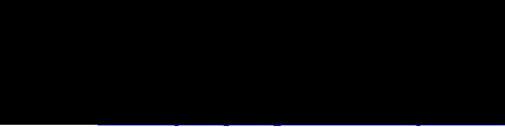


Reference Number: 2026/1398

5 June 2026



Tēnā Koe I Dear 

Thank you for your email dated 1 June 2026 requesting CDEM resourcing under the Local Government Official Information and Meetings Act 1987 (LGOIMA). Please see below a response to each part of your request.

Number of staff directly employed in an emergency management role

Horowhenua District Council does not directly employ staff whose sole role is emergency management. Emergency management services are delivered through a contracted arrangement.

In addition, a number of Council staff undertake emergency management responsibilities alongside their substantive roles and respond to Civil Defence Emergency Management (CDEM) incidents and emergencies in accordance with the Council's emergency management arrangements. These staff may undertake functions including Controller, Recovery Manager, Welfare, Public Information Management, Intelligence, Operations, Logistics and Emergency Operations Centre (EOC) roles as required.

Council does not maintain specific FTE allocations for these responsibilities, as they form part of employees' broader roles and responsibilities.

Full-time equivalent (FTE) for each position

Emergency management services are delivered through a contracted arrangement, which provides for approximately 0.6 FTE of dedicated emergency management resource.

Estimate of FTE specifically allocated to community preparedness or resilience activities

Council does not hold information on a specific FTE allocation for community preparedness or resilience activities. These activities are delivered through Council's contracted emergency management services arrangement, which provides for approximately 0.6 FTE across all emergency management functions.

Anecdotally, Council considers that the majority of this resource (approximately 90%) is focused on preparedness and resilience activities. This includes community engagement and education, stakeholder liaison, emergency planning, training and exercising, welfare preparedness, business continuity support, marae and community response planning,

participation in regional emergency management forums, maintenance of response arrangements, and supporting Council and partner agency readiness.

This estimate is not formally recorded or reported by Council and should therefore be treated as indicative only.

Total direct emergency management expenditure for the most recent financial year (excluding staff salaries and wages)

Year-to-date expenditure for Civil Defence Emergency Management (CDEM) is \$619,565.

This figure includes approximately \$447,820 of unbudgeted response-related expenditure incurred as a result of emergency events during the year. Excluding these response costs, routine emergency management expenditure is approximately \$171,745.

Council notes that emergency response expenditure can vary significantly between years depending on the nature and scale of emergency events experienced.

Estimate of percentage allocated to preparedness activities

Excluding emergency response costs, Council estimates that approximately 90% of routine emergency management activity is focused on preparedness and resilience initiatives, including planning, training, exercising, stakeholder engagement, community readiness and response capability development.

You are entitled to seek an investigation and review by the Office of the Ombudsman. Information about how to make a complaint is available at www.ombudsman.parliament.nz or freephone 0800 802 602.

Horowhenua District Council publishes responses to Local Government Official Information and Meetings Act 1987 (LGOIMA) requests that we consider to be of wider public interest, or which relate to a subject that has been widely requested. To protect your privacy, we will not generally publish personal information about you, or information that identifies you. We will publish the LGOIMA response along with a summary of the request on our website. Requests and responses may be paraphrased.

If you would like to discuss this decision or any of the information provided as part of this request, please contact Brent Harvey (Group Manager Community Experience and Services) on brenth@horowhenua.govt.nz, or LGOIMAOfficer@horowhenua.govt.nz.

Ngā mihi | Best regards



Ashley Huria
Executive Sponsor

GL FORECAST

Description	2025/26 YTD Actuals May	2025/26 Full Year Budget	2025/26 Remaining Budget	2025/26 Total Forecast	2025/26 Forecast Variance to Budget	2025/26 Forecast Remaining Spend	Budget Phasing
Grand Total	330,601	(823)	117,522	435,800	-436,623	67,675	
Income	(294,454)	(320,306)	(26,692)	(321,146)	840	-53,384	
Expenditure	625,055	319,483	144,213	756,946	-437,463	121,059	
0200. Expenditure	174,290	290,427	118,102	290,461	-34	116,171	
Training	1,225	5,595	4,370	3,410	2,185	2,185	
Professional Services	169,650	168,465	(1,185)	179,445	-10,980	9,795	
Maintenance	360	102,100	102,100	102,460	-360	102,100	
Grants Paid	0	0	0	0	0	0	
Communications	75	0	0	75	-75	0	
Other Expenses	2,869	14,267	12,816	4,960	9,307	2,091	
Vehicle Expenses	112	0	0	112	-112	0	
0205. Expenditure WO	447,820	0	0	447,820	-447,820	0	
0250. Non Controlled Direct Costs	5,490	5,887	397	6,002	-115	1,024	
0260. Internal Charges	(2,546)	23,169	25,715	12,663	10,506	3,864	
0976. Appropriation Special Fund Expenditure	0	0	0	0	0	0	