This forward planning aims to ensure that our infrastructure remains fit for purpose and that the needs of current and future generation can be met.

# How we will measure our performance

Service	Community Outcomes	How we will measure our	Target 2022/23	Target 2023/24	Target 2024/41
		performance			
Council provides open, accessible information and processes to local government and the Community	Strong communities	Number of successful challenges to Council's decision- making processes.	<2	<2	<2
. Community		LGOIMA requests responded to within 20 working days. Official Information requests are	>100% compliance rate	>100% compliance rate	>100% compliance rate

Provider/Enabler

		processed in			
		accordance with the			
		LGOIMA.			
What does this tell me	? Council seeks to strengt	hen democracy through f	acilitating Community inp	ut to decision-making pro	ocesses. Council is
required to comply with	h the Local Government a	nd Official Information an	nd Meetings Act.		
Council supports	Strong communities	Percent of	>50%	>50%	>50%
residents and		residential and non-			
ratepayers to have		residential			
their views heard		ratepayers who are			
and considered in		satisfied with the			
Council decision		way Council			
making		involves the public in			
		its decision making,			
		based on the Annual			
		Customer			
		Satisfaction Survey.			
Council supports	Strong communities	Council will pre-	Achieve	Achieve	Achieve
residents and		engage on all			
ratepayers to have		significant decisions			
their views heard		as outlined in the			
and considered in		Significance of			
Council decision		Engagement			
making		Strategy found on			
		Council's website.			
What does this tell me	? The percentage of satisf	ied people gives us an ind	lication of the quality of p	ublic involvement in Cou	ncil decision making.
Through pre-engageme	ent on significant decisions		the Community beyond	what is legally required.	
Council's planning	Vibrant economy	The LTP is	Adopted before 30	Adopted before 30	Adopted before 30
documents meet		completed within the	June (every 3 years)	June (every 3 years)	June (every 3 years)
statutory	Outstanding	statutory timeframe,			
requirements and	environment	including a Financial			

have unqualified		and Infrastructure			
audit opinions	Strong communities	Strategies which			
		meets the			
	Partnership with	requirements of the			
	Tangata Whenua	Local Government			
	-	Act.			
	Fit for purpose				
	infrastructure				
		The Annual Plan will	Achieve	Achieve	Achieve
		be adopted before			
		30 June annually. *			
		The Annual Report	Achieve	Achieve	Achieve
		will include an			
		unqualified audit			
		opinion.			
What does this tell me?	Council will meet its stat	utory requirements regar	ding planning and report	ing documents.	
The District Plan	Vibrant economy	Council will process	<5%	<5%	<5%
provides for a		non-complying			
balanced regulatory	Outstanding	consents in a robust			
framework that	environment	way. When the			
protects important		percentage of non-			
community and	Strong communities	complying consents			
environmental		approved exceed			
values	Partnership with	5% we will			
	Tangata Whenua	undertake an			
		investigation of the			
		District Plan rules			
		that have triggered			

the non-complying consents.		
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What does this tell me? Good planning supports sustainable growth and development. It protects natural and built environments and helps maintain quality of life for our residents. This measure is used to understand whether the District Plan is performing effectively. If the number of consent applications being approved as non-complying activities is above 5% it could suggest the District Plan needs to be updated to support growth and development that is considered appropriate for the District.

Challenges Council faces for Representation and Community Leadership

- A key challenge faced by Council is how to make local government more relevant for our residents and ratepayers as well as how to encourage positive and active engagement in Council's decision-making processes.
- Another challenge is the impact that future changes in legislation could have on Council and its responsibilities and functions. Likely
  reform of the Resource Management Act may mean Council Officers will be required to understand and implement a new system for
  environmental management.
- Council is also conscious of protecting its reputation, both within the local Community but also nationally and with key stakeholders. Council's reputation is critical to working with others (such as Central Government Agencies) in the pursuit of Community Outcomes.
- The District is experiencing higher levels of growth than it has faced in the last 20 years. This combined with the significant investment that has been made in the expressway and highway improvements to the south of the Horowhenua District, and the development of an expressway from Ōtaki to North of Levin, make it crucial that Council ensures it balances its planning for growth with achieving the best outcomes for the community.
- Council must work towards giving effect to the first set of National Planning Standards in the next four to six years. Where possible these will be given effect to as Council undertakes plan changes.

Significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with Representation and Community Leadership

• There are no known significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with Representation and Community Leadership.

Key Risks and Assumptions associated with this Activity

<sup>\*</sup> Every third year a LTP is prepared in the place of the Annual Plan.

• A key assumption is that the Ōtaki to North of Levin Expressway will be constructed during the period of this LTP and that the associated future planning for the District including the redevelopment of the Levin Town Centre will need to be undertaken. A risk is that the proposed Expressway is delayed and timeframes are pushed out, which may impact on the level and speed at which growth occurs in the District.

# Capital Expenditure for Representation and Community Leadership

The following tables have been updated for this amendment from the year 2022/23 and beyond.

Representation and Community Leadership Projects Primary Type - to improve the level of service	AP 20/21 \$000	Yr 1 21/22 \$000	Yr 2 22/23 \$000	Yr 3 23/24 \$000	Yr 4 24/25 \$000	Yr 5 25/26 \$000	Yr 6 26/27 \$000	Yr 7 27/28 \$000	Yr 8 28/29 \$000	Yr 9 29/30 \$000	Yr 10 30/31 \$000
Levin Town Centre strategy activation projects	-	500	500	2,384	-	-	-	-	-	-	-
Total level of services	-	500	500	2,384	-		-				

Yr 13 Yr 14 Y	5 Yr 16 Yr 17 Yr 18	3 Yr 19 Yr 20	Representation and Community
33/34 34/35 3	<b>36/37 37/38 38/3</b> 9	39/40 40/41	Leadership Projects
\$000   \$000   \$	\$000 \$000 \$000 \$000	\$000 \$000	Primary Type - to improve the level of
			service
			Levin Town Centre strategy activation
			projects
			Total level of service

Representation and Community Leadership Projects Projects by Type	AP 20/21 \$000	Yr 1 21/22 \$000	Yr 2 22/23 \$000	Yr 3 23/24 \$000	Yr 4 24/25 \$000	Yr 5 25/26 \$000	Yr 6 26/27 \$000	Yr 7 27/28 \$000	Yr 8 28/29 \$000	Yr 9 29/30 \$000	Yr 10 30/31 \$000
Growth	-	-	-	-	_	-	-	-	-	-	-
Level of Service	-	500	500	2,384	_	-	-	-	-	-	-
Renewals	-	-	-	-	-	-	-	-	-	-	-
	-										
Total Representation and Community Leadership Projects	-	500	500	2,384	-	-	-	-	-	-	-

Yr 11	Yr 12	Yr 13	Yr 14	Yr 15	Yr 16	Yr 17	Yr 18	Yr 19	Yr 20	Representation and Community
31/32	32/33	33/34	34/35	35/36	36/37	37/38	38/39	39/40	40/41	Leadership Projects
\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	Projects by Type
-	-	-	-	-	-	-	-	-	-	Growth
-	=	-	=	=	-	-	-	-	-	Level of Service
-	-	-	-	-	-	-	-	-	-	Renewals
-	-	-		-	-		-	-	-	Total Representation and Community  Leadership Projects
										Leadership Projects

# Forecast Funding Impact Statement for Representation and Community Leadership

Horowhenua District Council Funding impact statement for the years 2021/22 to 2040/41 for Representation and Community Leadership Group of Activities	AP 20/21 \$000	Yr 1 21/22 \$000	Yr 2 22/23 \$000	Yr 3 23/24 \$000	Yr 4 24/25 \$000	Yr 5 25/26 \$000	Yr 6 26/27 \$000	Yr 7 27/28 \$000	Yr 8 28/29 \$000	Yr 9 29/30 \$000	Yr 10 30/31 \$000
Sources of Operating Funding											
General rates, uniform annual general charges, rates penalties	40	267	427	186	496	582	640	718	747	800	851
Targeted rates	3,564	4,051	4,564	6,024	5,421	5,604	5,949	5,947	6,107	6,419	6,410
Subsidies and grants for operating purposes	-	-	-	-	-	-	-	-	-	-	-
Fees and charges	-	-	-	-	-	-	-	-	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	-	1	1	-	-	-	-	-	-	-	-
Internal charges and overheads recovered	-	-	-	-	-	-	-	-	-	-	-
Total Operating Funding (A)	3,604	4,319	4,992	6,210	5,917	6,186	6,589	6,665	6,854	7,219	7,261
Applications of Operating Funding											
Payments to staff and suppliers	1,594	2,057	2,213	8,757	7,137	7,106	7,673	7,214	7,627	7,930	7,897
Finance costs	123	107	212	250	452	522	593	657	718	785	852
Internal charges and overheads applied	3,102	3,709	4,064	-	-	-	-	-	-	-	-
Other operating funding applications	-					- ,				-	-
Total applications of operating funding (B)	4,819	5,873	6,489	9,007	7,589	7,628	8,266	7,871	8,345	8,715	8,749
	(4.045)	(4 == 4)	(4.40=)	(0.707)	(4.070)	(4.440)	(4.0==)	(4.000)	(4.404)	(4.400)	(4.400)
Surplus (deficit) of operating funding (A-B)	(1,215)	(1,554)	(1,497)	(2,797)	(1,672)	(1,442)	(1,677)	(1,206)	(1,491)	(1,496)	(1,488)
Sources of capital funding											
Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	-	-	-	-	-	-	-	-	-	-	-

Yr 11 31/32 \$000	Yr 12 32/33 \$000	Yr 13 33/34 \$000	Yr 14 34/35 \$000	Yr 15 35/36 \$000	Yr 16 36/37 \$000	Yr 17 37/38 \$000	Yr 18 38/39 \$000	Yr 19 39/40 \$000	Yr 20 40/41 \$000	Horowhenua District Council Funding impact statement for the years 2021/22 to 2040/41 for Representation and Community Leadership Group of Activities
										Sources of Operating Funding
900	945	992	1,036	1,094	1,123	1,175	1,172	1,197	1,221	General rates, uniform annual general charges, rates penalties
6,551	6,852	6,754	6,801	7,005	6,912	6,969	7,171	7,081	7,139	Targeted rates
-	-	-	-	-	-	-	-	-	-	Subsidies and grants for operating purposes
-	-	-	-	-	-	-	-	-	-	Fees and charges
-	-	-	-	-	-	-	-	-	-	Local authorities fuel tax, fines, infringement fees, and other receipts
-	-	-	-	-	-	-	-	-	-	Internal charges and overheads recovered
7,451	7,797	7,746	7,837	8,099	8,035	8,144	8,343	8,278	8,360	Total Operating Funding (A)
0.047	0.000	0.474	0.054	0.054	0.050	7.050	0.004	0.447	0.450	Applications of Operating Funding
8,017	8,323	8,174	8,354	8,254	8,358	7,858	8,294	8,147	8,150	Payments to staff and suppliers
919	987	1,054	1,124	1,191	1,257	1,316	1,369	1,427	1,485	Finance costs
-	-	-	-	-	-	-	-	-	-	Internal charges and overheads applied Other operating funding applications
8,936	9,310	9,228	9,478	9,445	9,615	9,174	9,663	9,574	9,635	Total applications of operating funding (B)
(4 40E)	(4 E42)	(4.400)	(4.644)	(4.246)	(4 EQQ)	(4.020)	(4.220)	(4.206)	(4 07E)	Cumber (deficit) of executing funding (A.D.)
(1,485)	(1,513)	(1,482)	(1,641)	(1,346)	(1,580)	(1,030)	(1,320)	(1,296)	(1,275)	Surplus (deficit) of operating funding (A-B)
										Sources of capital funding
-	-	-	-	-	-	-	-	-	-	Subsidies and grants for capital expenditure
-	-	-	-	-	-	-	-	-	-	Development and financial contributions

Horowhenua District Council Funding impact statement for the years 2021/22 to 2040/41 for Representation and Community Leadership Group of Activities	AP 20/21 \$000	Yr 1 21/22 \$000	Yr 2 22/23 \$000	Yr 3 23/24 \$000	Yr 4 24/25 \$000	Yr 5 25/26 \$000	Yr 6 26/27 \$000	Yr 7 27/28 \$000	Yr 8 28/29 \$000	Yr 9 29/30 \$000	Yr 10 30/31 \$000
Increase (decrease) in debt	-	1,214	2,055	1,998	5,105	1,672	1,443	1,675	1,205	1,492	1,495
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Other dedicated capital funding	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	-	1,214	2,055	1,998	5,105	1,672	1,443	1,675	1,205	1,492	1,495
Applications of capital funding											
Capital expenditure											
- to meet additional demand	-	-	-	-	-	-	-	-	-	-	-
- to improve the level of service	-	-	500	500	-				-		-
- to replace existing assets	-	-	-	-	2,384	-	-	-	-	-	-
Increase (decrease) in reserves	-	(1)	1	1	(76)	-	1	(2)	(1)	1	(1)
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total applications of capital funding (D)	-	(1)	501	501	2,308	-	1	(2)	(1)	1	(1)
Surplus (deficit) of capital funding (C-D)	-	1,215	1,554	1,497	2,797	1,672	1,442	1,677	1,206	1,491	1,496
Funding Balance ((A-B) +(C-D))	-	-	-	-	-	-	-	-	-	-	-
Depreciation	-	-	-	-	-	-	-	-	-	-	-

3	r 11 1/32 3000	Yr 12 32/33 \$000	Yr 13 33/34 \$000	Yr 14 34/35 \$000	Yr 15 35/36 \$000	Yr 16 36/37 \$000	Yr 17 37/38 \$000	Yr 18 38/39 \$000	Yr 19 39/40 \$000	Yr 20 40/41 \$000	Horowhenua District Council Funding impact statement for the years 2021/22 to 2040/41 for Representation and Community Leadership Group of Activities
1,	,486	1,512	1,479	1,641	1,345	1,578	1,030	1,319	1,296	1,275	Increase (decrease) in debt
	-	-	-	-	-	-	-	-	-	-	Gross proceeds from sale of assets
	-	-	-	-	-	-	-	-	-	-	Lump sum contributions
	-	-	-	-	-	-	- '	-	-	-	Other dedicated capital funding
1,	,486	1,512	1,479	1,641	1,345	1,578	1,030	1,319	1,296	1,275	Total sources of capital funding (C)
											Applications of capital funding
											Capital expenditure
	-	-	-	-	-	-	-	-	-	-	- to meet additional demand
	-	-	-	-	-	-	-	-	-	-	- to improve the level of service
	-	-	-	-	-	-	-	-	-	-	- to replace existing assets
	1	(1)	(3)	-	(1)	(2)	-	(1)	-	-	Increase (decrease) in reserves
	-	-	-	-	-	-	-	-	-	-	Increase (decrease) of investments
	1	(1)	(3)	-	(1)	(2)	-	(1)	-	-	Total applications of capital funding (D)
1,	,485	1,513	1,482	1,641	1,346	1,580	1,030	1,320	1,296	1,275	Surplus (deficit) of capital funding (C-D)
	-	-	-	-	-	-	-	-	-	-	Funding Balance ((A-B) +(C-D))
	-	-	-	-	-	-	-	-	-	-	Depreciation

# Activity Expenditure for Representation and Community Leadership

Activity Operating Expenditure	AP	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Yr 7	Yr 8	Yr 9	Yr 10
Including depreciation	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
LTP/Annual Plan/Annual Report	1,504	1,649	1,664	2,072	2,126	2,189	2,369	2,303	2,350	2,540	2,434
Sustainable Growth Planning	527	721	727	825	874	929	984	1,040	1,095	1,150	1,201
Governance	1,930	2,174	2,481	3,733	3,054	3,131	3,253	3,270	3,336	3,410	3,456
District Planning	682	1,137	1,288	2,174	1,326	1,165	1,438	1,032	1,334	1,380	1,420
Community Board	165	182	183	204	209	215	220	225	230	235	238
Elections	10	11	146	-	-	-	-	-	-	-	-
Total Expenditure	4,818	5,874	6,489	9,008	7,589	7,629	8,264	7,870	8,345	8,715	8,749

Yr 11 31/32 \$000	Yr 12 32/33 \$000	Yr 13 33/34 \$000	Yr 14 34/35 \$000	Yr 15 35/36 \$000	Yr 16 36/37 \$000	Yr 17 37/38 \$000	Yr 18 38/39 \$000	Yr 19 39/40 \$000	Yr 20 40/41 \$000	Activity Operating Expenditure Including depreciation
2,469	2,658	2,512	2,508	2,657	2,513	2,513	2,660	2,516	2,517	LTP/Annual Plan/Annual Report
1,254	1,308	1,350	1,390	1,430	1,470	1,509	1,548	1,585	1,622	Sustainable Growth Planning
3,510	3,568	3,566	3,563	3,565	3,563	3,565	3,565	3,563	3,565	Governance
1,462	1,529	1,555	1,771	1,548	1,824	1,343	1,645	1,666	1,687	District Planning
241	245	245	245	245	245	244	245	244	244	Community Board
-	-	-	-	-	-	-	-	-	-	Elections
8,936	9,308	9,228	9,477	9,445	9,615	9,174	9,663	9,574	9,635	Total Expenditure

# Community Support

The Community Support Group of Activities is made up of a number of sub-activities which aim to provide for the Community's social and economic wellbeing.

These Activities are:

- Emergency Management
- Community Engagement
- Visitor Information
- Economic Development

# **Emergency Management**

The Emergency Management Activity aims to ensure the Horowhenua District is ready for, and able to respond to emergencies or natural hazards that may cause loss of life, injury, or illness.

#### What Emergency Management involves:

- Facilitating community resilience and emergency preparedness planning with external agencies and community groups through the Manawatū-Whanganui Emergency Management Group and the Horowhenua Emergency Management Committee. This includes identifying hazards and developing and implementing measures to minimise impacts (**reduction**).
- Ensuring plans are in place and that the Community is aware of the 'hazardscape' and is prepared (reduction).
- Engaging with, and educating, our Community about 'Being Prepared' (readiness).
- Providing a fully functional Emergency Operating Centre (EOC) to co-ordinate response activities during an emergency. Ensuring critical services can be provided during and after an emergency (**response**).
- Co-ordination of recovery activities (recovery).
- Being an active member of the Manawatū-Whanganui Civil Defence Emergency Management Group.

# Key Projects for 2023/2024

There are no key projects for the Emergency Management Activity for the 2023/24 financial year. Council will focus on continuing to deliver the level of service set in the Long-Term Plan 2021-2041.

# Rationale for this Activity (why we do it):

Activity	Community Outcome	Council Role
Emergency management and services	Strong communities	Provider
are provided for the Community.	A strong focus on community readiness and response prior to an emergency event occurring, helps to build community resilience in an emergency event.	
	During an event the Emergency Management Activity provides community support to ensure basic needs are met and our community is supported as required.	
	A key part of the Emergency Management function is working in collaboration with other agencies or service provides to support affected communities.	
	Partnership with Tangata Whenua	
	Partnerships with tangata whenua enable the community to access emergency services and support the recovery of the district.	

# How we will measure our performance

Service	Community	How we will	Target 2022/23	Target 2023/24	Target 2024/25
	Outcomes	measure our			
		performance			
Community awareness is promoted and encouraged.	Strong communities	12 media messages promoting preparedness for an emergency will be made to residents and ratepayers annually*	Achieve	Achieve	Achieve

What does this tell me? Council is working with the Community to build greater resilience toemergencies and disaster events, and to help our District recover faster.

Council maintains a	Strong communities	Civil defence and	Council's EOC (and	Council's EOC (and	Council's EOC (and
functional EOC and		emergency	alternate EOC) are	alternate EOC) are	alternate EOC) are
trained staff.		management	fully functional,	fully functional,	fully functional,
		assessment of	designated staff are	designated staff are	designated staff are
		readiness and	trained and	trained and	trained and
		capability.	qualified, and	qualified, and	qualified, and
			Council meets its	Council meets its	Council meets its
			obligations under	obligations under	obligations under
			the CDEM Act	the CDEM Act	the CDEM Act

What does this tell me? Council will take the lead in a civil defence or emergency event and will have the capacity and capability to do so.

\* This measure will include increased emphasis on monitoring Activity associated with individual, household, neighbourhood and community preparedness.

## Challenges Council faces for Emergency Management

- Council has faced a worldwide pandemic, which does not currently have a vaccination programme. The pandemic is a health led activity that could result in the shutdown of city, region or the country. The resurgence of this pandemic has a major impact on the community, business sector and staff who form part of the emergency management team. Council also have a much higher level of scrutiny and audit because of disasters in this country including the Canterbury and Kaikoura earthquakes. Together this means a deeper level of commitment of staff time for EOC training and exercises as well as from Council managers and Civil Defence Emergency Management EOC function managers (and associated team members), for regular planning and reviewing of processes associated with the various emergency management functions.
- Another challenge Council faces for this Activity is obtaining accurate and up-to-date information on potential hazards (e.g. liquefaction and sea level rise) and how they might affect this District.

Significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with Emergency Management

 Psychological wellbeing has become more of an issue that we need to be aware of and have a focus on both within the community and our Council. We saw a lot of pressures placed on people during the pandemic that we don't necessarily see in general. Council has an obligation to provide staff to be trained to perform duties under the Emergency Management function and to plan and review processes which will take core staff members away from their core duties.

## Key Risks and Assumptions associated with Emergency Management

- A key risk for this activity is ensuring there is sufficient staff that are trained to respond to emergency events.
- Natural disasters including floods, earthquakes, erosion, and drought will all impact the emergency responders and the community.
- Health pandemics within the community and New Zealand puts further pressure on this activity and emergency services in general. The impact on local businesses and community wellbeing adds further complication to the recovery of the district.

# Community Engagement

The Community Engagement Activity aims to enhance community wellbeing within the Horowhenua District and ensure the Community is informed of Council's activities. This Activity is made up of two sub-activities being Community Development and Communications & Engagement.

# What Community Engagement involves:

#### Community Development

- Support delivery on the Horowhenua Community Wellbeing Framework.
- Implement the Action Plans for: Housing, Education, Youth, Access and Inclusion, Arts, Culture and Heritage, and Positive Ageing.
- Support community-led development within the Community to help the Community respond to local needs.
- Advocate on behalf of the Community for better health, transport and social outcomes through the Community Wellbeing Committee.
- Facilitate a Community Capacity Building Programme: provide free or subsidised training to the not-for-profit sector with the aim to increase their governance and operational capability.
- Provide funding support for local Surf Life Saving, Waitārere and Foxton Beach Wardens, and Neighbourhood Support.
- Provide the following contestable grant schemes:
  - Community Development Grant
  - o Community Consultation Grant
  - o International Representation Grant
  - o Rural Halls Grant
  - o Vibrant Communities Fund
  - o Horowhenua Events Grant
- Provide administrative support to externally funded contestable grant schemes:
  - o Horowhenua Creative Communities Scheme
  - o Shannon Community Development Trust

#### Communications

- Produce and distribute Council's printed and digital publications (e.g. media releases, Community Connection, Puāwai, public notices, and strategies).
- Oversee, monitor, update and report on Council's social media channels.
- Oversee, maintain and update Council's web presence
  - •o www.horowhenua.govt.nz
  - •o www.horowhenuanz.co.nz
  - •o www.teawahou.com
  - •o www.tetakere.org.nz
  - •o\_www.aquatics.horowhenua.govt.nz
- Respond and provide information to media outlets.
- Undertake regular voice of the customer research
- Provide a 24 hour, 7 day a week service to the public including an after hours' emergency telephone response service, and an afterhours Animal Control response function.

#### Cultural Outcomes

- Create and support delivery of Council's Māori Engagement Strategy.
- Support staff to be equipped in Tikanga Māori.
- Provide opportunities for the community to celebrate our diverse cultures
- Develop protocols and processes for Council which enhance participation by different cultures.

# Key Projects for 2023/2024

There are no key projects for the Community Engagement Activity for the 2023/24 financial year. Council will focus on continuing to deliver the level of service set in the Long-Term Plan 2021-2041.

Rationale for this Activity (why we do it):

Activity	Community Outcome	Council Role
Facilitate a Youth Council and Community networks and forums.	Strong communities  Council's networks and forums provide a platform for those who may not otherwise have a voice to participate in local decision making and come together to achieve outcomes collectively.	Provider
Advocate for better health, safety, housing and social belonging outcomes	Strong communities  The Community Wellbeing Committee brings together representatives from key target groups, service providers and government organisations to identify priority areas. The committee enables collective action to achieve better outcomes.	Advocate
Contestable Grant Schemes are provided.	Strong communities  The Grant Schemes provide an opportunity for groups and organisations to contribute positively to the community.	Funder
Administration of externally funded Grant Schemes.	Strong communities  Administrating the external grant schemes gives the community access to funding to support their initiatives and community-led activities.	Provider
Contracted services are managed.	Strong communities	Funder

	helping our people to be connected and safe.	
Capabilities training for the non-profit sector is provided.	Strong communities  Council supports non-profit organisations by providing opportunities to upskill and build capability, which in turn allows the organisations to support communities to become resilient and connected.	Funder
Perform Council's communication function.	Vibrant economy  Council's communications function assists in telling the district's	Provider

regularly to provide information and support.

Council supports services which provide support for the community

## **Outstanding environment**

We utilise a number of different mediums to communicate with the community, not only to ensure we are reaching a wide audience, but to also use sustainable resources such as web based modes instead of print.

Growth story, capturing opportunities. Additionally, the business sector is a key stakeholder whom Council communicates with

#### **Strong communities**

Council's communications function shares and celebrates the stories of our diverse community and shows how these differences contribute to our community's identity.

The function promotes and encourages ways in which our people are able to participate in Council processes.

#### Partnership with Tangata Whenua

Council's communication function follows Te Puni Kōkiri guidelines
for best practice to ensure information and signage engages with
Māori and supports Te Reo Māori to be more visible.

Opportunities are available for the community to celebrate our vibrant cultures	Strong communities  By providing a platform for cultures to come together and share their uniqueness and celebrate their identity, our people build pride and connection to each other and their wider community.	Provider
Council upholds Te Tiriti o Waitangi and	Partnerships with Tangata Whenua	Provider
its principles	Council is committed to partnering with tangata whenua. This is	

Council is committed to partnering with tangata whenua. This is achieved through following the principles of Te Tiriti o Waitangi and by working alongside tangata whenua in a partnership that is mutually beneficial. Officers are provided opportunities to learn how to achieve this and supported in undertaking their role successfully.

# How we will measure our performance

Service	Community	How we will	Target 2022/23	Target 2023/24	Target 2024/41
	Outcomes	measure our			
		performance			
Council provides	Strong communities	Number of	≥4	≥4	≥4
effective leadership		Community			
in advocating,	Partnership with	Wellbeing			
coordinating and	Tangata Whenua	Committee meetings			
facilitating on behalf		per year.			
of Community					
needs.					

	ne? The Community Wo	_		, , ,	3
Young people in	Strong communities	Number of Youth	≥8	≥8	≥8
Horowhenua live in		Empowerment			
a safe and		Project meetings per			
supportive		year.			
environment, which					
empowers them to		Number of	≥4	≥4	≥4
make positive life		programmes or			
choices.		projects			
		implemented by			
		Youth			
		Empowerment			
		Project.			
		Number of Youth	≥6	≥6	≥6
		Services Network			
		meetings per year.			
What does this tell n	ne? Council is engaging		d supporting programme	es or projects with a yo	uth focus
Horowhenua	Strong Communities	Number of Older	≥6	≥6	≥6
esidents are		Person Network			
empowered to make		meetings per year.			
choices enabling					
them to live a		Number of	≥4	≥4	≥4
satisfying and		Elderberries			
healthy lifestyle.		magazine			
		publications			
		annually.			

				formed.	
Horowhenua is a	Strong communities	Number of Creative	≥2	≥2	≥2
vibrant, creative and		Communities			
friendly Community		funding rounds per			
with an abundance		year.			
of art, rich cultures					
and a strong sense					
of heritage.					
What does this tell n contestable grant sch	ne? Council supports al emes.	rts and culture in the Di	strict by providing a	dministrative suppor	t to externally funded
Horowhenua is New	Strong communities	Number of	≥4	≥4	≥4
Zealand's foremost		Education			
District in taking joint		Horowhenua			
responsibility for the		meetings per year.			
success of our		3 1 3			
Community through					
education.					
What does this tell n	ne? Council is leading t	he way in a collaborati	e approach to educ	ation in the District v	via the Education
Horowhenua group.					
Horowhenua is fully	Strong communities	Number of Access	≥4	≥4	≥4
accessible to all		and Inclusion			
people.		Leadership forums			
		per year.			
	ne? Council supports U	nited Nations Conventi	on of Rights of Pers	ons with Disabilities	. The Convention guides ho
What does this tell n	Courion supports C				
	d make sure disabled p	eople have full and equ	ıal enjoyment of all h	numan rights and fui	ndamental freedoms.
		eople have full and equ	ıal enjoyment of all h ≥10	numan rights and fui ≥10	endamentai freedoms. ≥10

empowerment and		and Capability			
provides		<b>Building Programme</b>			
opportunities for		workshops or			
Community driven		trainings offered.			
initiatives and					
projects, and to		Percent of	≥85%	≥85%	≥85%
grow and develop.		satisfaction with			
		Capacity and			
		Capability Building			
		Programme			
		workshops or			
		training.			
		· ·			
		Number of	≥200	≥200	≥200
		individuals			
		participating in			
		Capacity and			
		Capability Building			
		Programme			
		workshops or			
		training over the			
		year.			
What does this tell m	ne? Council provides op	portunities for Commu	nity driven initiatives an	d projects by distributing	g funds through a
contestable grants and	d funding scheme. Cou	ncil also promotes com	munity group empowerr	ment via the Capacity a	nd Capability Building
Programme where the	e percentage of satisfac	tion gives an indication	of the quality of the pro	gramme provided.	
	· · · · · · · · · · · · · · · · · · ·				
Council supports	Strong communities	Number of weeks	≥6	≥6	≥6
beach safety		Council funded surf			
initiatives within		lifesaving service is			
Communities by		provided at Foxton			
· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	

providing financial		and Waitārere			
support.		Beaches.			
What does this tell	me? Public safety while	enjoying the District's b	eaches is very importa	ant to Council. Council t	funds surf lifesaving
services at two of the	District's most popular	beaches during peak se	eason.		
Council effectively	Strong communities	Percent of media	≥60%	≥60%	≥60%
communicates with		releases feature in			
its ratepayers and	Vibrant economies	media within 21			
residents.		days of release.			
	Outstanding				
	environment	Percent of residents	≥60%	≥60%	≥60%
		are well informed			
	Partnership with	about what the			
	Tangata Whenua	Council is doing.			
What does this tell	me? Council provides us	seful and accessible info	ormation for the comm	nunity.	
Council provides a	Strong communities	Number of Council	≥10	≥10	≥10
variety of ways to		Community			
access information.		Connections			
		newsletters			
		published annually.			
		Number of new	≥2	≥2	≥2
		digital services are			
		delivered online			
		annually.			
What does this tell	me? Council offers a val	,	age with the communi	ty.	1
Council provides a	Strong Communities	Telephone contact is	Achieve	Achieve	Achieve
Council provides a	out only communities				
24/7 telephone	July 20111114111111	continually provided			

contact centre								
operation.								
What does this tell	What does this tell me? Council can be contacted any time even out of normal business hours							
Council staff are	Partnership with	Percent of staff who	80% of Council staff	80% of Council staff	80% of Council staff			
knowledgeable in	Tangata Whenua	have undertaken						
tikanga māori and		training.						
the principles of Te								
Tiriti o Waitangi.								
What does this tell	me? Council upholds T	e Tiriti o Waitangi and it	s principles.	·				

# Challenges Council faces for Community Engagement

- A challenge facing Council for this Activity is the change in community expectations for engagement. This is, in part, due to the growing population who bring with them different challenges and expectations. This challenge will be met by ensuring that the services provided by the Community Engagement Activity will be developed to ensure that they are meeting the needs of their target audience as well as the wider Community and to ensure that they are flexible enough to cope with these changing demands and expectations.
- Another challenge is the need to stay connected to Central Government's Strategic Policies and Direction for providing for community engagement and community wellbeing while maintaining a focus on the needs of our local Communities.
- Funding requests are regularly higher than the limited funding that is available and these funds must be allocated to a wide range of community organisations, not just a few.
- Council is often viewed as the effortless driver of community projects and are therefore approached regularly to lead activities. As Council is moving towards Community-Led projects, building capacity in the community and other organisations is a measure to develop capability and less of a reliance on Council.
- Difference in understanding of what iwi partnership means across the organisation and within the community.

Significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with Community Engagement

• There are no known significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with Community Engagement.

Key Risks and Assumptions associated with Community Engagement

- An assumption is that the role of local government will continue to include community wellbeing as a core service and outcome.
- Despite the growth in population, an assumption has been made that the target population areas which currently form our Networks and Forums such as Young People and Older People, will remain the same.

## **Visitor Information**

The Visitor Information Activity manages the provision of visitor information services in Levin and Foxton.

#### What Visitor Information involves:

- Domestic travel and accommodation bookings.
- Horowhenua attractions, activities and accommodation bookings.
- Local, regional and national visitor information, travel maps and resources.
- Working partnerships with local tourism providers to promote local experiences.

#### Key Projects for 2023/2024

There are no key projects for the Visitor Information Activity for the 2023/24 financial year. Council will focus on continuing to deliver the level of service set in the Long-Term Plan 2021-2041.

Activity	Community Outcome	Council Role
Visitor information services are offered throughout the District.	Vibrant economy  Providing an opportunity for local tourism operators to promote their products/services to local consumers as well as visitors to the district. Locally and throughout the i-SITE Network	Funder
	Strong communities	
	Council is committed to the promotion of attractions, products and services that our region has to offer. We are also committed to providing relevant and appropriate information to our community for any tourism enquiries they may have.	

Service	Community	How we will	Target 2022/23	Target 2023/24	Target 2024/41
	Outcomes	measure our			
		performance			
Council supports the	Vibrant economy	i-Site accreditation is	Achieve	Achieve	Achieve
promotion of		maintained at Te			
Horowhenua as a	Strong communities	Awahou Nieuwe			
tourism destination.		Strom and Te			
		Takeretanga o Kura-			
		haupō facilities.			
		Annual number of visitor information enquiries conducted from Horowhenua i-Sites.	≥10,000	≥10,000	≥10,000

What does this tell me? i-Site is a visitor information network with over 80 visitor centres throughout New Zealand and offers an excellent platform for local operators and service providers to sell their businesses and for the District to promote local events and public amenities. The i-Site brand is managed by Tourism New Zealand and various standards must be met to maintain accreditation.

## Challenges Council faces for Visitor Information

- Maintaining the current levels of funding support in the absence of receiving income generated from this activity
- Another challenge is balancing the requirements of visitor and local customers as this blurs the line between economic and community wellbeing outcomes and funding mechanisms.

Significant negative effects on the social, cultural, economic and environmental welling of the local community associated with Visitor Information

• There are no known significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with Visitor information.

Key Risks and Assumptions associated with Visitor Information

• There are no known risks and assumptions associated with Visitor Information.

# **Economic Development**

The purpose of the Economic Development Activity is to facilitate economic growth to support improved social and economic wellbeing in the Horowhenua District.

## What Economic Development involves:

The District is now in a growth phase which brings opportunity to considerably advance its economic wellbeing and prosperity. Effective economic development requires capability and capacity to plan, collaborate, align, implement, monitor and evaluate action to take advantage of available opportunities.

#### Key Projects for 2023/2024

There are no key projects for the Economic Development Activity for the 2023/24 financial year. Council will focus on continuing to deliver the level of service set in the Long-Term Plan 2021-2041.

Activity	Community Outcome	Council Role
Business sector support and advocacy. Business development and support.	Vibrant economy	Advocate/Funder
Sustainable natural resource utilisation.  Ensuring Horowhenua has appropriate rules and infrastructure for people, business, and the environment to flourish	Vibrant economy  Outstanding Environment	Provider/Advocate/Fund er
	Strong communities	

	'Fit for purpose' infrastructure  Vibrant economy	
Infrastructure and policy development/implementation.  Promoting Horowhenua as a great place to live, learn, create and play	Vibrant economy  Outstanding Environment  Strong communities  'Fit for purpose' infrastructure	Provider/Advocate/Fund er
Workforce skill development, training and education.	Vibrant economy Strong communities	Advocate/Funder
Horowhenua as a vibrant and sustainable place to live and visit.  Partnering to build capacity and capability and promoting investment into Horowhenua	Vibrant economy Strong communities	Advocate

Service	Community	How we will	Target 2022/23	Target 2023/24	Target 2024/41		
	Outcomes	measure our					
		performance					
Council provides	Vibrant economy	Number of business	≥10	≥10	≥10		
opportunities for		networking meetings					
businesses to	Strong communities	organised per year.					

collaborate and					
network resulting in					
a stronger business					
sector.					
What does this tell	me? Council is commit	ted to collaborate and ne	etwork with the local bus	siness sector. Below 10	would indicate
Council is not fulfilling	g its commitment.				
	T		T ===	T ===:	T ===.
Council advocates	Vibrant economy	Percent of the	>75%	>75%	>75%
for and facilitates		District's Business			
business	Fit for purpose	Community that are			
development and	infrastructure	satisfied or more			
new business		than satisfied with			
investment in the		Council's overall			
Horowhenua		performance in the			
District.		Economic			
		Development			
		Activity			
What does this tell	me? Council is commit	ted to collaborate and ne	etwork with the local bus	siness sector. Below 10	would indicate

What does this tell me? Council is committed to collaborate and network with the local business sector. Below 10 would indicate Council is not fulfilling its commitment.

# Challenges Council faces for Economic Development

• Effective economic development is a team game played over long-term horizons. This means effective and targeted collaboration and partnerships with Iwi, business, Central Government and the not-for-profit sector are critical in achieving community objectives. For this to work well there needs to be an effective mechanism or mechanisms that bring the different parties together regularly to prioritise, coordinate and align activity.

• Capability and capacity needs to be built over time to deliver effective economic development requiring a staged approach to progressing economic development priorities within scarce funding resources.

Significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with Economic Development

• There are no known significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with Economic Development.

Key Risks and Assumptions associated with Economic Development

• There are no known risks and assumptions associated with the Economic Development Activity.

# Capital Expenditure for Community Support

The following tables have been updated for the 2022/23 year and beyond

Community Support Project Primary Type- to replace existing assets	AP 20/21 \$000	Yr 1 21/22 \$000	Yr 2 22/23 \$000	Yr 3 23/24 \$000	Yr 4 24/25 \$000	Yr 5 25/26 \$000	Yr 6 26/27 \$000	Yr 7 27/28 \$000	Yr 8 28/29 \$000	Yr 9 29/30 \$000	Yr 10 30/31 \$000
Christmas Lights	-	8	6	7	-	2	9	7	7	-	2
Boundary Sign	-	11	-	-	-	-	-	12	-	-	-
Flags	-	9	4	15	2	6	3	7	2	10	2
Active Campaign Software	-	-	-	5	-	-	-	-	-	-	-
Total renewals	-	28	10	27	2	8	12	26	9	10	4

Yr 11 31/32	Yr 12 32/33	Yr 13 33/34	Yr 14 34/35	Yr 15 35/36	Yr 16 36/37	Yr 17 37/38	Yr 18 38/39	Yr 19 39/40	Yr 20 40/41	Community Support Project Primary Type- to replace existing
\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	assets
9	7	8	-	3	11	8	9	-	3	Christmas Lights
-	-	14	-	-	-	-	-	16	-	Boundary Sign
7	4	12	2	8	3	13	3	9	3	Flags
-	-	-	-	-	-	-	-	-	-	Active Campaign Software
16	11	34	2	11	14	21	12	25	6	Total renewals

Community Support Projects Primary Type- to improve the level of service	AP 20/21 \$000	Yr 1 21/22 \$000	Yr 2 22/23 \$000	Yr 3 23/24 \$000	Yr 4 24/25 \$000	Yr 5 25/26 \$000	Yr 6 26/27 \$000	Yr 7 27/28 \$000	Yr 8 28/29 \$000	Yr 9 29/30 \$000	Yr 10 30/31 \$000
Website Development	-	-	-	-	-	-	6	-	-	-	-
Facility signage	-	12	-	-	-	-	-	13	-	-	-
New Portable Generator - Emergency Management	-	5	-	-	-	-	-	-	-	6	-
VHF Digital Radio Upgrade Project -	-	20	=	=	-	-	-	=	=	-	-
Economic Development assets	-	10	-	-	-	-	-	-	-	-	-
Total level of service	-	47	-	-	-	-	6	13	-	6	-

Yr 11 31/32 \$000	Yr 12 32/33 \$000	Yr 13 33/34 \$000	Yr 14 34/35 \$000	Yr 15 35/36 \$000	Yr 16 36/37 \$000	Yr 17 37/38 \$000	Yr 18 38/39 \$000	Yr 19 39/40 \$000	Yr 20 40/41 \$000	Community Support Project Primary Type- to improve the level of Service
-	7	-	-	-	-	-	9	-	-	Website Development
-	-	15	-	=	-	-	-	18	-	Facility signage
-	-	-	-	-	-	-	-	-	-	New Portable Generator - Emergency Management
-	-	-	-	-	-	-	29	-	-	VHF Digital Radio Upgrade Project - Emergency Management
-	-	-	-	-	-	-	-	-	-	Economic Development assets
-	7	15	-	-	-	-	38	18	-	Total level of service

Total Community Support Projects by Type	AP 20/21 \$000	Yr 1 21/22 \$000	Yr 2 22/23 \$000	Yr 3 23/24 \$000	Yr 4 24/25 \$000	Yr 5 25/26 \$000	Yr 6 26/27 \$000	Yr 7 27/28 \$000	Yr 8 28/29 \$000	Yr 9 29/30 \$000	Yr 10 30/31 \$000
Growth	-	-	-	-	-	-	-	-	-	-	-
Level of Service	-	47	-	-	-	-	6	13	-	6	-
Renewals	-	28	10	26	2	8	12	25	10	10	5
Total Community Support Projects	-	75	10	26	2	8	18	39	10	16	5

Yr 11 31/32 \$000	Yr 12 32/33 \$000	Yr 13 33/34 \$000	Yr 14 34/35 \$000	Yr 15 35/36 \$000	Yr 16 36/37 \$000	Yr 17 37/38 \$000	Yr 18 38/39 \$000	Yr 19 39/40 \$000	Yr 20 40/41 \$000	Total Community Support Projects by Type
-	-	-	-	-	-	-	-	-	-	Growth
-	7	15	-	-	-	-	38	18	-	Level of Service
17	11	34	2	11	14	21	12	25	6	Renewals
17	18	49	2	11	14	21	50	43	6	Total Community Support Projects

# Funding Impact Statement for Community Support

Horowhenua District Council	AP	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Yr 7	Yr 8	Yr 9	Yr 10
Funding impact statement for the years 2021/22	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31
to 2040/41 for Community Support Group of	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Activities											
Sources of Operating Funding											
General rates, uniform annual general charges,	2,739	2,759	2,962	2,902	3,065	3,137	3,204	3,276	3,344	3,412	3,465
rates penalties											
Targeted rates	-	-	-	-	-	-	-	-	-	-	-
Subsidies and grants for operating purposes	33	33	34	35	35	36	37	38	38	39	40
Fees and charges	-	-	-	-	-	-	-	-	-	-	-
Local authorities fuel tax, fines, infringement fees,	-	-	-	-	-	-	-	-	-	-	-
and other receipts											
Internal charges and overheads recovered	7	51	53	(35)	(35)	(36)	(37)	(38)	(38)	(39)	(40)
Total Operating Funding (A)	2,779	2,843	3,049	2,902	3,065	3,137	3,204	3,276	3,344	3,412	3,465
Applications of Operating Funding											
Payments to staff and suppliers	1,615	1,809	1,828	3,182	3,095	3,167	3,235	3,306	3,373	3,442	3,496
Finance costs	16	-	2	-	1	-	1	2	2	2	2
Internal charges and overheads applied	1,135	1,026	1,206	-	-	-	-	-	-	-	-
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total applications of operating funding (B)	2,766	2,835	3,036	3,182	3,096	3,167	3,236	3,308	3,375	3,444	3,498
Surplus (deficit) of operating funding (A-B)	13	8	13	(280)	(31)	(30)	(32)	(32)	(31)	(32)	(33)
Sources of capital funding											
Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	-	-	-	-	-	-	-	-	-	-	-

Yr 1 31/3 \$00	2 32/33	Yr 13 33/34 \$000	Yr 14 34/35 \$000	Yr 15 35/36 \$000	Yr 16 36/37 \$000	Yr 17 37/38 \$000	Yr 18 38/39 \$000	Yr 19 39/40 \$000	Yr 20 40/41 \$000	Horowhenua District Council Funding impact statement for the years 2021/22 to 2040/41 for Community Support Group of Activities
										Sources of Operating Funding
3,52	1 3,581	3,581	3,581	3,582	3,581	3,582	3,583	3,588	3,589	General rates, uniform annual general charges, rates penalties
		-	-	-	-	-	-	-	-	Targeted rates
4	1 41	41	41	41	41	41	41	41	41	Subsidies and grants for operating purposes
		-	-	-	-	-	-	-	-	Fees and charges
		-	-	-	-	-	-	-	-	Local authorities fuel tax, fines, infringement fees, and other receipts
(41	(41)	(41)	(41)	(41)	(41)	(41)	(41)	(41)	(41)	Internal charges and overheads recovered
3,52	1 <b>3,581</b>	3,581	3,581	3,582	3,581	3,582	3,583	3,588	3,589	Total Operating Funding (A)
										Applications of Operating Funding
3,55	2 3,612	3,612	3,609	3,610	3,608	3,610	3,609	3,610	3,610	Payments to staff and suppliers
	2 2	3	4	4	4	4	5	6	6	Finance costs
		-	-	-	-	-	-	-	-	Internal charges and overheads applied
		-	-	-	-	-	-	-	-	Other operating funding applications
3,55	4 3,614	3,615	3,613	3,614	3,612	3,614	3,614	3,616	3,616	Total applications of operating funding (B)
(33	(33)	(34)	(32)	(32)	(31)	(32)	(31)	(28)	(27)	Surplus (deficit) of operating funding (A-B)
										Sources of capital funding
		-	-	-	-	-	-	-	-	Subsidies and grants for capital expenditure
	-   -	-	-	-	-	-	-	-	-	Development and financial contributions

Horowhenua District Council Funding impact statement for the years	AP 20/21	Yr 1 21/22	Yr 2 22/23	Yr 3 23/24	Yr 4 24/25	Yr 5 25/26	Yr 6 26/27	Yr 7 27/28	Yr 8 28/29	Yr 9 29/30	Yr 10 30/31
2021/22 to 2040/41 for Community Support	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Group of Activities	, , , , ,	,	,,,,	,	, , , , ,	, , , , ,	, , , , ,	,	,	,	
Increase (decrease) in debt	6	75	(2)	18	(7)	(1)	9	29	(1)	5	(6)
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Other dedicated capital funding	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	6	75	(2)	18	(7)	(1)	9	29	(1)	5	(6)
Applications of capital funding											
Capital expenditure											
- to meet additional demand	-	-	-	-	-	-	-	-	-	-	-
- to improve the level of service	6	47	-	-	-	-	6	13	-	6	-
- to replace existing assets	-	28	10	26	2	8	12	25	10	10	5
Increase (decrease) in reserves	13	8	1	(288)	(40)	(39)	(41)	(41)	(42)	(43)	(44)
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total applications of capital funding (D)	19	83	11	(262)	(38)	(31)	(23)	(3)	(32)	(27)	(39)
Surplus (deficit) of capital funding (C-D)	(13)	(8)	(13)	280	31	30	32	32	31	32	33
Funding Balance ((A-B) +(C-D))	-	-	-	-	-	-	-	-	-	-	-
Depreciation	12	9	12	9	9	9	9	10	11	11	11

Yr 11 31/32 \$000	Yr 12 32/33 \$000	Yr 13 33/34 \$000	Yr 14 34/35 \$000	Yr 15 35/36 \$000	Yr 16 36/37 \$000	Yr 17 37/38 \$000	Yr 18 38/39 \$000	Yr 19 39/40 \$000	Yr 20 40/41 \$000	Horowhenua District Council Funding impact statement for the years 2021/22 to 2040/41 for Community Support Group of Activities
5	6	36	(11)	(3)	-	7	35	26	(13)	Increase (decrease) in debt
-	-	-	-	-	-	-	-	-	-	Gross proceeds from sale of assets
-	-	-	-	-	-	-	-	-	-	Lump sum contributions
-	-	-	-	-	-	-	-	-	-	Other dedicated capital funding
5	6	36	(11)	(3)	-	7	35	26	(13)	Total sources of capital funding (C)
										Applications of capital funding
										Capital expenditure
-	-	-	-	-	-	-	-	-	-	- to meet additional demand
-	7	15	-	-	-	-	38	18	-	- to improve the level of service
17	11	34	2	11	14	21	12	25	6	- to replace existing assets
(45)	(45)	(47)	(45)	(46)	(45)	(46)	(46)	(45)	(46)	Increase (decrease) in reserves
-	-	-	-	-	-	-	-	-	-	Increase (decrease) of investments
5	6	36	(11)	(3)	-	7	35	26	(13)	Total applications of capital funding (D)
33	33	34	32	32	31	32	31	28	27	Surplus (deficit) of capital funding (C-D)
-	-	-	-	-	-	-	-	-	-	Funding Balance ((A-B) +(C-D))
12	12	12	14	14	14	14	15	18	18	Depreciation

# Activity Expenditure for Community Support

Activity Operating Expenditure Including depreciation	AP 20/21	Yr 1 21/22	Yr 2 22/23	Yr 3 23/24	Yr 4 24/25	Yr 5 25/26	Yr 6 26/27	Yr 7 27/28	Yr 8 28/29	Yr 9 29/30	Yr 10 30/31
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Community Development	751	684	800	781	797	816	834	854	872	891	902
Community Grants and Funding	511	465	461	478	458	468	478	488	498	508	517
District Communication and Marketing	391	431	471	722	745	764	781	799	816	833	844
Emergency Management	284	262	278	250	256	261	266	272	277	282	287
Economic Development	699	914	939	894	782	799	816	833	850	867	883
Visitor Information	142	86	101	66	67	68	70	72	73	74	76
Total Expenditure	2,778	2,842	3,050	3,191	3,105	3,176	3,245	3,318	3,386	3,455	3,509

Yr 11 31/32 \$000	Yr 12 32/33 \$000	Yr 13 33/34 \$000	Yr 14 34/35 \$000	Yr 15 35/36 \$000	Yr 16 36/37 \$000	Yr 17 37/38 \$000	Yr 18 38/39 \$000	Yr 19 39/40 \$000	Yr 20 40/41 \$000	Activity Operating Expenditure Including depreciation
916	932	933	933	934	933	934	935	936	937	Community Development
526	535	535	535	535	535	535	535	535	535	Community Grants and Funding
858	872	872	873	873	873	874	874	875	875	District Communication and Marketing
291	295	295	294	294	293	293	293	296	295	Emergency Management
898	914	914	914	914	914	914	914	914	914	Economic Development
77	78	78	78	78	78	78	78	78	78	Visitor Information
3,566	3,626	3,627	3,627	3,628	3,626	3,628	3,629	3,634	3,634	Total Expenditure

# Regulatory Services

The Regulatory Services Group of Activities provides advice, consenting services, assessment, education, compliance and enforcement. This Group of Activities aims to protect the health and safety of our Community and the environment they live within.

The Regulatory Services Group of Activities includes the following Activities:

- Resource Consenting
- Building Consenting
- Environmental Health
- Alcohol Licencing
- Parking Enforcement
- Building Compliance
- Resource Management Compliance
- Animal Control
- General Regulatory Services

# Resource Consenting

The Resource Consenting Activity it undertaken to ensure Council is meeting its obligations under the Resource Management Act (1991).

## What Resource Consenting involves:

- Processing resource consents and other applications made under the Resource Management Act.
- Providing advice to the public on the District Plan and Resource Management Act.
- Processing section 223 and 224 applications to certify approved subdivision applications.
- Engagement with the planning industry to stay informed about best practice and relevant issues.
- Provision of planning information relating to building consent applications.

Key Projects for 2023/2024

There are no key projects for the Resource Consent Activity. Council will focus on continuing to provide the promised level of service for this activity.

### Rationale for this Activity (why we do it):

Activity	Community Outcome	Council Role
Processing of resource consents.	Vibrant Economy	Regulator/Provider
	Is supported by this activity as it contributes to the growth of the	
	district.	
	Outstanding environment	
	Is supported by this service as it involves managing development in	
	accordance with the Resource Management Act 1991, the purpose	
	of which is to promote the sustainable management of natural and	
	physical resources.	

# How we measure our performance

Service	Community	How we will	Target 2022/23	Target 2023/24	Target 2024/41
	Outcomes	measure our			
		performance			
Processing of	Vibrant economy	Applications under	95%	95%	95%
applications under		the RMA will be			
the Resource	Outstanding	processed within			
Management Act	environment	statutory			
(RMA) 1991.		timeframes.			

What does this tell me? This measure indicates whether we are meeting our statutory timeframes for processing resource consent applications. The Resource Management Act contemplates that there will be occasions where a consent application is not processed within the statutory timeframes and provides a discounting process to ensure that the applicant receives an offset for the delay. This

target recognises that while Council strives to achieve the statutory timeframes there are occasions where getting the best outcome can result in a consent being processed beyond the statutory timeframe. Examples of where this can occur include where officers seek to ensure the decision and consent conditions are workable and understood by the applicant before issuing the decision. Where the applicant has not agreed to an extension of time, this process of providing draft conditions to the applicant and checking their understanding can impact on compliance with the statutory timeframe

#### Challenges Council faces for the Resource Consents Activity

- A key challenge facing Council for this Activity is that there is a level of uncertainty about the implications for Council of the current reforms to the RMA, as well as the development or amendment of National Environmental Standards or National Policy Statements. For example, implications could result in changes to how resource consent applications are processed or could require the District Plan to be updated or amended.
- Another challenge is balancing the need to provide for and encourage economic development with the desire to ensure that any
  adverse effects that businesses and their associated activities may have on the natural environment are acceptable, and will not
  compromise future generations use and enjoyment of natural resources.
- The requirement to apply for resource consents can be perceived by some people as encroaching on private property rights and frustrate property owners who perceive 'over-regulation'. However, requirements relating to the District Plan and resource consents are deemed necessary to protect and sustainably manage the District's natural and physical resources.
- The anticipated growth of the District will place pressure on this Activity. The growth environment is likely to see an increase in the volume and complexity of applications.

Significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with the Resource Consents Activity

• There are no known negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with the Resource Consents Activity.

## Key Risks and Assumptions associated with the Resource Consents Activity

• Changes in legislation could result in subsequent changes to the District Plan or changes to how resource consents are processed or monitored, which have not been anticipated. However, it is assumed that Central Government will give local government adequate

notice/warning of any potential changes. It is also assumed where major changes are required, there will be an appropriate transition period provided to allow for Council to plan and budget for any required changes.

# **Building Consenting**

The Building Consenting Activity aims to ensure that buildings are constructed and/or altered in a manner which means they are safe to use.

#### What Building Consenting involves:

- Processing building consent applications by assessing their compliance with the Building Code.
- Undertaking inspections of the consented building work to ensure compliance with the approved building consent.
- Providing advice to the public on building consent applications and the Building Act 2004.
- Maintaining accreditation requirements in accordance with the Building (Accreditation of Building Authorities) Regulations 2006.
- Engagement with the building industry to stay informed about best practice, relevant issues and changes to processes.
- Processing code compliance certificate applications and subsequent approval where Council is satisfied the building work complies with the Building Code.

#### Key Projects for 2023/2024

There are no key projects for the Building Consent Activity. Council will focus on continuing to provide the promised level of service for this activity.

Activity	Community Outcome	Council Role
Processing building consent applications,	Vibrant Economy	Regulator/Provider
undertaking inspections of the building	Is supported by this activity as it contributes to the growth of the	
work to ensure compliance with the	district.	
consent, and processing of code	Outstanding environment	
compliance certificate applications to	Is supported by this service as it involves ensuring that building are	
ensure compliance with the Building	constructed in accordance with the requirements of the Building Act	
Code.	2004, the purposes of which include ensuring that people can use	
	buildings safely and without endangering their health; and buildings	
	are designed, constructed and able to be used in ways that promote	
	sustainable development.	

Service	Community	How we will	Target 2022/23	Target 2023/2024	Target 2024/41
	Outcomes	measure our			
		performance			
Carry out Building	Vibrant economy	Building consent	98%	98%	98%
Consent Authority		applications are			
functions including	Outstanding	processed within			
enforcement of	environment	statutory			
legislation relating to construction of		timeframes.			
buildings and		Council will maintain	Achieve	Achieve	Achieve
structures.		its accredited status			
		as a Building			
		Consent Authority.			

What does this tell me? This measure indicates whether we are meeting our statutory timeframes for processing building consent applications. Council has to maintain its status as a Building Consent Authority in order to be able to issue building consents.

#### Challenges Council faces for the Building Consenting Activity

- A key challenge facing Council for this Activity is that there is uncertainty around future amendments to current legislation or the introduction of new legislation, and the implications that this would have on the Levels of Service for this Activity.
- The anticipated growth of the District is likely to place pressure on this Activity. The growth environment is likely to see an increase in commercial and industrial new builds in the district. Potential development of increased housing density, may result in the building of multi-story and multi-unit dwellings. The Building Consent Authority will need to ensure that building officers continue to develop their

skills and competencies to cater for the increased complexity associated with these types of buildings and the commercial and industrial buildings.

Significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with this activity

• There are no known significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with this activity

Key Risks and assumptions associated with this activity

- The risk for this Activity is that Council may not maintain its Building Consent Authority Accreditation and this would mean that Council would no longer be able to process building consent applications in-house. However, Council has an internal auditing and monitoring programme in place to ensure that its systems, policies and procedures are appropriate to ensure that it maintains its accreditation at each re-assessment.
- Changes in legislation could result in an increase to the Levels of Service or require changes to be made to how Council currently
  undertakes this Activity. However, it is assumed that Central Government will give local government adequate notice/warning of any
  potential changes and that where major changes are required there will be an appropriate transition period provided to allow for Council
  to plan and budget for these.

# Environmental Health (Food Safety)

Environmental Health (Food Safety) ensures that food services used by the Community are healthy and safe.

### What Environmental Health (Food Safety) involves:

• Registration and verification of food businesses in accordance with the Food Act 2014 and associated regulations and legislation.

## Key Projects for 2023/2024

There are no key projects for the Environmental Health (Food Safety) Activity. Council will focus on continuing to provide the promised level of service for this activity.

Activity	Community Outcome	Council Role
Processing applications for food businesses undertaking verifications/audits of these businesses.	Vibrant Economy This activity contributes to the Vibrant Economy outcome in that it provides clarity for food businesses in how the requirements of the Food Act 2014 affects their activities; and how it requires persons who trade in food to take responsibility for the safety and suitability of that food.	Regulator
Respond to food related complaints and take appropriate action when a non-compliance is observed.	Strong communities This activity contributes to the Strong communities outcome in that it provides reassurance to the community that our food business operators who trade in food are held accountable for the safety and suitability of that food, in accordance with the Food Act 2014.	Regulator

Service	Community Outcomes	How we will measure our performance	Target 2022/23	Target 2023/24	Target 2024/41
Food safety – Food businesses are monitored to ensure compliance with legislation.	Vibrant economy Strong communities	Food businesses operating under the Food Act 2014 are verified at the frequency determined by the Food Regulations 2015.	Achieve	Achieve	Achieve

What does this tell me? Local food businesses need to be routinely verified to check they are operating safely when providing food to the public.

## Challenges Council faces for the Environmental Health (Food Safety) Activity

• A key challenge facing Council for this Activity is that there is uncertainty around future amendments to current legislation or the introduction of new legislation, including the possible introduction of government levies, and the implications that this would have on the Levels of Service for this Activity.

Significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with the Environmental Health (Food Safety) Activity

• There are no known significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with the Environmental Health (Food Safety) Activity.

Key Risks and Assumptions associated with the Environmental Health (Food Safety) Activity

• There is a risk of reduction in our food premises client base due to the contestable market.

# **Alcohol Licensing**

The Alcohol Licensing Activity aims to ensure that the sale and supply of alcohol is conducted in a manner which complies with the Sale and Supply of Alcohol Act 2012.

#### What Alcohol Licensing involves:

- Processing applications for licences and managers' certificates.
- Monitoring and inspection of all licensed premises to ensure compliance with both legislation and licence conditions.
- Undertaking 'Controlled Purchase Operations' with partner agencies.
- Providing information and advice to customers on licensing requirements.

## Key Projects for 2023/2024

There are no key projects for the Alcohol Licensing Activity. Council will focus on continuing to provide the promised level of service for this activity.

Activity	Community Outcome	Council Role
Processing applications for premises and	Vibrant Economy	Regulator/Provider
undertaking inspections.	Is supported by this activity in that the sale and supply of alcohol in	
	the district is regulated in accordance with the Sale and Supply of	
	Alcohol Act 2012, enabling suitably licensed premises are open for	
	business.	
	Strong communities	
	Is supported by this activity in ensuring licensed premises are	
	regulated appropriately, providing confidence to the public that where	
	alcohol sales take place they are undertaken safely and responsibly;	
	and that any harm caused by excessive or inappropriate	
	consumption of alcohol be minimised.	

Responding to complaints relating to non-	Regulator
compliance with liquor licensing	
requirements and taking appropriate	
action when non-compliance is observed.	

Service	Community	How we will	Target 2022/23	Target 2023/24	Target 2024/41
	Outcomes	measure our			
		performance			
Monitoring of	Strong communities	Premises are	Achieve	Achieve	Achieve
licensed premises to		inspected annually			
ensure compliance	Vibrant economy	to check for			
with relevant*		compliance with			
legislation.		their licence			
		conditions.			

**What does this tell me?** The Sale and Supply of Alcohol Act sets out who can apply for a licence to sell alcohol, between what times and other requirements. This measure ensures premises, such as restaurants and bars, are providing alcohol to the public in a way that compiles with legislation and their licence requirements.

#### Challenges Council faces for the Alcohol Licensing Activity

• A key challenge for this activity is that the fees for licensing are set by Central Government and as such, Council is unable to change them without first adopting an alcohol fees bylaw. Another key challenge for this Activity is that there is uncertainty around future amendments to current legislation or the introduction of new legislation that can be made at short notice; an example of this is the immediate modification orders made during Covid-19 pandemic, the changes having a huge impact on service delivery, and resulted in significant delays for customers.

<sup>\*</sup> Relevant is defined as only required under the Sale and Supply of Alcohol Act 2012.

Significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with the Alcohol Licensing Activity

• There are no known significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with the Alcohol Licensing Activity

Key Risks and Assumptions associated with the Alcohol Licensing Activity

• Changes in legislation could result in unanticipated changes in Levels of Service for this Activity. It is assumed that Central Government will provide local government adequate notice/warning of any potential changes. It is also assumed that where major changes are required there will be an appropriate transition period provided to allow for Council to plan and budget for any required changes.

# Parking Enforcement

The Parking Enforcement Activity aims to ensure that people can easily access car parks for on and off-street parking.

#### What Parking Enforcement involves:

- Enforcing the parking requirements for mobility car parks, metered parking, time restricted parking, and illegal parking, including issuing
  infringement notices for non-compliances.
- Monitoring and enforcement of expired vehicle registrations, certificates of fitness and warrants of fitness.
- Monitoring of unauthorised parking on taxi stands, loading zones, broken yellow lines, double parking, parking on the footpath, bus stops, or inconsiderate parking.
- Monitoring and enforcement of the parking control measures specified in Council's Land Transport Bylaw 2017 and relevant legislation.

#### Key Projects for 2023/2024

There are no key projects for the Parking Enforcement Activity. Council will focus on continuing to provide the promised level of service for this activity.

Activity	Community Outcome	Council Role		
Operation of a parking enforcement	Strong communities	Regulator		
scheme.	This activity supports the Strong communities outcome as the			
	provision of parking spaces in the Levin CBD helps to enable people	ple		
	to access the goods and services provided in the Levin town centre.			
	Vibrant Economy			
	This activity also supports the Vibrant economies outcome in that the			
	provision of monitored parking helps to ensure parking availability for			
	businesses and their customers in the Levin CBD.			

Service	Community	How we will	Target 2022/23	Target 2023/24	Target 2024/41
	Outcomes	measure our			
		performance			
All parking restricted areas in Levin will	Vibrant economy	Parking infringement	Achieve	Achieve	Achieve
be enforced under	Strong communities	explanations are responded to within			
the provisions of	3	5 business days of			
Council's Bylaw and		receipt.			
the Land Transport					
Regulations.					

What does this tell me? This measure indicates the frequency at which we are enforcing our Land Transport Bylaw (in regards to parking restricted areas in Levin) and other relevant legislation e.g. how many working days a year our parking wardens are undertaking their enforcement duties

## Challenges Council faces for the Parking Enforcement Activity

A key challenge for the parking enforcement activity is the aged condition of our parking meters that are now obsolete. Coin operated only, the machines are not equipped to operate with modern technology, and therefore a challenge to our service delivery options.

• There are no known challenges that Council faces for the Parking Enforcement Activity.

Significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with the Parking Enforcement Activity

• Significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with the Parking Enforcement Activity

Key Risks and Assumptions associated with the Parking Enforcement Activity

• No key risks or assumptions have been identified for the Parking Enforcement Activity

# **Building Compliance**

The Building Compliance Activity aims to support the Building Consenting Activity and protect health and safety by ensuring the Community is complying with building requirements.

#### What Building Compliance involves:

- Responding to complaints relating to non-compliances with the Building Act 2004 and associated codes and regulations, and taking appropriate action when non-compliance is observed.
- Monitoring and enforcement of the Building (Pools) Amendment Act 2016 of swimming pool barriers (fencing) to protect children under five years old from drowning.
- Monitoring, enforcement and actions related to the Building (Earthquake-prone Buildings) Amendment Act 2016.
- Ensuring Building Warrants of Fitness (BWOFs) are renewed and are accurate.

#### Key Projects for 2023/2024

There are no key projects for the Building Compliance Activity. Council will focus on continuing to provide the promised level of service for this activity.

Activity	Community Outcome	Council Role		
Respond to complaints and undertake	Outstanding Environment	Regulator		
territorial authority requirements under	Is supported by this activity as it involves ensuring buildings meets			
the Building Act 2004.	the requirements of the Building Act 2004, and in ensuring that			
	people can use buildings safely and without endangering their health.			
	Strong communities			
	Is supported by this activity through ensuring publicly assessable			
	buildings are safe to use by the community, both for social and commercial purpose.			

It is also supported by the regulation of private swimming pools in the district, restricting unsupervised access by children. Providing for a safe community.

## How we will measure our performance

Service	Community	How we will	Target 2022/23	Target 2023/24	Target 2024/41
	Outcomes	measure our			
		performance			
Carry out territorial	Outstanding	Reported cases of	Achieve	Achieve	Achieve
authority functions	environment	illegal building work			
including		will be responded to			
enforcement of	Strong communities	within five working			
legislation		days.			
			>33%	>33%	>33%
		Percentage of			
		private swimming			
		pools on register			
		inspected annually			
		for compliance.			
What does this tell	me? This measure is all	about ensuring building	gs and structures, suc	ch as swimming pools,	are or continue to be
safe for use and do r	ot cause harm or proble	ems in the future.			
Carry out territorial	Outstanding	100% of BWOFs are	Achieve	Achieve	Achieve
authority functions	environment	renewed or Notices			
including		to Fix are issued.			
enforcement of					
legislation					
What does this tell	me? Council must ensu	re all buildings are comp	oliant and safe.	•	<b>,</b>

### Challenges Council faces for the Building Compliance Activity

- A key challenge for this activity continues to be the implementation of the earthquake-prone building provisions in the Building Act 2004, where during this LTP period, buildings in the Levin town centre may be deemed earthquake-prone. This is likely to have an impact on the town centre where some building owners may choose to abandon further development of their buildings. During the same period, Council's territorial authority has a statutory requirement to identify all potentially earthquake-prone buildings in the district.
- There are no known challenges that Council faces for the building Compliance Activity.

Significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with the Building Compliance Activity

• There are no known significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with the Building Compliance Activity.

Key Risks and Assumptions associated with the Building Compliance Activity

• Council will continue to meet its requirements as a regulator under the Building (Earthquake-prone Buildings) Amendment Act 2016.

# Resource Management Compliance

The Resource Management Compliance Activity aims to support Council's Resource Consenting Activity and the sustainable management of the environment by ensuring compliance with the Resource Management Act 1991, the Operative District Plan and resource consent conditions.

#### What Resource Management Compliance involves:

- Responding to complaints and queries relating to the Resource Management Act 1991, Operative District Plan or conditions of resource consents, and taking appropriate action when a non-compliance is observed.
- Monitoring of compliance with resource consent conditions, and taking appropriate enforcement measures in respect of noncompliance.

#### Key Projects for 2023/2024

There are no key projects for the Resource Management Compliance Activity. Council will focus on continuing to provide the promised level of service for this activity.

### Rationale for this Activity (why we do it):

Activity	Community Outcome	Council Role
To ensure the requirements of the District	Outstanding Environment	Regulator
Plan and consent conditions are complied	Is supported by this service as it involves monitoring consents issued	
with.	under the Resource Management Act 1991, the purpose of which is	
	to promote the sustainable management of natural and physical	
	resources.	

### How we will measure our performance

Service	Community	How we will	Target 2022/23	Target 2023/24	Target 2024/41
	Outcomes	measure our			
		performance			
Monitoring of District	Outstanding	Known and reported	Achieve	Achieve	Achieve
Plan requirements, resource consent	environment	instances of non- compliances with			
compliance and		the District Plan and			
complaints		any resource			
		consents will be			
		responded to within			
		five working days.	Achieve	Achieve	Achieve
		All resource			
		consents that are			
		required to be			
		monitored for the			
		year are monitored			
		for compliance with			
		conditions.			

What does this tell me? This measure indicates our response to any known or reported instances where a certain activity does not meet the requirements of the District Plan or a resource consent. Resource consents may be granted with conditions to help control any adverse effects the consent's activity may have. For those consents that are required to be monitored, Council must check they are complying with their conditions.

Challenges Council faces for the Resource Management Compliance Activity

- A key challenge for this activity is likely be created by the new changes to exempt buildings in the Building Act 2004. It is likely there will
  be an increase in the number of resource management complaints associated as property owners not realising their exempt building
  work requires a resource consent.
- There are no known challenges that Council faces for the Resource Management Compliance Activity.

Significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with the Resource Management Compliance Activity

• There are no known Significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with the Resource Management Compliance Activity

Key Risks and Assumptions associated with the Resource Management Compliance Activity

There are no known key risks or assumptions for the Resource Management Compliance Activity.

### **Animal Control**

The Animal Control Activity aims to implement, and enforce, legislation and Council bylaws related to dogs and animals to improve public safety by mitigating the risk of harm, injury, or nuisance in our Community.

#### What Animal Control involves:

- Maintaining a register of dogs in the District.
- Patrolling the District for animal nuisances.
- Responding to complaints about dogs and livestock.
- Providing impounding facilities for dogs and livestock.
- Educating the public on the responsibilities of dog ownership.
- Re-homing or euthanising unclaimed animals.
- Enforcement of Council's bylaws related to Animal Control Dog Control Bylaw 2015, Animal Nuisance and the Keeping of Pigs, Poultry and Bees Bylaw 2014 and Land Transport Bylaw 2017 (Part 2 Stock Control and Movement).
- Enforcement of relevant legislation Dog Control Act 1996 and Impounding Act 1955.

#### Key Projects for 2023/2024

There are no key projects for the Animal Control Activity. Council will focus on continuing to provide the promised level of service for this activity.

#### Rationale for this Activity (why we do it):

Activity	Community Outcome	Council Role
Provision of animal control services.	Strong communities	Regulator/Provider
	The service provided helps the community to live positive and	
	healthy lives.	

#### How we will measure our performance

Service	Community	How we will	Target 2022/23	Target 2023/24	Target 2024/41
	Outcomes	measure our			
		performance			
Reported instances	Strong communities	Percent of reported	100%	100%	100%
of non-compliances		instances of non-			
and dog nuisances		compliances and			
will be responded to		dog nuisances will			
		be responded to.	Achieve	Achieve	Achieve
		An after-hours			
		emergency			
		response will be			
		continuously			
		provided.			
What does this tell n	ne? This measure will t	ell us how effective our	response is to reports	of non-compliances w	vith bylaws, such as
Council's Dog Contro	l Bylaw, and dog nuisar	ices. When responding	to these reports, our a	aim is to ensure that ar	nimals are looked after
and are not menacing	or a nuisance to the pu	ublic.			
Registration and	Strong communities	Percent of known	100%	100%	100%
classification of all		dogs that will be			
known dogs within		registered or			
the District		accounted for			

What does this tell me? This measure indicates how much of the known dog population is accounted for on our register. For each dog, the register holds information on the dog itself, their owner and its microchip number (if it has one), so if it was ever lost or stolen there is the information to help the dog be reunited with its owner. The register also helps us keep track of dogs deemed to be menacing or dangerous.

annually by 31 October.

#### Challenges Council faces for the Animal Control Activity

- A key challenge for the Animal Control function is the aging state of the pound facility and its ability to meet the minimum standards in the MPI code of welfare.
- Another key challenge for this activity is the increasing demand on the service as our population grows and dog numbers increase.

Significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with the Animal Control Activity

 There are no known significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with the Animal Control Activity.

Key Risks and Assumptions associated with the Animal Control Activity

A key risk is that changes in legislation could result in unanticipated changes in Levels of Service for this Activity. However, it is
assumed that Central Government will give local government adequate notice/warning of any potential changes. It is also assumed that
where major changes are required there will be an appropriate transition period provided to allow for Council to plan/budget for any
required changes.

## General Regulatory Services

The General Regulatory Services Activity consists of a number of sub-activities undertaken as part of Council's general regulatory functions, with the aim of dealing with statutory nuisance-related matters, registration, permitting and inspection of appropriate activities.

#### What General Regulatory Services involves:

- Review, develop and/or input to and relevant bylaws and policies.
- Respond to general noise complaints and take appropriate action.
- Respond to complaints regarding vehicles reported as being abandoned in public places and take appropriate action.
- · Permitting and inspection of amusement device.
- Respond to general bylaw complaints.
- Inspecting registered camping grounds, funeral directors, and hairdressing premises to ensure compliance with relevant regulations and legislation.
- Investigating health nuisance complaints and carrying out enforcement action when appropriate.

#### Key Projects for 2023/2024

There are no key projects for the General Regulatory Services Activity. Council will focus on continuing to provide the promised level of service for this activity.

#### Rationale for this Activity (why we do it):

Activity	Community Outcome	Council Role
Provide general regulatory services.	Strong communities	Regulator/Provider
	Is supported through the regulation and enforcement of legislation	
	and bylaws, protecting the community from nuisance, protecting	
	promoting and maintaining public health and safety, and minimising	
	the potential for offensive behaviour in public places.	

## How we will measure our performance

Service	Community	How we will	Target 2022/23	Target 2023/24	Target 2024/41
	Outcomes	measure our			
		performance			
Noise complaints	Strong communities	Noise complaints	Achieve	Achieve	Achieve
response service will		services are			
be provided		provided all year			
		round and 90% of			
		complaints will be			
		responded to within			
		60 minutes.			
What does this tell n	ne? Excessive noise ca	n cause a nuisance, es	pecially if occurring with	nin a quiet part of a neig	hbourhood. This
measure indicates wh	ether we are respondin	g to noise complaints e	fficiently and ensuring t	hat the noise, if deemed	d excessive, is
addressed.					
Public safety bylaws	Strong communities	Percent of reported	100%	100%	100%
and other legislation		non-compliances			
will be enforced		and complaints that			
		are responded to			
		within five working			
		days.			

What does this tell me? Our public safety bylaws are in place to ensure our community feel safe in the environment they live within. Any non-compliance with the bylaws or other legislation that compromises public safety should be addressed efficiently, which is what this measure is looking at.

#### Challenges Council faces for the General Regulatory Services Activity

• A key challenge facing Council for this Activity will be the increased demand on the service as new residents relocate to the area, with them bringing differing expectations of living, and expectations of Council to address non-compliance. As the number of complaints increase, the level of enforcement action will also be expected to increase.

Significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with the General Regulatory Services Activity

• There are no known significant negative effects on the social, cultural, economic and environmental wellbeing of the local community associated with the General Regulatory Services Activity

Key Risks and Assumptions associated with the General Regulatory Services Activity

There are no known key risks or assumptions associated with the General Regulatory Services Activity.

# Capital Expenditure for Regulatory Services

The following tables have been updated for year 2022/23 and beyond

Regulatory Services Project	<u>AP</u>	<u>Yr 1</u>	<u>Yr 2</u>	<u>Yr 3</u>	<u>Yr 4</u>	<u>Yr 5</u>	<u>Yr 6</u>	<u>Yr 7</u>	<u>Yr 8</u>	<u>Yr 9</u>	<u>Yr 10</u>
Primary Type- to replace	<u>20/21</u>	<u>21/22</u>	<u>22/23</u>	23/24	<u>24/25</u>	<u>25/26</u>	<u> 26/27</u>	<u>27/28</u>	<u> 28/29</u>	<u>29/30</u>	<u>30/31</u>
existing assets	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>						
Animal Control - Body worn video	_	<u>4</u>	_	_=	_	<u>6</u>		=	<u>7</u>	_	_=
Parking - Mobile ticket devices	_		<u>15</u>			<u>16</u>			<u>17</u>		
Parking - Body worn video			<u>4</u>		<u>-</u>	<u>4</u>			<u>5</u>		
<u>equipment</u>											
Animal Control - Stock pound	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>21</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
fencing & stock loading ramp											
Parking - Meter Replacements		_			_		<u>65</u>	<u>66</u>	_	_	
Vehicles - Replacing JJL288	<u>36</u>				Ξ	_					
Total renewals	<u>36</u>	<u>4</u>	<u>19</u>	2	<u>21</u>	<u>26</u>	<u>65</u>	<u>66</u>	<u>29</u>	2	2

<u>Yr 11</u>	<u>Yr 12</u>	<u>Yr 13</u>	<u>Yr 14</u>	<u>Yr 15</u>	<u>Yr 16</u>	<u>Yr 17</u>	<u>Yr 18</u>	<u>Yr 19</u>	<u>Yr 20</u>	Regulatory Services Project
<u>31/32</u>	32/33	<u>33/34</u>	<u>34/35</u>	<u>35/36</u>	<u>36/37</u>	<u>37/38</u>	<u>38/39</u>	<u>39/40</u>	<u>40/41</u>	Primary Type- to replace existing
<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>assets</u>
7			8			8			12	Animal Control - Body worn video
			0			0			1Z	<u>equipment</u>
18			19			21			23	Parking - Mobile ticket devices
_			_			c				Parking - Body worn video
5			5			6			6	<u>equipment</u>
										Animal Control - Stock pound fencing
			<del></del>				<del>-</del>		<u> </u>	<u>&amp; stock loading ramp</u>
	72	<u>75</u>					87	90		Parking - Meter Replacements
_	_	_	_	_	_	_	_	_	_	Vehicles - Replacing JJL288
-	_	-	_	-	-	_	-	_	_	Total renewals
30	<u>72</u>	<u>75</u>	32		<u> </u>	<u>35</u>	<u>87</u>	90	41	<u>Total renewals</u>

Regulatory Services Project	<u>AP</u>	<u>Yr 1</u>	<u>Yr 2</u>	<u>Yr 3</u>	<u>Yr 4</u>	<u>Yr 5</u>	<u>Yr 6</u>	<u>Yr 7</u>	<u>Yr 8</u>	<u>Yr 9</u>	<u>Yr 10</u>
Primary Type- to improve the	20/21	21/22	<u>22/23</u>	<u>23/24</u>	<u>24/25</u>	<u>25/26</u>	<u> 26/27</u>		28/29	<u>29/30</u>	30/31
level of service	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>						
Parking - Meter Upgrades	<u> </u>	<u>60</u>			_	<u>63</u>	_	_=		<u>69</u>	=
Animal Control - Dog Pound	<u> </u>	<u>=</u>				<u>26</u>	Ξ				
Animal - Dog Pound shade and	=	<u>20</u>	=	<u>-</u>	<u>-</u>	_=	=		_=	<u>-</u>	
kennel repairs											
Animal Control - Dog Pound	<u>-</u>	<u>-</u>	<u>26</u>	<u> </u>	<u> </u>	<u> </u>	<u>-</u>	<u> </u>		<u> -</u>	<u> </u>
facility refurb investigation											
<u>Total level of service</u>	2	<u>80</u>	<u>26</u>	2	2	<u>89</u>	2	2	2	<u>69</u>	2

<u>Yr 11</u>	<u>Yr 12</u>	<u>Yr 13</u>	<u>Yr 14</u>	<u>Yr 15</u>	<u>Yr 16</u>	<u>Yr 17</u>	<u>Yr 18</u>	<u>Yr 19</u>	<u>Yr 20</u>	Regulatory Services Project
31/32	32/33	33/34	<u>34/35</u>	<u>35/36</u>	<u>36/37</u>	37/38	<u>38/39</u>	<u>39/40</u>	<u>40/41</u>	Primary Type- to improve the level
<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	of service
_=	<u>-</u>	Parking - Meter Upgrades								
<u>_</u>	<u>=</u>	<u>=</u>	<u> </u>	<u>=</u>	<u> </u>	_	<u>-</u>	<u>-</u>	<u> </u>	Animal Control - Dog Pound
										driveway concreting
	<u>-</u>	<u>-</u>	<u>-</u>		<u>-</u>	_=	<u>-</u>	<u>-</u>	<u>-</u>	Animal - Dog Pound shade and
										kennel repairs
<u> </u>	<u>-</u>	<u>-</u>	<u> -</u>	<u> </u>	<u> -</u>	_	<u> -</u>	<u> -</u>	<u> -</u>	Animal Control - Dog Pound facility
										refurb investigation costs
= =	2	2	=	2	2	=	2	2	2	<u>Total level of service</u>

Regulatory Services Project	<u>AP</u>	<u>Yr 1</u>	<u>Yr 2</u>	<u>Yr 3</u>	<u>Yr 4</u>	<u>Yr 5</u>	<u>Yr 6</u>	<u>Yr 7</u>	<u>Yr 8</u>	<u>Yr 9</u>	<u>Yr 10</u>
Primary Type- to meet	<u>20/21</u>	<u>21/22</u>		23/24	<u>24/25</u>	<u>25/26</u>	<u>26/27</u>		28/29	<u>29/30</u>	30/31
additional demand	<u>\$000</u>										
Animal Control - Dog Pound	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>514</u>	<u>-</u>	<u>-</u>	<u> </u>	<u>-</u>	<u>-</u>	<u>-</u>
facility refurb											
Total growth	2	2	<u> </u>		<u>514</u>		2	2		2	2

<u>Yr 20</u>	<u>Yr 19</u>	<u>Yr 18</u>	<u>Yr 17</u>	<u>Yr 16</u>	<u>Yr 15</u>	<u>Yr 14</u>	<u>Yr 13</u>	<u>Yr 12</u>	<u>Yr 11</u>
<u>40/41</u>	39/40	<u>38/39</u>	<u>37/38</u>	<u>36/37</u>	<u>35/36</u>	<u>34/35</u>	33/34	32/33	<u>31/32</u>
<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>
<u>-</u>		<u>-</u>	<u>-</u>		_=				
-	_	-	-	-	_	-	-	-	3
100	40/4 \$00	39/40 \$000 \$000	38/39 39/40 40/4 \$000 \$000 \$00	37/38 38/39 39/40 40/4 \$000 \$000 \$000 	36/37 37/38 38/39 39/40 40/4 \$000 \$000 \$000 \$000 \$000	35/36 36/37 37/38 38/39 39/40 40/4 \$000 \$000 \$000 \$000 \$000 \$000 \$000	34/35     35/36     36/37     37/38     38/39     39/40     40/4       \$000     \$000     \$000     \$000     \$000     \$000       -     -     -     -     -     -	33/34     34/35     35/36     36/37     37/38     38/39     39/40     40/4       \$000     \$000     \$000     \$000     \$000     \$000     \$000       -     -     -     -     -     -     -	32/33     33/34     34/35     35/36     36/37     37/38     38/39     39/40     40/4       \$000     \$000     \$000     \$000     \$000     \$000     \$000     \$000       -     -     -     -     -     -     -     -

Total Regulatory Services	<u>AP</u>	<u>Yr 1</u>	<u>Yr 2</u>	<u>Yr 3</u>	<u>Yr 4</u>	<u>Yr 5</u>	<u>Yr 6</u>	<u>Yr 7</u>	<u>Yr 8</u>	<u>Yr 9</u>	<u>Yr 10</u>
Projects by Type	20/21	<u>21/22</u>	22/23	23/24	24/25	<u>25/26</u>	<u>26/27</u>	<u>27/28</u>	28/29	<u>29/30</u>	<u>30/31</u>
	<u>\$000</u>										
Growth	<u>-</u>		<u>-</u>	<u>-</u>	<u>514</u>	<u>-</u>	<u>-</u>	<u> -</u>	<u>-</u>		
Level of Service	<u> </u>	<u>80</u>	<u>26</u>	<u>-</u>	<u>-</u>	<u>26</u>	<u> </u>				
<u>Renewals</u>	<u>36</u>	<u>4</u>	<u>19</u>	<u>-</u>	<u>21</u>	<u>90</u>	<u>65</u>	<u>66</u>	<u>28</u>	<u>69</u>	
Total Regulatory Services	<u>36</u>	<u>84</u>	<u>45</u>	2	<u>535</u>	<u>116</u>	<u>65</u>	<u>66</u>	<u>28</u>	<u>69</u>	2
<u>Projects</u>											

Total Regulatory Services Projects	<u>Yr 20</u>	<u>Yr 19</u>	<u>Yr 18</u>	<u>Yr 17</u>	<u>Yr 16</u>	<u>Yr 15</u>	<u>Yr 14</u>	<u>Yr 13</u>	<u>Yr 12</u>	<u>Yr 11</u>
<u>by Type</u>	<u>40/41</u>	39/40	<u>38/39</u>	<u>37/38</u>	<u>36/37</u>	<u>35/36</u>	<u>34/35</u>	33/34		31/32
	<u>\$000</u>									
Growth										
Level of Service										
Renewals	42	90	87	35			32	75	72	30
Total Regulatory Services Projects	42	90	87	<u>35</u>			32	<u>75</u>	72	30

# Forecast Funding Impact Statement for Regulatory Services

Horowhenua District Council	<u>AP</u>	<u>Yr 1</u>	<u>Yr 2</u>	<u>Yr 3</u>	<u>Yr 4</u>	<u>Yr 5</u>	<u>Yr 6</u>	<u>Yr 7</u>	<u>Yr 8</u>	<u>Yr 9</u>	<u>Yr 10</u>
Funding impact statement for the years	20/21	21/22	22/23	23/24	<u>24/25</u>	<u>25/26</u>	<u> 26/27</u>	27/28	28/29	29/30	30/31
2021/22 to 2040/41 for Planning and	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>						
Regulatory Services Group of Activities											
Sources of Operating Funding											
General rates, uniform annual general	2,337	2,453	<u>1,984</u>	3,326	2,959	3,063	3,143	3,226	3,294	3,372	3,375
charges, rates penalties											
Targeted rates	=	=	=	=	=	=	=	=	=	=	=
Subsidies and grants for operating purposes	Ξ	Ξ	=	Ξ	Ξ	Ξ	Ξ	Ξ	=	=	Ξ
Fees and charges	<u>9</u>	<u>204</u>	<u>275</u>	<u>225</u>	<u>220</u>	<u>225</u>	<u>229</u>	<u>234</u>	<u>239</u>	<u>244</u>	<u>248</u>
Local authorities fuel tax, fines, infringement	Ξ	Ξ	=	Ξ	Ξ	Ξ	Ξ	Ξ	=	=	Ξ
fees, and other receipts											
Internal charges and overheads recovered	<u>2,841</u>	3,490	4,329	<u>3,691</u>	<u>4,200</u>	<u>4,291</u>	<u>4,381</u>	<u>4,472</u>	<u>4,562</u>	<u>4,653</u>	<u>4,743</u>
Total Operating Funding (A)	<u>5,187</u>	<u>6,147</u>	<u>6,588</u>	7,242	<u>7,379</u>	<u>7,579</u>	<u>7,753</u>	7,932	<u>8,095</u>	<u>8,269</u>	<u>8,366</u>
_											
Applications of Operating Funding											
Payments to staff and suppliers	<u>478</u>	<u>615</u>	<u>924</u>	<u>7,171</u>	<u>7,300</u>	<u>7,478</u>	7,646	<u>7,819</u>	<u>7,979</u>	<u>8,148</u>	<u>8,245</u>
Finance costs	<u>3</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>11</u>	<u>24</u>	<u>25</u>	<u>25</u>	<u>24</u>	<u>23</u>	<u>21</u>
Internal charges and overheads applied	<u>4,646</u>	<u>5,461</u>	6,037	Ξ	=	=	=	=	=	Ξ	=
Other operating funding applications	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ
Total applications of operating funding (B)	<u>5,127</u>	<u>6,077</u>	<u>6,962</u>	<u>7,172</u>	<u>7,311</u>	7,502	<u>7,671</u>	<u>7,844</u>	<u>8,003</u>	<u>8,171</u>	<u>8,266</u>
_											
Surplus (deficit) of operating funding (A-B)	<u>60</u>	<u>70</u>	<u>(374)</u>	<u>70</u>	<u>68</u>	<u>77</u>	<u>82</u>	<u>88</u>	<u>92</u>	<u>98</u>	<u>100</u>
-											
Sources of capital funding											
Subsidies and grants for capital expenditure	Ξ	<i>=</i> ,	Ξ,	Ξ	<u> </u>	Ξ	Ξ	Ξ.	Ξ	Ξ,	Ξ
Development and financial contributions	=	=	=	=	=	=	=	=	=	<u>-</u>	=

<u>Yr 11</u>	<u>Yr 12</u>	<u>Yr 13</u>	<u>Yr 14</u>	<u>Yr 15</u>	<u>Yr 16</u>	<u>Yr 17</u>	<u>Yr 18</u>	<u>Yr 19</u>	<u>Yr 20</u>	<u>Horowhenua District Council</u>
31/32	32/33	33/34	34/35	<u>35/36</u>	36/37	<u>37/38</u>	38/39	39/40	40/41	Funding impact statement for the years
<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	2021/22 to 2040/41 for Planning &
										Regulatory Services Services Group of
										<u>Activities</u>
										Sources of Operating Funding
3,410	<u>3,466</u>	3,466	3,457	<u>3,463</u>	3,455	3,449	3,454	3,457	3,456	General rates, uniform annual general charges,
										<u>rates penalties</u>
=	=	_	Ξ	Ξ	=	Ξ	_	=	=	<u>Targeted rates</u>
Ξ	Ξ	=	Ξ	=	Ξ	=	=	Ξ	Ξ	Subsidies and grants for operating purposes
<u>253</u>	<u>257</u>	Fees and charges								
Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Local authorities fuel tax, fines, infringement
										fees, and other receipts
<u>4,825</u>	<u>4,907</u>	Internal charges and overheads recovered								
<u>8,488</u>	<u>8,630</u>	<u>8,630</u>	<u>8,621</u>	<u>8,627</u>	<u>8,619</u>	<u>8,613</u>	<u>8,618</u>	<u>8,621</u>	<u>8,620</u>	<u>Total Operating Funding (A)</u>
										-
										Applications of Operating Funding
<u>8,373</u>	<u>8,512</u>	<u>8,510</u>	<u>8,503</u>	<u>8,506</u>	<u>8,502</u>	<u>8,505</u>	<u>8,505</u>	<u>8,503</u>	<u>8,504</u>	Payments to staff and suppliers
<u>19</u>	<u>17</u>	<u>17</u>	<u>16</u>	<u>13</u>	<u>9</u>	<u>6</u>	<u>5</u>	<u>5</u>	<u>4</u>	<u>Finance costs</u>
=	=	Ξ	=	Ξ	=	Ξ	=	=	=	Internal charges and overheads applied
=	=	= =	ΞΞ.	= = =	<u> </u>	Ξ	= = =	=	=	Other operating funding applications
<u>8,392</u>	<u>8,529</u>	<u>8,527</u>	<u>8,519</u>	<u>8,519</u>	<u>8,511</u>	<u>8,511</u>	<u>8,510</u>	<u>8,508</u>	<u>8,508</u>	Total applications of operating funding (B)
	404	400	400	400	400	400	400	446	440	-
<u>96</u>	<u>101</u>	<u>103</u>	<u>102</u>	<u>108</u>	<u>108</u>	<u>102</u>	<u>108</u>	<u>113</u>	<u>112</u>	Surplus (deficit) of operating funding (A-B)
										-
										Sources of capital funding
=	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Ξ	Subsidies and grants for capital expenditure
=	=	=	=	=	=	=	=	=	=	Development and financial contributions

Horowhenua District Council	<u>AP</u>	<u>Yr 1</u>	<u>Yr 2</u>	<u>Yr 3</u>	<u>Yr 4</u>	<u>Yr 5</u>	<u>Yr 6</u>	<u>Yr 7</u>	<u>Yr 8</u>	<u>Yr 9</u>	<u>Yr 10</u>
Funding impact statement for the years	<u>20/21</u>	21/22	22/23	23/24	24/25	<u>25/26</u>	<u>26/27</u>	27/28	<u> 28/29</u>	<u>29/30</u>	<u>30/31</u>
2021/22 to 2040/41 for Planning &	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>								
Regulatory Services Group of Activities											
Increase (decrease) in debt	(22)	<u>14</u>	<u>419</u>	(48)	<u>487</u>	<u>62</u>	<u>2</u>	=	<u>(41)</u>	<u>(6)</u>	<u>(78)</u>
Gross proceeds from sale of assets	=	=	=	Ξ	Ξ	Ξ	Ξ	Ξ	=	=	Ξ
Lump sum contributions	=	=	=	=	=	=	=	=	=	=	=
Other dedicated capital funding	Ξ	=	Ξ	Ξ	<u>=</u>	=	Ξ	Ξ	Ξ	Ξ	Ξ
Total sources of capital funding (C)	(22)	<u>14</u>	<u>419</u>	<u>(48)</u>	<u>487</u>	<u>62</u>	<u>2</u>	=	<u>(41)</u>	<u>(6)</u>	<u>(78)</u>
_											
Applications of capital funding											
Capital expenditure											
- to meet additional demand	=	=	=	=	<u>514</u>	=	=	=	=	=	=
- to improve the level of service	Ξ	<u>80</u>	<u>34</u>	Ξ	<u>=</u>	<u>26</u>	Ξ	Ξ	Ξ	Ξ	Ξ
- to replace existing assets	<u>36</u>	<u>4</u>	<u>45</u>	=	<u>21</u>	<u>90</u>	<u>65</u>	<u>66</u>	<u>28</u>	<u>69</u>	Ξ
Increase (decrease) in reserves	<u>2</u>	Ξ	(34)	<u>22</u>	<u>20</u>	<u>23</u>	<u>19</u>	<u>22</u>	<u>23</u>	<u>23</u>	<u>22</u>
Increase (decrease) of investments	=	=	=	=	=	=	=	=	=	=	=
Total applications of capital funding (D)	<u>38</u>	<u>84</u>	<u>45</u>	<u>22</u>	<u>555</u>	<u>139</u>	<u>84</u>	<u>88</u>	<u>51</u>	<u>92</u>	<u>22</u>
_											
Surplus (deficit) of capital funding (C-D)	<u>(60)</u>	<u>(70)</u>	<u>374</u>	<u>(70)</u>	<u>(68)</u>	<u>(77)</u>	<u>(82)</u>	<u>(88)</u>	<u>(92)</u>	<u>(98)</u>	<u>(100)</u>
_											
Funding Balance ((A-B) +(C-D))	Ξ	Ξ	Ξ	=	Ξ	Ξ	=	=	=	Ξ	=
_											
<u>Depreciation</u>	<u>59</u>	<u>70</u>	<u>76</u>	<u>70</u>	<u>70</u>	<u>76</u>	<u>85</u>	<u>88</u>	<u>91</u>	<u>97</u>	<u>100</u>

Yr 11	Yr 12	Yr 13	Yr 14	Yr 15	Yr 16	Yr 17	Yr 18	Yr 19	Yr 20	Horowhenua District Council
31/32	32/33	33/34	34/35	35/36	36/37	37/38	38/39	39/40	40/41	Funding impact statement for the years
\$000	\$000	\$000	\$000	\$000	<u>\$000</u>	\$000	\$000	<u>\$000</u>	\$000	2021/22 to 2040/41 for Planning and
<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> <del>4000</del></u>	<u> <del>4000</del></u>	<u>9000</u>	<u> </u>	Regulatory Services Group of Activities
(44)	<u>(6)</u>	<u>(8)</u>	<u>(49)</u>	<u>(87)</u>	(87)	(46)	=	<u>(3)</u>	(49)	Increase (decrease) in debt
=	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>		<u>=</u>	<u> </u>	Gross proceeds from sale of assets
<u> </u>	_ 	=	<u> </u>	=	=	<u> </u>	=	<u> </u>	_ 	Lump sum contributions
<u>=</u>	<u>-</u>	<u>-</u>			<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	Other dedicated capital funding
(44)	<u>(6)</u>	<u>(8)</u>	<u>(49)</u>	<u>(87)</u>	<u>(87)</u>	<u>(46)</u>	=	<u>(3)</u>	(49)	Total sources of capital funding (C)
										_
										Applications of capital funding
										<u>Capital expenditure</u>
<u>=</u>	<u></u>	<u>=</u>		<u>~</u>	<u></u>	-=	<u></u>	=	==	- to meet additional demand
=	=	=	=	=	=	=		=	=	- to improve the level of service
30 <del>30</del>	<u>72<del>75</del></u>	<u>75<del>32</del></u>	<u>32-</u>	=	<u>-35</u>	<u>35<del>87</del></u>	<u>87<del>90</del></u>	<u>9042</u>	<u>42-</u>	- to replace existing assets
<u>22<del>22</del></u>	<u>23<del>20</del></u>	<u>20<del>63</del></u>	21 <del>53</del>	21 <del>21</del>	21 <del>(14)</del>	21 <del>(31)</del>	21 <del>18</del>	<u>20<del>68</del></u>	<u>21<del>63</del></u>	Increase (decrease) in reserves
_	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u> </u>	<u> </u>	<u>-</u>	Ξ	<u> </u>	Increase (decrease) of investments
<u>52</u>	<u>95</u>	<u>95</u>	<u>53</u>	<u>21</u>	<u>21</u>	<u>56</u>	<u>108</u>	<u>110</u>	<u>63</u>	Total applications of capital funding (D)
										_
<u>(96)</u>	<u>(101)</u>	<u>(103)</u>	<u>(102)</u>	<u>(108)</u>	<u>(108)</u>	<u>(102)</u>	<u>(108)</u>	<u>(113)</u>	<u>(112)</u>	Surplus (deficit) of capital funding (C-D)
										_
<u>=</u>	Ξ	Ξ	Ξ	Ξ		_	=	Ξ		Funding Balance ((A-B) +(C-D))
	_	_	_	_	_	_	_	_	_	_
<u>95</u>	<u>101</u>	<u>105</u>	<u>103</u>	<u>109</u>	<u>109</u>	<u>103</u>	<u>110</u>	<u>115</u>	<u>113</u>	<u>Depreciation</u>

# Activity Expenditure for Planning and Regulatory Services

Activity Operating Expenditure	<u>AP</u>	<u>Yr 1</u>	<u>Yr 2</u>	<u>Yr 3</u>	<u>Yr 4</u>	<u>Yr 5</u>	<u>Yr 6</u>	<u>Yr 7</u>	<u>Yr 8</u>	<u>Yr 9</u>	<u>Yr 10</u>
Including depreciation	<u>20/21</u>	<u>21/22</u>	<u>22/23</u>	23/24	<u>24/25</u>	<u>25/26</u>	<u>26/27</u>	<u>27/28</u>	<u>28/29</u>	<u>29/30</u>	<u>30/31</u>
	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>
<u>Liquor Policy</u>	<u>44</u>	<u>74</u>	<u>76</u>	<u>35</u>	<u>36</u>	<u>36</u>	<u>37</u>	<u>38</u>	<u>39</u>	<u>40</u>	<u>40</u>
<u>Parking</u>	<u>452</u>	<u>439</u>	<u>459</u>	<u>468</u>	<u>480</u>	<u>492</u>	<u>512</u>	<u>527</u>	<u>541</u>	<u>554</u>	<u>565</u>
Animal Control	<u>217</u>	<u>284</u>	<u>299</u>	<u>331</u>	<u>347</u>	<u>373</u>	<u>382</u>	<u>388</u>	<u>394</u>	<u>401</u>	<u>404</u>
Dog Control	<u>514</u>	<u>714</u>	<u>753</u>	<u>751</u>	<u>778</u>	<u>798</u>	<u>816</u>	<u>835</u>	<u>852</u>	<u>869</u>	<u>880</u>
Environmental Health Policy	<u>102</u>	<u>144</u>	<u>148</u>	<u>115</u>	<u>117</u>	<u>120</u>	<u>123</u>	<u>126</u>	<u>128</u>	<u>131</u>	<u>132</u>
Safety Licencing	<u>156</u>	<u>174</u>	<u>179</u>	<u>152</u>	<u>155</u>	<u>158</u>	<u>162</u>	<u>165</u>	<u>169</u>	<u>172</u>	<u>175</u>
Resource Planning	<u>972</u>	<u>1,123</u>	<u>1,527</u>	<u>1,702</u>	<u>1,620</u>	<u>1,660</u>	<u>1,696</u>	<u>1,734</u>	<u>1,769</u>	<u>1,809</u>	<u>1,829</u>
Planning Policy	<u>375</u>	<u>448</u>	<u>533</u>	<u>627</u>	<u>650</u>	<u>665</u>	<u>680</u>	<u>695</u>	<u>709</u>	<u>725</u>	<u>733</u>
Building Consents	<u>1,678</u>	<u>1,494</u>	<u>1,757</u>	<u>1,697</u>	1,797	<u>1,840</u>	<u>1,880</u>	1,922	<u>1,961</u>	2,002	2,026
Building Policy	=	<u>441</u>	<u>509</u>	<u>425</u>	<u>448</u>	<u>459</u>	<u>469</u>	<u>480</u>	<u>489</u>	<u>500</u>	<u>506</u>
<u>Liquor Licences</u>	<u>231</u>	<u>267</u>	<u>265</u>	<u>379</u>	<u>384</u>	<u>393</u>	<u>402</u>	<u>411</u>	<u>419</u>	<u>429</u>	<u>433</u>
Environmental Health	<u>445</u>	<u>545</u>	<u>532</u>	<u>560</u>	<u>569</u>	<u>584</u>	<u>597</u>	<u>611</u>	<u>624</u>	<u>636</u>	<u>643</u>
	<u>44</u>	<u>74</u>	<del>76</del>	<u>35</u>	<u>36</u>	<u>36</u>	<del>37</del>	<u>38</u>	<u>39</u>	<u>40</u>	<u>40</u>
Total Expenditure	<u>5,186</u>	<u>6,147</u>	7,037	<u>7,242</u>	<u>7,381</u>	<u>7,578</u>	<u>7,756</u>	<u>7,932</u>	<u>8,094</u>	<u>8,268</u>	<u>8,366</u>
Activity Operating Expenditure		<u>Yr 11</u>	<u>Yr 12</u>	<u>Yr 13</u>	<u>Yr 14</u>	<u>Yr 15</u>	<u>Yr 16</u>	<u>Yr 17</u>	<u>Yr 18</u>	<u>Yr 19</u>	<del>Yr 20</del>
Including depreciation		<u>31/32</u>	<u>32/33</u>	<del>33/34</del>	<u>34/35</u>	<del>35/36</del>	<del>36/37</del>	<del>37/38</del>	<u>38/39</u>	<del>39/40</del>	<u>40/41</u>
		<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>
<u>Liquor Policy</u>		<u>41</u>	<u>42</u>	<u>42</u>	<u>42</u>	<u>42</u>	<u>41</u>	<u>42</u>	<u>42</u>	<u>42</u>	<u>42</u>
<u>Parking</u>		<u>567</u>	<u>580</u>	<u>585</u>	<u>584</u>	<u>587</u>	<u>584</u>	<u>578</u>	<u>583</u>	<u>589</u>	<del>588</del>
Animal Control		<u>407</u>	<u>414</u>	<u>412</u>	<u>409</u>	<u>410</u>	<u>408</u>	<u>406</u>	<u>407</u>	<u>405</u>	<u>403</u>
<u>Dog Control</u>		<u>894</u>	<del>909</del>	<del>909</del>	<del>908</del>	<del>908</del>	<del>908</del>	<del>908</del>	<del>908</del>	<del>908</del>	<del>908</del>
Environmental Health Policy		<del>134</del>	<del>136</del>	<del>136</del>	<del>136</del>	<del>136</del>	<del>136</del>	<del>136</del>	<del>136</del>	<del>136</del>	<del>136</del>
Safety Licencing		<u>178</u>	<del>181</del>	<del>181</del>	<del>181</del>	<del>181</del>	<del>181</del>	<del>181</del>	<del>181</del>	<u>181</u>	<u>181</u>
Resource Planning		<u>1,858</u>	<u>1,888</u>	<u>1,888</u>	<u>1,886</u>	<u>1,887</u>	<u>1,886</u>	<u>1,887</u>	<u>1,887</u>	<u>1,886</u>	<u>1,887</u>

Planning Policy	<del>745</del>	<del>757</del>								
Building Consents	<del>2,058</del>	<del>2,091</del>	<del>2,090</del>	<del>2,089</del>	<del>2,090</del>	<del>2,089</del>	<del>2,089</del>	<del>2,089</del>	<del>2,089</del>	<del>2,089</del>
Building Policy	<u>513</u>	<del>522</del>	<del>522</del>	<del>521</del>						
<u>Liquor Licences</u>	<u>440</u>	<u>447</u>								
Environmental Health	<u>652</u>	<del>663</del>	<del>663</del>	<u>662</u>						
	<u>41</u>	<u>42</u>	<u>42</u>	<u>42</u>	<u>42</u>	<u>41</u>	<u>42</u>	<u>42</u>	<u>42</u>	<u>42</u>
Total Expenditure	<del>8,487</del>	<del>8,630</del>	<del>8,632</del>	<u>8,622</u>	<u>8,628</u>	<u>8,620</u>	<del>8,614</del>	<u>8,620</u>	<u>8,623</u>	<del>8,621</del>

<u>Yr 11</u>	<u>Yr 12</u>	<u>Yr 13</u>	<u>Yr 14</u>	<u>Yr 15</u>	<u>Yr 16</u>	<u>Yr 17</u>	<u>Yr 18</u>	<u>Yr 19</u>	<u>Yr 20</u>	Activity Operating Expenditure
<u>31/32</u>	<u>32/33</u>	33/34	<u>34/35</u>	<u>35/36</u>	<u>36/37</u>	<u>37/38</u>	38/39	<u>39/40</u>	<u>40/41</u>	Including depreciation
<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	<u>\$000</u>	
<u>41</u>	<u>42</u>	<u>42</u>	<u>42</u>	<u>42</u>	<u>41</u>	<u>42</u>	<u>42</u>	<u>42</u>	<u>42</u>	<u>Liquor Policy</u>
<u>567</u>	<u>580</u>	<u>585</u>	<u>584</u>	<u>587</u>	<u>584</u>	<u>578</u>	<u>583</u>	<u>589</u>	<u>588</u>	<u>Parking</u>
<u>407</u>	<u>414</u>	<u>412</u>	<u>409</u>	<u>410</u>	<u>408</u>	<u>406</u>	<u>407</u>	<u>405</u>	<u>403</u>	Animal Control
<u>894</u>	909	909	908	908	908	908	908	908	908	Dog Control
<u>134</u>	<u>136</u>	Environmental Health Policy								
<u>178</u>	<u>181</u>	Safety Licencing								
<u>1,858</u>	<u>1,888</u>	<u>1,888</u>	<u>1,886</u>	<u>1,887</u>	<u>1,886</u>	<u>1,887</u>	<u>1,887</u>	<u>1,886</u>	<u>1,887</u>	Resource Planning
<u>745</u>	<u>757</u>	Planning Policy								
2,058	<u>2,091</u>	<u>2,090</u>	<u>2,089</u>	<u>2,090</u>	2,089	2,089	2,089	2,089	2,089	Building Consents
<u>513</u>	<u>522</u>	<u>522</u>	<u>521</u>	Building Policy						
<u>440</u>	<u>447</u>	<u>Liquor Licences</u>								
<u>652</u>	<u>663</u>	<u>663</u>	<u>662</u>	662	<u>662</u>	662	<u>662</u>	<u>662</u>	<u>662</u>	Environmental Health
8,487	<u>8,630</u>	8,632	8,622	8,628	8,620	<u>8,614</u>	<u>8,620</u>	8,623	<u>8,621</u>	<u>Total Expenditure</u>